

India

Overweight (no change)

Highlighted Companies

HDFC AMC

HOLD, TP Rs5600, Rs5562 close

Maintaining high yields and market share gains are key positives. However, the recent run-up in the share price makes the risk-reward ratio unfavourable.

Nippon Life India AMC ADD, TP Rs920, Rs801 close

Consistent market share gains, driven by the strong performance of its schemes with largely stable yields, leave more room to rerate.

Aditya Birla Sun Life AMC

ADD, RP Rs1,000, Rs849, close

The turnaround story playing out, with early signs of slowing market share loss cropping up.

Summary Valuation Metrics

Aditva Birla Sun Life AMC

P/E (x)	Mar26-F	Mar27-F	Mar28-F
HDFC AMC	36.3	30.2	24.2
Nippon Life India AMC	31.2	25.7	20.0
Aditya Birla Sun Life AMC	21.6	18.4	15.2
P/BV (x)	Mar26-F	Mar27-F	Mar28-F
HDFC AMC	17.4	15.7	14.0
Nippon Life India AMC	11.4	10.7	9.9
Aditya Birla Sun Life AMC	5.9	5.3	4.7
Dividend Yield	Mar26-F	Mar27-F	Mar28-F
HDFC AMC	2.2%	2.6%	3.3%
Nippon Life India AMC	2.7%	3.3%	4.3%

2.9%

3.4%

4.1%

Financial Services - AMCs

ICICI - Sustainable market share gains

- ICICI Prudential AMC enjoys consistent market share gains led by a bouquet of equity funds, PMS offerings for retail investors & strong corporate tie-ups.
- Despite being the second-largest player with a market share of 13.1%, the company has sustained superior yields.
- Media reports indicate its IPO size to be ~Rs100bn for a 10% stake sale which, we feel, is attractive at a discount (post-bonus share issue) only to HDFC AMC.

At the forefront of market share rise

ICICI Prudential AMC, the largest private sector AMC, has been consistently gaining market share and it stands at 13.1% (Fig. 4) as of 1QFY26, up by ~50bp from FY24. This has been led by equity, hybrid and ETF categories. In the equity and hybrid categories, the company had an unbeatable 13.3% market share as of 1QFY26-end, the highest in the industry. In the debt and ETF categories, it had a market share of 15.6% and 11.3%, respectively.

Key differentiators in QAAUM

The company enjoys the highest yield among the top-6 AMCs led by a relatively granular equity book, resulting in a slower impact of telescopic pricing, along with a focus on high-yield alternate investments of portfolio management services or PMS, alternate investment funds or AIF, and advisory services. The key differentiators also lie in the mix, as the company has clearly focused on building granularity in its books. For instance, the largest single fund of ICICI Prudential AMC (Prudential Large Cap Fund) contributed ~13% to the total equity fund + hybrid fund AUM while the single-largest fund of HDFC AMC (Balanced Advantage Fund) contributed ~20% to the same, for the monthly average in Jun 2025. It has the highest number of sectoral/thematic schemes, at 23 schemes, contributing ~13.6% of the AUM vs. HDFC AMC or Nippon India Life AMC (NAM India) at 4.1%/4.7%, respectively. Also, we observed that payout ratios were a tad lower compared to the other two large private sector players (Figs. 10-12).

Strong retail foothold leads to superior yields

The alternate investment products contribute \sim 7% to total QAAUM vs. \sim 15% for NAM India, \sim 6% for ABSL AMC and \sim 1% for HDFC AMC. ICICI Prudential AMC is the leader in non-corporate discretionary AUM, which stood at \sim 2% of total QAAUM as of Mar 2025-end, and the highest in the industry. The retail foothold is further strengthened by monthly systematic transactions (systematic investment plan or SIP and systematic transfer plan or STP) at \sim Rs39.1bn in Mar 2025, the highest among private sector AMCs.

Deep-rooted corporate reach

With rapidly rising investor interest in the passive investment space, the company swiftly strengthened its ETF AUM with \sim 50+ offerings, resulting in shoring up its market share from 8.2% to 11.3% over FY24 to 1QFY26. Though the ETF AUM is not highly margin-accretive, it is a self-sustainable book, directly adding to net earnings. The debt fund market share fell from 17% to 15.6% over the same period while the liquid fund market share dipped from 10.3% to 9.6%. The top-6 AMC players shed liquid fund market share to smaller players in recent years.

Sustainable & profitable market share gain justifies higher valuation

We believe ICICI Prudential AMC is growing at a robust pace and steadily increasing its market share led by a bouquet of products, both in the retail and corporate segments. It offers a strong network, robust AUM growth and superior yields. Most schemes have consistently remained among the top-10 performing schemes in the broad segments. The price band of the initial public offer or IPO is not yet finalized, but some media reports indicate the IPO size will be Rs100bn for a 10% stake sale, which, we believe, is very attractive and at a discount (post-bonus share issue) only to HDFC AMC. However, any premium over and above this may make the stock expensive in the near term, although considering the certainty in growth acceleration, the same may be justified. The IPO comprises ~10% stake sale by Prudential Corporation, with no fresh issue.

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Figure 1: ICICI Prudent	ial AMC: We	II-diversifie	d QAAUM			
Category (Rs bn)	4QFY21	4QFY22	4QFY23	4QFY24	4QFY25	1QFY26
Liquid funds	780	808	858	601	699	661
Debt funds	1,394	1,229	1,002	1,457	1,682	1,789
Equity funds (incl ELSS)	957	1,339	1,600	2,421	3,191	3,458
ETFs	165	285	325	548	860	996
Hybrid funds and others	758	1,022	1,212	1,804	2,363	2,537
Total	4,054	4,682	4,996	6,831	8,794	9,442
		S	OURCE: AMFI, I	NCRED RESEA	RCH, COMPAN	Y REPORTS

Figure 2: ICICI Prudential AMC: Equity and hybrid funds constitute 60% of QAAUM								
Category (%)	4QFY21	4QFY22	4QFY23	4QFY24	4QFY25	1QFY26		
Liquid funds	19%	17%	17%	9%	8%	7%		
Debt funds	34%	26%	20%	21%	19%	19%		
Equity funds (incl. ELSS)	24%	29%	32%	35%	36%	37%		
ETFs	4%	6%	6%	8%	10%	11%		
Hybrid funds and others	19%	22%	24%	26%	27%	27%		
Total	100%	100%	100%	100%	100%	100%		
		S	OURCE: AMFI, II	NCRED RESEAR	RCH, COMPAN	Y REPORTS		

Figure 3: Top-6 AMCs'	QAAUM					
AMC (Rs bn)	4QFY21	4QFY22	4QFY23	4QFY24	4QFY25	1QFY26
ICICI Prudential AMC	4,054	4,682	4,996	6,831	8,794	9,442
HDFC AMC	4,156	4,321	4,498	6,129	7,740	8,286
Nippon India AMC	2,286	2,833	2,932	4,313	5,572	6,127
Aditya Birla Sun Life AMC	2,693	2,958	2,752	3,317	3,817	4,035
UTI AMC	1,829	2,238	2,388	2,909	3,398	3,609
Total AMC industry	32,105	38,379	40,511	54,131	67,423	72,137
-		S	DURCE: AMFI, II	NCRED RESEAF	RCH, COMPAN	Y REPORTS

Figure 4: Total market share: ICICI Prudential AMC remains at the forefront							
QAAUM (%)	4QFY21	4QFY22	4QFY23	4QFY24	4QFY25	1QFY26	
ICICI Prudential AMC	12.6%	12.2%	12.3%	12.6%	13.0%	13.1%	
HDFC AMC	12.9%	11.3%	11.1%	11.3%	11.5%	11.5%	
Nippon India AMC	7.1%	7.4%	7.2%	8.0%	8.3%	8.5%	
Aditya Birla Sun Life AMC	8.4%	7.7%	6.8%	6.1%	5.7%	5.6%	
UTI AMC	5.7%	5.8%	5.9%	5.4%	5.0%	5.0%	
		SC	DURCE: AMFI, II	NCRED RESEAF	RCH, COMPAN	Y REPORTS	

Figure 5: Market share in AMC	equity & h	ybrid fund	s: Consiste	ent gains fo	or ICICI Pru	idential
QAAUM (%)	4QFY21	4QFY22	4QFY23	4QFY24	4QFY25	1QFY26
ICICI Prudential AMC	12.4%	12.2%	12.7%	12.8%	14.1%	13.3%
HDFC AMC	13.0%	11.2%	11.5%	12.3%	13.3%	12.5%
Nippon India AMC	6.8%	6.2%	6.1%	6.6%	7.3%	6.9%
Aditya Birla Sun Life AMC	7.1%	6.6%	6.1%	5.3%	4.9%	4.5%
UTI AMC	5.6%	5.4%	4.9%	4.3%	4.2%	3.7%
SOURCE: ASSOC	IATION OF MUT	TUAL FUNDS IN	INDIA (AMFI),	INCRED RESEA	RCH, COMPAN	IY REPORTS

Figure 6: Market share in debt funds: Range-bound for ICICI Prudential AMC						
QAAUM (%)	4QFY21	4QFY22	4QFY23	4QFY24	4QFY25	1QFY26
ICICI Prudential AMC	14.8%	15.7%	13.7%	17.0%	16.1%	15.6%
HDFC AMC	13.7%	13.5%	15.6%	14.9%	14.2%	14.1%
Nippon India AMC	7.4%	9.4%	7.1%	7.1%	7.2%	7.2%
Aditya Birla Sun Life AMC	13.5%	15.3%	11.7%	11.7%	11.4%	11.1%
UTI AMC	3.3%	3.3%	1.8%	3.2%	3.4%	3.7%
		5	SOURCE: AMFI, I	INCRED RESEA	RCH, COMPAN	Y REPORTS

Figure 7: Market share in AMC	n ETFs: Risi	ing focus	leads to rap	pid gains fo	r ICICI Pru	dential
QAAUM (%)	4QFY21	4QFY22	4QFY23	4QFY24	4QFY25	1QFY26
ICICI Prudential AMC	5.7%	6.9%	6.4%	8.2%	7.9%	11.3%
HDFC AMC	1.1%	1.1%	1.5%	1.7%	1.6%	2.3%
Nippon India AMC	12.9%	13.5%	13.7%	16.7%	14.2%	19.8%
Aditya Birla Sun Life AMC	0.3%	0.3%	0.7%	1.0%	0.7%	1.0%
UTI AMC	13.3%	13.0%	13.5%	13.6%	9.8%	13.2%
		;	SOURCE: AMFI,	INCRED RESEA	RCH, COMPAN	Y REPORTS



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Figure 8: Market share in liquid funds: ICICI Prudential AMC shed some market share to peers QAAUM (%)
ICICI Prudential AMC 4QFY21 4QFY22 4QFY23 4QFY24 4QFY25 1QFY26 9.6% 12.3% 12.9% 17.3% 11.5% 14.5% 10.3% 10.3% HDFC AMC 14.8% 12.3% 11.6% 12.5% Nippon India AMC 4.5% 7.1% 4.8% 6.4% 6.8% 6.3% 6.9% Aditya Birla Sun Life AMC UTI AMC 8.5% 6.8% 8.5% 9.0% 9.3% 4.9% 6.0% 8.1% 5.4% 4.9% 5.6% SOURCE: AMFI, INCRED RESEARCH, COMPANY REPORTS

Figure 9: Operating revenue yield: Superior yields for ICICI Prudential AMC									
Operating Revenue Yield %	FY23	FY24	FY25						
ICICI Prudential AMC	52bp	52bp	52bp						
HDFC AMC	49bp	47bp	46bp						
Nippon India AMC*	47bp	45bp	45bp						
Aditya Birla Sun Life AMC*	41bp	42bp	44bp						
UTI AMC	37bp	34bp	34bp						
		SOURCE: INCRED RESEARCH, COM	MPANY REPORTS						
		NOTE: *=CALCULATED, REST	ARE REPORTED						

Select Schemes	2QFY25	3QFY25	4QFY25	1QFY26
HDFC Banking & Financial Services Fund	67.9%	60.2%	50.9%	52.9%
HDFC Balanced Advantage Fund	46.5%	45.6%	40.1%	40.1%
HDFC Business Cycle Fund	60.7%	60.2%	55.3%	54.0%
HDFC Capital Builder Value Fund	46.9%	46.1%	42.8%	42.8%
HDFC Defence Fund	62.6%	60.1%	54.2%	54.8%
HDFC Dividend Yield Fund	67.9%	63.4%	55.0%	55.9%
HDFC ELSS Tax saver	36.4%	35.6%	33.9%	34.7%
HDFC Equity Savings Fund	50.3%	51.7%	52.3%	51.9%
HDFC Flexi Cap Fund	46.4%	45.3%	43.5%	45.2%
HDFC Focused 30 Fund	69.5%	65.3%	57.0%	57.7%
HDFC Housing Opportunities Fund	44.7%	45.0%	44.9%	44.8%
HDFC Hybrid Equity Fund	39.3%	38.4%	36.8%	37.3%
HDFC Infrastructure Fund	44.7%	46.6%	48.3%	48.5%
HDFC Large and Mid-Cap Fund	50.0%	48.2%	42.8%	43.4%
HDFC Top 100 Fund	37.5%	37.7%	38.3%	38.3%
HDFC Manufacturing Fund	75.6%	72.2%	69.2%	65.9%
HDFC Mid Cap Opportunities Fund	47.9%	46.8%	41.3%	41.5%
HDFC MNC Fund	49.8%	49.4%	49.0%	48.9%
HDFC Multi Cap Fund	65.4%	61.0%	51.2%	50.6%
HDFC Multi-Asset Fund	59.8%	59.6%	54.8%	55.0%
HDFC Pharma and Healthcare Fund	55.1%	56.9%	57.3%	57.7%
HDFC Small Cap Fund	57.8%	55.7%	48.5%	48.5%
HDFC Technology Fund	55.0%	56.2%	55.9%	55.1%
HDFC Transportation and Logistics Fund	56.4%	56.1%	54.6%	54.7%
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Figure 11: ICICI Prudential AMC – Indicative payout ratios						
Select Schemes	2QFY25	3QFY25	4QFY25	1QFY26		
ICICI PRUDENTIAL HOUSING OPPORTUNITIES FUND	53.2%	51.9%	48.8%	45.8%		
ICICI PRUDENTIAL MNC FUND	53.1%	52.0%	46.9%	46.9%		
ICICI Prudential Banking and Financial Services Fund	43.7%	44.0%	43.0%	43.3%		
ICICI Prudential Balanced Advantage Fund	42.1%	40.1%	37.5%	39.0%		
ICICI Prudential Bharat Consumption Fund	44.5%	45.4%	41.6%	41.8%		
ICICI Prudential Business Cycle Fund	58.1%	57.9%	55.0%	55.1%		
ICICI Prudential Commodities Fund	55.4%	53.6%	47.1%	45.9%		
ICICI Prudential Dividend Yield Equity Fund	71.4%	70.5%	65.2%	64.7%		
ICICI Prudential ELSS Tax Saver Fund	37.6%	36.1%	34.7%	36.1%		
ICICI Prudential ESG Exclusionary Strategy Fund	55.9%	54.3%	49.2%	49.6%		
ICICI Prudential Equity Arbitrage Fund	64.4%	61.1%	58.1%	57.0%		
ICICI Prudential Equity Savings Fund	48.5%	48.5%	49.0%	49.2%		
ICICI Prudential Exports and Services Fund	25.9%	26.1%	27.4%	27.1%		
ICICI Prudential FMCG Fund	40.3%	40.4%	38.2%	38.6%		
ICICI Prudential Flexicap Fund	56.8%	55.3%	52.1%	52.2%		
ICICI Prudential Focused Equity Fund	67.8%	67.2%	63.9%	64.2%		
ICICI Prudential India Opportunities Fund	64.5%	60.8%	56.1%	58.0%		
ICICI Prudential Infrastructure Fund	36.2%	35.0%	36.5%	38.1%		
ICICI Prudential Innovation Fund	64.5%	64.0%	58.0%	57.6%		
ICICI Prudential Large Cap Fund (erstwhile Bluechip Fund)	40.2%	38.8%	37.1%	38.5%		
ICICI Prudential Large & Mid Cap Fund	52.2%	51.3%	49.0%	50.6%		
ICICI Prudential Long Term Wealth Enhancement Fund	28.8%	28.8%	28.8%	28.8%		
ICICI Prudential Manufacturing Fund	63.0%	61.5%	56.5%	56.5%		
ICICI Prudential Midcap Fund	44.9%	43.9%	39.2%	39.4%		
ICICI Prudential Multi-Asset Fund	51.4%	51.4%	50.9%	51.4%		
ICICI Prudential Multicap Fund	46.3%	45.3%	43.9%	45.3%		
ICICI Prudential PSU Equity Fund	66.4%			54.3%		
ICICI Prudential Pharma Healthcare and Diagnostics (P.H.D) Fund	45.0%	44.1%	41.3%	41.8%		
ICICI Prudential Smallcap Fund	61.0%	59.3%	54.7%	55.5%		
ICICI Prudential Technology Fund	46.7%	45.0%	40.2%	40.6%		
ICICI Prudential Transportation and Logistics Fund	61.3%	60.7%	60.1%	53.9%		
ICICI Prudential US Bluechip Equity Fund	43.6%	41.4%	40.5%	41.3%		
ICICI Prudential Value Fund (erstwhile Value Discovery Fund)	35.3%	33.5%	31.1%	32.8%		
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Figure 12: Figure 11: Nippon India AMC – Ir	idicative payo	ut ratios		
Select Schemes	2QFY25	3QFY25	4QFY25	1QFY26
Nippon India Arbitrage Fund	64.8%	64.5%	65.4%	65.4%
Nippon India Balanced Advantage Fund	67.9%	67.6%	67.0%	67.4%
Nippon India Banking & Financial Services Fund	42.6%	43.2%	44.5%	45.8%
Nippon India Consumption Fund	60.9%	68.9%	71.4%	71.7%
Nippon India ELSS Tax Saver Fund	39.8%	39.6%	39.3%	39.7%
Nippon India Equity Savings Fund	55.9%	57.5%	58.3%	58.1%
Nippon India Flexi Cap Fund	74.4%	74.1%	73.9%	74.3%
Nippon India Focused Equity Fund	37.3%	37.5%	37.1%	37.5%
Nippon India Innovation Fund	64.5%	65.8%	66.5%	67.4%
Nippon India - Japan Equity Fund	49.6%	47.0%	46.3%	48.1%
Nippon India Large Cap Fund	55.7%	57.5%	56.1%	55.7%
Nippon India Growth Mid Cap Fund	50.3%	50.8%	51.9%	53.7%
Nippon India Multi Cap Fund	51.5%	52.9%	51.8%	51.6%
Nippon India Pharma Fund	49.6%	49.6%	49.7%	50.3%
Nippon India Power & Infra Fund	44.1%	47.9%	46.9%	47.0%
Nippon India Quant Fund	53.4%	57.7%	56.8%	56.1%
Nippon India Small Cap Fund	54.4%	53.0%	50.9%	51.8%
Nippon India Taiwan Equity Fund	57.2%	56.7%	56.4%	56.9%
Nippon India Value Fund	37.3%	38.1%	39.4%	40.4%
Nippon India Vision Fund	24.3%	26.1%	29.5%	31.5%
Nippon India Equity Hybrid Fund	40.9%	42.2%	43.3%	43.9%
Nippon India Focused Equity Fund	37.3%	37.5%	37.1%	37.5%
Nippon India Vision Fund	24.3%	26.1%	29.5%	31.5%
	SOURCE: II	NCRED RESE	ARCH, COMPA	ANY REPORTS



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Recommendation Framework

Stock Ratings Definition

Add The stock's total return is expected to exceed 10% over the next 12 months.

Hold The stock's total return is expected to be between 0% and positive 10% over the next 12 months.

Reduce The stock's total return is expected to fall below 0% or more over the next 12 months.

The total expected return of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net dividend yields of the stock. Stock price targets have an investment horizon of 12 months.

Sector Ratings Definition:

Overweight An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.

Neutral A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.

Underweight An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.

Country Ratings Definition

Overweight An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.

Neutral A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.

Underweight An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.