

India

ADD (no change)

Consensus ratings*: Buy 22 Hold 11 Sell 6

Current price: Rs5,403

Target price: Rs6,000

Previous target: Rs6,200

Up/downside: 11.0%

InCred Research / Consensus: 2.1%

Reuters: BRIT.NS
Bloomberg: BRIT IN
Market cap: US\$14,832m

Rs1,301,291m Average daily turnover: US\$21.6m

Rs1894.8m Current shares o/s: 240.7m Free float: 49.5%

*Source: Bloomberg

Key changes in this note

- Lower our target price to Rs6,000 from Rs6,200.
- Introduce FY28F estimates.



		Source: Bloomberg		
Price performance	1M	ЗМ	12M	
Absolute (%)	(6.4)	0.2	(7.7)	
Relative (%)	(3.0)	0.4	(9.0)	

Major shareholders	% held
Promoter	50.6
LIC	7.2
Vanguard Group	2.1

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Britannia Industries Ltd

Focus remains on driving balanced growth

- Consolidated/standalone revenue grew by 8.8%/8.8% yoy in 1QFY26, with a 2% volume growth. Both rural and urban markets saw an improvement.
- Gross margin contracted 310bp yoy to 40.3%. The EBITDA margin contracted 135bp yoy to 16.4%. Margins are expected to improve gradually from here on.
- Focus on driving balanced growth & the new RTM 2.0 are steps in the right direction. Retain ADD rating with a lower TP of Rs6,000 (50x Sep 2027F EPS).

Healthy volume growth delivery despite a challenging environment

Consolidated revenue of Britannia Industries (Britannia) grew by 8.8% yoy to Rs46.2bn (in line with estimate) in 1QFY26. Standalone revenue was up 8.8% yoy, with c.2% volume growth and 12% transaction growth (among small packs; c.60% of sales). There was a marginal uptick in consumption across urban and rural markets, which aided in getting back close to double-digit growth. Focus states (where Britannia has a lower market share) grew by 2.7x, higher than other states, with all four focus states growing in double digits in 1Q. Slower growth was seen in the eastern region owing to the shift towards mega distributors, which led to a loss of market share. Adjacency business saw double-digit growth in rusks, mid-20s growth in croissants, & 2.7x higher growth in wafers vs. biscuits in 1Q. The cheese range saw healthy growth in general trade & e-commerce channels after its relaunch.

Thrust on distribution expansion is likely to support growth

Britannia is seeing an uptick in both urban and rural markets and is shifting its strategy from adding smaller rural distributors to full-scale distributors to improve service levels. Within urban markets, quick commerce is doing well, with a 75% salience to e-commerce sales (which is 4% of overall sales). The new Route To Market (RTM) initiative is expected to aid in improving the depth of service in urban markets, focusing on high potential outlets and the width of coverage in rural markets. While the base business will also derive benefits from these initiatives, the focus will be on scaling adjacency business. The intent is to cover 70% of the urban retail coverage via this initiative, which has been now scaled to about one-third of the network (rolled out four months ago).

Gradual improvement in margins expected going forward

Britannia's consolidated gross margin was down 310bp yoy at 40.3%, dragged by raw material inflation. The EBITDA margin stood at 16.4% (17.5% if adjusted for one-time employee costs) is expected to remain range bound owing to the higher focus on driving volume growth. The volume/value gap is expected to remain in the range of 6-8% in FY26F.

Maintain ADD rating with a new target price of Rs6,000

Britannia's focus on driving balanced growth, along with the revamped RTM initiative, are steps in the right direction and should aid growth going ahead. We maintain our ADD rating on the stock with a lower target price of Rs6,000 (50x Sep 2027F EPS), from Rs6,200 earlier. Downside risks: Slower-than-expected sales/volume growth.

Financial Summary	Mar-24A	Mar-25A	Mar-26F	Mar-27F	Mar-28F
Revenue (Rsm)	167,693	179,427	195,290	212,749	232,439
Operating EBITDA (Rsm)	31,698	31,872	35,120	39,133	43,490
Net Profit (Rsm)	21,427	22,036	24,594	27,384	30,415
Core EPS (Rs)	88.9	91.5	102.1	113.7	126.3
Core EPS Growth	10.1%	2.8%	11.6%	11.3%	11.1%
FD Core P/E (x)	60.74	59.06	52.92	47.53	42.79
DPS (Rs)	72.0	72.0	90.6	99.9	110.2
Dividend Yield	1.33%	1.36%	1.68%	1.85%	2.04%
EV/EBITDA (x)	41.03	40.78	37.06	33.30	29.89
P/FCFE (x)	65.81	78.86	52.93	47.26	37.66
Net Gearing	(2.6%)	(4.5%)	(1.0%)	1.7%	(4.3%)
P/BV (x)	33.02	29.88	28.09	26.21	24.32
ROE	57.3%	53.1%	54.7%	57.1%	59.0%
% Change In Core EPS Estimates			(2.67%)	(0.84%)	
InCred Research/Consensus EPS (x)					

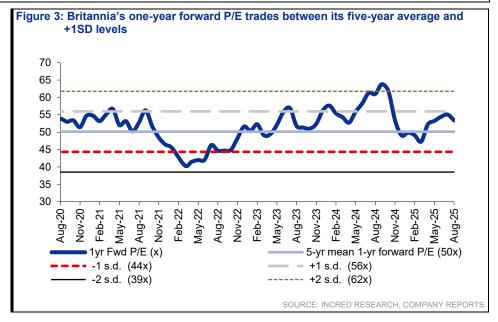
SOURCE: INCRED RESEARCH, COMPANY REPORTS



Focus remains on driving balanced growth

Rs m	1QFY25	4QFY25	1QFY26	YoY (%)	QoQ (%)	FY24	FY25	Gr (%)
Revenue	42,503	44,322	46,222	8.8	4.3	1,67,693	1,79,427	7.0
Expenditure	34,966	36,270	38,652	10.5	6.6	1,35,994	1,47,555	8.5
Consumption of Raw Materials	24,054	26,549	27,591	14.7	3.9	94,920	1,06,041	11.7
as % of sales	56.6	59.9	59.7			56.6	59.1	
Employee Costs	2,020	1,645	2,419	19.8	47.0	7,087	7,046	-0.6
as % of sales	4.8	3.7	5.2			4.2	3.9	
Other Expenditure	8,893	8,076	8,642	-2.8	7.0	33,987	34,469	1.4
as % of sales	20.9	18.2	18.7			20.3	19.2	
EBITDA	7,537	8,052	7,571	0.4	-6.0	31,698	31,872	0.5
Depreciation	739	810	820	11.0	1.3	3,005	3,133	4.3
EBIT	6,797	7,242	6,750	-0.7	-6.8	28,694	28,738	0.2
Other Income	556	630	570	2.5	-9.5	2,142	2,271	6.0
Interest	290	307	262	-9.7	-14.7	1,640	1,388	-15.4
PBT	7,064	7,566	7,059	-0.1	-6.7	29,196	29,621	1.5
Total Tax	1,762	1,928	1,809	2.7	-6.2	7,793	7,487	-3.9
PAT	5,302	5,638	5,250	-1.0	-6.9	21,403	22,134	3.4
Profit from Associates / Minority Interest	-1	38	43	NA	NA	-24	99	NA
APAT	5,303	5,600	5,207	-1.8	-7.0	21,427	22,035	2.8
Extraordinary Items	246	0	0	-100.0	NA	29	248	NA
Reported PAT	5,056	5,600	5,207	3.0	-7.0	21,398	21,787	1.8
Adj. EPS	22.0	23.2	21.6	-1.8	-7.0	88.9	91.5	2.8
Margins (%)				(bp)	(bp)			(bp)
Gross Margin	43.4	40.1	40.3	-310	21	43.4	40.9	-250
EBITDA	17.7	18.2	16.4	-135	-179	18.9	17.8	-114
EBIT	16.0	16.3	14.6	-139	-174	17.1	16.0	-109
EBT	16.6	17.1	15.3	-135	-180	17.4	16.5	-90
PAT	12.5	12.7	11.4	-112	-136	12.8	12.3	-43
Effective Tax Rate	24.9	25.5	25.6	68	14	26.7	25.3	-141

	FY26F			FY27F		FY28F
Previous	Revised	% Change	Previous	Revised	% Change	Introduced
1,95,290	1,95,290	0.0	2,14,843	2,12,749	(1.0)	2,32,439
36,023	35,120	(2.5)	39,758	39,133	(1.6)	43,490
18.4	18.0	-46bp	18.5	18.4	-11bp	18.7
25,269	24,594	(2.7)	27,618	27,384	(8.0)	30,415
104.9	102.1	(2.7)	114.6	113.7	(0.8)	126.3
	1,95,290 36,023 18.4 25,269	Previous Revised 1,95,290 1,95,290 36,023 35,120 18.4 18.0 25,269 24,594	Previous Revised % Change 1,95,290 1,95,290 0.0 36,023 35,120 (2.5) 18.4 18.0 -46bp 25,269 24,594 (2.7)	Previous Revised % Change Previous 1,95,290 1,95,290 0.0 2,14,843 36,023 35,120 (2.5) 39,758 18.4 18.0 -46bp 18.5 25,269 24,594 (2.7) 27,618	Previous Revised % Change Previous Revised 1,95,290 1,95,290 0.0 2,14,843 2,12,749 36,023 35,120 (2.5) 39,758 39,133 18.4 18.0 -46bp 18.5 18.4 25,269 24,594 (2.7) 27,618 27,384	Previous Revised % Change Previous Revised % Change 1,95,290 1,95,290 0.0 2,14,843 2,12,749 (1.0) 36,023 35,120 (2.5) 39,758 39,133 (1.6) 18.4 18.0 -46bp 18.5 18.4 -11bp 25,269 24,594 (2.7) 27,618 27,384 (0.8)





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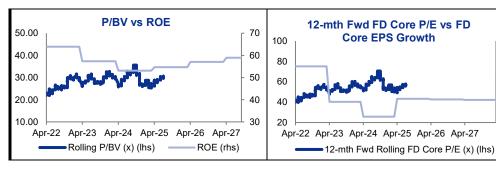
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BY THE NUMBERS



(Rs mn)	Mar-24A	Mar-25A	Mar-26F	Mar-27F	Mar-28F
Total Net Revenues	167,693	179,427	195,290	212,749	232,439
Gross Profit	72,772	73,386	81,843	91,292	99,819
Operating EBITDA	31,698	31,872	35,120	39,133	43,490
Depreciation And Amortisation	(3,005)	(3,133)	(3,533)	(3,669)	(3,891)
Operating EBIT	28,694	28,738	31,587	35,463	39,599
Financial Income/(Expense)	227	591	1,535	1,404	1,338
Pretax Income/(Loss) from Assoc.					
Non-Operating Income/(Expense)	275	292	(12)	(17)	(21)
Profit Before Tax (pre-EI)	29,196	29,621	33,110	36,851	40,915
Exceptional Items					
Pre-tax Profit	29,196	29,621	33,110	36,851	40,915
Taxation	(7,793)	(7,487)	(8,417)	(9,368)	(10,402)
Exceptional Income - post-tax					
Profit After Tax	21,403	22,134	24,693	27,483	30,514
Minority Interests	24	(98)	(98)	(98)	(98)
Preferred Dividends					
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	21,427	22,036	24,594	27,384	30,415
Recurring Net Profit	21,427	22,036	24,594	27,384	30,415
Fully Diluted Recurring Net Profit	21,427	22,036	24,594	27,384	30,415

Cash Flow					
(Rs mn)	Mar-24A	Mar-25A	Mar-26F	Mar-27F	Mar-28F
EBITDA	31,698	31,872	35,120	39,133	43,490
Cash Flow from Invt. & Assoc.	24	(98)	(98)	(98)	(98)
Change In Working Capital	4,135	4,183	(4,836)	(5,316)	(1,546)
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense	2,142	2,271	3,773	3,703	3,691
Other Operating Cashflow					
Net Interest (Paid)/Received	(1,640)	(1,388)	(2,250)	(2,315)	(2,375)
Tax Paid	(7,793)	(7,487)	(8,417)	(9,368)	(10,402)
Cashflow From Operations	28,567	29,352	23,291	25,738	32,760
Capex	(5,104)	(3,433)	(3,200)	(3,200)	(3,200)
Disposals Of FAs/subsidiaries					
Acq. Of Subsidiaries/investments	5,707	(1,251)			
Other Investing Cashflow					
Cash Flow From Investing	603	(4,684)	(3,200)	(3,200)	(3,200)
Debt Raised/(repaid)	(9,393)	(8,164)	4,500	5,000	5,000
Proceeds From Issue Of Shares					
Shares Repurchased					
Dividends Paid	(17,325)	(17,675)	(21,824)	(24,060)	(26,546)
Preferred Dividends					
Other Financing Cashflow	48	(137)	198	198	198
Cash Flow From Financing	(26,669)	(25,977)	(17,126)	(18,862)	(21,347)
Total Cash Generated	2,500	(1,309)	2,965	3,676	8,213
Free Cashflow To Equity	19,777	16,503	24,591	27,538	34,560
Free Cashflow To Firm	30,810	26,056	22,341	24,853	31,935

SOURCE: INCRED RESEARCH, COMPANY REPORTS

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BY THE NUMBERS...cont'd

Balance Sheet					
(Rs mn)	Mar-24A	Mar-25A	Mar-26F	Mar-27F	Mar-28F
Total Cash And Equivalents	21,429	14,241	17,206	20,882	29,095
Total Debtors	3,933	4,486	4,696	5,125	5,606
Inventories	11,812	12,365	12,675	15,911	17,385
Total Other Current Assets	12,834	9,209	10,456	12,208	13,241
Total Current Assets	50,008	40,302	45,034	54,126	65,328
Fixed Assets	28,014	28,313	27,980	27,511	26,820
Total Investments	10,977	18,077	18,077	18,077	18,077
Intangible Assets	1,298	1,328	1,328	1,328	1,328
Total Other Non-Current Assets	418	348	348	348	348
Total Non-current Assets	40,707	48,066	47,733	47,264	46,573
Short-term Debt	11,365	5,118	7,618	10,118	12,618
Current Portion of Long-Term Debt					
Total Creditors	16,275	17,522	15,817	15,899	17,323
Other Current Liabilities					
Total Current Liabilities	27,640	22,641	23,436	26,018	29,941
Total Long-term Debt	9,047	7,129	9,129	11,629	14,129
Hybrid Debt - Debt Component					
Total Other Non-Current Liabilities					
Total Non-current Liabilities	9,047	7,129	9,129	11,629	14,129
Total Provisions	5,898	6,372	6,107	6,125	6,145
Total Liabilities	42,585	36,142	38,672	43,772	50,215
Shareholders Equity	39,415	43,557	46,327	49,652	53,521
Minority Interests	245	256	454	653	851
Total Equity	39,660	43,813	46,782	50,305	54,372

Key Ratios					
	Mar-24A	Mar-25A	Mar-26F	Mar-27F	Mar-28F
Revenue Growth	2.9%	7.0%	8.8%	8.9%	9.3%
Operating EBITDA Growth	12.0%	0.5%	10.2%	11.4%	11.1%
Operating EBITDA Margin	18.9%	17.8%	18.0%	18.4%	18.7%
Net Cash Per Share (Rs)	4.22	8.28	1.90	(3.59)	9.74
BVPS (Rs)	163.62	180.81	192.31	206.11	222.17
Gross Interest Cover	17.50	20.70	14.04	15.32	16.67
Effective Tax Rate	26.7%	25.3%	25.4%	25.4%	25.4%
Net Dividend Payout Ratio	80.9%	80.2%	88.7%	87.9%	87.3%
Accounts Receivables Days	7.86	8.56	8.58	8.42	8.43
Inventory Days	45.65	41.61	40.28	42.95	45.82
Accounts Payables Days	59.15	58.17	53.63	47.66	45.72
ROIC (%)	68.3%	74.6%	75.8%	76.2%	83.5%
ROCE (%)	49.0%	53.2%	59.0%	57.6%	56.4%
Return On Average Assets	23.0%	24.1%	25.6%	26.9%	27.4%

SOURCE: INCRED RESEARCH, COMPANY REPORTS



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CIN: U74999MH2016PTC287535



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Recommendation Framework

Stock Ratings Definition

Add The stock's total return is expected to exceed 10% over the next 12 months.

Hold The stock's total return is expected to be between 0% and positive 10% over the next 12 months.

Reduce The stock's total return is expected to fall below 0% or more over the next 12 months.

The total expected return of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net dividend yields of the stock. Stock price targets have an investment horizon of 12 months.

Sector Ratings Definition:

Overweight An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.

Neutral A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.

Underweight An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.

Country Ratings Definition

Overweight An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.

Neutral A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.

Underweight An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.