



India

ADD (no change)

| Consensus ratings*: Buy 18 | Hold 3 Sell 0 |
|------------------------------|---------------|
| Current price: | Rs1,269 |
| Target price: | Rs1,530 |
| Previous target: | Rs1,455 |
| Up/downside: | 20.6% |
| InCred Research / Consensus: | 7.8% |
| Reuters: | BRLC.BO |
| Bloomberg: | BCORP IN |
| Market cap: | US\$1,144m |
| | Rs97,704m |
| Average daily turnover: | US\$1.5m |
| | Rs124.2m |
| Current shares o/s: | 77.0m |
| Free float: | 36.1% |
| *Source: Bloomberg | |

Key changes in this note

- Raise EBITDA by 4-8% for FY26F-27F.
- Raise our target price to Rs1,530 from Rs1,455 earlier.



| | | Source: I | Bioornberg |
|-------------------|------|-----------|------------|
| Price performance | 1M | ЗМ | 12M |
| Absolute (%) | 14.3 | 23.6 | (13.0) |
| Relative (%) | 4.2 | 14.2 | (23.2) |

| Major shareholders | % held |
|-------------------------------|--------|
| Promoter & Promoter Group | 62.9 |
| Nippon Life India Trustee Ltd | 3.7 |
| ICICI Prudential | 3.1 |

Birla Corporation Ltd

Notable all-around beat; turnaround quarter

- 4Q consol. EBITDA was ~Rs5.3bn, up ~13% yoy and ~1.15x qoq (~32% above our estimate). Volume grew by ~8% yoy while realization was up by ~7% qoq.
- Volume growth is likely to be in line with the industry at ~6-8% in FY26F. BCORP
 has announced new expansion plans to take its capacity to 27.6mtpa by FY29F.
- We raise EBITDA estimates by 4-8% for FY26F-27F to reflect strong 4QFY25 operational performance. Maintain ADD rating with a higher TP of Rs1,530.

Strong volume & realization growth; Mukutban ramps up to ~80%

Birla Corporation or BCORP's cement sales volume in 4Q grew by ~8.2% yoy to 5.25mt. The Mukutban unit's volume stood at 0.75mt vs. 0.66mt yoy and 0.60mt qoq . In FY25, the Mukutban unit contributed ~14% to overall sales volume. In FY26F, BCORP targets the Mukutban unit's utilization level to be ~85% vs. ~78% (in 4QFY25). The company expects its vol growth to be in line with the industry growth rate of ~6-8% in FY26F. Blended realization was up by ~7% qoq and was far above our expectation, with prices recovering in northern and eastern regions and parts of Maharashtra which underperformed (pan-India improvement) during 3Q, while ex- incentives also, the realization improved by ~5% qoq, in our view. Realization also benefited from the increased volume share from the eastern region. Current QTD realization is similar to the 4QFY25 level.

Cost efficiency drives gains; unit EBITDA/t tops >Rs1,000 in 4QFY25

Total costs/t down by ~3% qoq to Rs4,345. where freight costs were flat qoq, power& fuel costs dipped ~12% yoy to Rs884/t & fixed costs fell by ~9% qoq and ~3% yoy to Rs1,241/t. Energy costs stood at Rs1.4/kcal vs. Rs1.5/kcal qoq. BCORP is working on various fuel cost mix to bring down P&F costs, with further savings from rising RE mix and full functioning of Bikram coal mines. Cement division's (reported) EBITDA/t stood at Rs1,014 during the quarter (up Rs445/t qoq & Rs50/t yoy) and achieved EBITDA/t of >Rs1,000 for the first time post 1QFY22, indicating improvement in its operational efficiency while excluding incentives (~Rs410m in 4Q) also it remained far better (~Rs940/t).

Announces new capex; capacity to reach 27.6mtpa by FY29F

BCORP announced its next phase of expansion at a cost of US\$82/t to raise capacity by ~30% to 27.6mtpa by FY29F. It will invest Rs43.3bn to reach 27.6mtpa by FY29F, with Rs23bn for clinker expansion at Maihar by 3QFY28F. Capex in FY26F to be at Rs11bn. The net debt-to-EBITDA ratio is <2x despite major expansion planned in the next three years.

Maintain ADD with a higher TP of Rs1,530 on reasonable valuation

At CMP, BCORP trades at 7.5x and US\$70 on EV/EBITDA and EV/t, respectively, on our FY27F estimates. We retain ADD rating on it with a Mar 2026F target price of Rs1,530, set at EV/EBITDA of 8.5x (Rs1,455 earlier). Downside risks: Weak demand, pricing pressure, slower-than-expected ramp-up of Mukutuban unit, and a rise in input costs.

| Financial Summary | Mar-23A | Mar-24A | Mar-25A | Mar-26F | Mar-27F |
|-----------------------------------|--|--|---|--|---|
| Revenue (Rsm) | 86,823 | 96,562 | 92,145 | 99,905 | 109,158 |
| Operating EBITDA (Rsm) | 7,720 | 14,376 | 12,172 | 14,795 | 17,380 |
| Net Profit (Rsm) | 339 | 4,138 | 3,336 | 4,647 | 6,188 |
| Core EPS (Rs) | 4.4 | 53.7 | 43.3 | 60.4 | 80.4 |
| Core EPS Growth | (92.1%) | 1,122.4% | (19.4%) | 39.3% | 33.2% |
| FD Core P/E (x) | 288.64 | 23.61 | 29.29 | 21.02 | 15.79 |
| DPS (Rs) | 2.5 | 10.0 | 10.0 | 10.9 | 14.5 |
| Dividend Yield | 0.24% | 0.95% | 0.95% | 1.04% | 1.38% |
| EV/EBITDA (x) | 17.42 | 8.90 | 10.11 | 8.63 | 7.48 |
| P/FCFE (x) | 17.57 | 28.81 | 26.05 | 15.32 | 10.84 |
| Net Gearing | 61.4% | 45.3% | 36.2% | 40.7% | 41.1% |
| P/BV (x) | 1.63 | 1.46 | 1.39 | 1.32 | 1.24 |
| ROE | 0.6% | 6.5% | 4.9% | 6.5% | 8.1% |
| % Change In Core EPS Estimates | | | | (0.56%) | (0.50%) |
| InCred Research/Consensus EPS (x) | | | | | |
| | Revenue (Rsm) Operating EBITDA (Rsm) Net Profit (Rsm) Core EPS (Rs) Core EPS Growth FD Core P/E (x) DPS (Rs) Dividend Yield EV/EBITDA (x) P/FCFE (x) Net Gearing P/BV (x) ROE % Change In Core EPS Estimates | Revenue (Rsm) 86,823 Operating EBITDA (Rsm) 7,720 Net Profit (Rsm) 339 Core EPS (Rs) 4.4 Core EPS Growth (92.1%) FD Core P/E (x) 288.64 DPS (Rs) 2.5 Dividend Yield 0.24% EV/EBITDA (x) 17.42 P/FCFE (x) 17.57 Net Gearing 61.4% P/BV (x) 1.63 ROE 0.6% % Change In Core EPS Estimates | Revenue (Rsm) 86,823 96,562 Operating EBITDA (Rsm) 7,720 14,376 Net Profit (Rsm) 339 4,138 Core EPS (Rs) 4.4 53.7 Core EPS Growth (92.1%) 1,122.4% FD Core P/E (x) 288.64 23.61 DPS (Rs) 2.5 10.0 Dividend Yield 0.24% 0.95% EV/EBITDA (x) 17.42 8.90 P/FCFE (x) 17.57 28.81 Net Gearing 61.4% 45.3% P/BV (x) 1.63 1.46 ROE 0.6% 6.5% % Change In Core EPS Estimates 6.5% | Revenue (Rsm) 86,823 96,562 92,145 Operating EBITDA (Rsm) 7,720 14,376 12,172 Net Profit (Rsm) 339 4,138 3,336 Core EPS (Rs) 4.4 53.7 43.3 Core EPS Growth (92.1%) 1,122.4% (19.4%) FD Core P/E (x) 288.64 23.61 29.29 DPS (Rs) 2.5 10.0 10.0 Dividend Yield 0.24% 0.95% 0.95% EV/EBITDA (x) 17.42 8.90 10.11 P/FCFE (x) 17.57 28.81 26.05 Net Gearing 61.4% 45.3% 36.2% P/BV (x) 1.63 1.46 1.39 ROE 0.6% 6.5% 4.9% % Change In Core EPS Estimates | Revenue (Rsm) 86,823 96,562 92,145 99,905 Operating EBITDA (Rsm) 7,720 14,376 12,172 14,795 Net Profit (Rsm) 339 4,138 3,336 4,647 Core EPS (Rs) 4.4 53.7 43.3 60.4 Core EPS Growth (92.1%) 1,122.4% (19.4%) 39.3% FD Core P/E (x) 288.64 23.61 29.29 21.02 DPS (Rs) 2.5 10.0 10.0 10.9 Dividend Yield 0.24% 0.95% 0.95% 1.04% EV/EBITDA (x) 17.42 8.90 10.11 8.63 P/FCFE (x) 17.57 28.81 26.05 15.32 Net Gearing 61.4% 45.3% 36.2% 40.7% P/BV (x) 1.63 1.46 1.39 1.32 ROE 0.6% 6.5% 4.9% 6.5% % Change In Core EPS Estimates (0.56%) |

SOURCE: INCRED RESEARCH, COMPANY REPORTS

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4QFY25 results review and earnings-call takeaways ➤

Update on operational performance:

- Volume: Cement sales volume came in at ~5.25mt, +8% yoy and+17% qoq (+1% Incred estimate). Capacity utilization stood at 105% during the quarter vs. 92% qoq and 97% yoy. Volume in FY25F seen at 18.1mt, +2,5% yoy, with utilization level of 82% vs. 85% yoy.
- Realization/t: Blended realization came in at Rs5,127/t, +7% qoq (+5% Incred estimate). Reported realization (for the cement division only) came in at Rs5,103/t, down1.4% yoy. As per management, cement prices, which were lower by ~11% on an average till Dec 2024, ended FY25, down 4-5% yoy.
- Volume growth: Management expects industry volume growth in FY26F to be
 ~6-8%, with BCORP expected to grow in line with, if not better, than industry
 growth.
- Mukutban plant: Its volume was 0.75mt during 4QFY25 and 2.45mt in FY25.
 Current utilization level is ~78%. Targeting ~85% utilization by FY26F.
- Realization: Improved in 4Q, driven by an increase in eastern region volume share. Prices in core markets (northern and eastern regions) improved, while the central region prices remained flat.
- Current QTD realization remains at a level similar to that in 4QFY25.
- Price trend: During 4Q, an uptick in prices in the northern & eastern regions and Maharashtra contributed to improved performance. Eastern region market prices increased the most; however, BCORP's presence in that market is limited.

Margin & costs:

- Costs: Overall blended costs/t were down by ~3% yoy and qoq to Rs4,345. a)
 Freight costs flat qoq at Rs1,324/t. b) Power& fuel costs were down 14% qoq and 12% yoy at Rs884/t. c) Fixed costs were down by 3% qoq and 9% yoy at Rs1,241/t. Renewable energy's share in FY25 stood at 24.8% vs. 23.8% yoy.
- Energy costs: Rs1.39/kcal vs. Rs1.5/kcal gog.
- Lead distance: 350km vs. 350km qoq; for Mukutban plant, it was 415km.
- Fuel mix optimization: Working on various fuel mixes to reduce power and fuel costs, which is reflected in the numbers. Going ahead, the renewable energy (RE) share will increase, further reducing power and fuel costs.
- Consolidated EBITDA increased by ~13% yoy and was up 1.15x qoq at ~Rs5.3bn (vs. our expectation of ~Rs4.04bn); Blended EBITDA/t stood at Rs1,017 during the quarter (up by Rs466/t qoq and Rs43/t yoy) and achieved EBITDA/t of >Rs1,000 first time post 1QFY22, indicating an improvement in its operational efficiency.
- BCORP's reported profit (after taxes) stood at ~Rs2.6bn during the quarter vs. our expectation of ~Rs1.4bn. Reported exceptional item expenses of Rs384m during the quarter in respect of impairment loss on mining rights.

Capacity expansion & utilization update:

- Capex: Actual capex for FY25: Rs4.37bn (vs. Rs5bn target). Capex for FY26F is projected at Rs11bn (including expansion capex).
- New capex: Announced at US\$82/t; capacity to rise by ~30% to 27.6mtpa by FY29F. The 1.4mtpa grinding unit at Kundanganj is likely to be commissioned by 2QFY26F, taking the total capacity to 21.4mtpa.
- Approved Rs43.3bn investment to raise capacity to 27.6mtpa by FY29F through the expansion of an integrated unit and three new grinding units. The investment includes Rs23bn for the 3.7mtpa clinker capacity expansion at Maihar (Madhya Pradesh) by 3QFY28F, which will supply the upcoming grinding units at 1.4mtpa Prayagraj (East Uttar Pradesh) by 3QFY28F, 2mtpa



Aligarh (West Uttar Pradesh) by 4QFY29F at an outlay of Rs11.8bn, and 2.8mtpa at Gaya in Bihar (1.4mtpa each by 4QFY27F and 4QFY29F) at a capex of Rs8.6bn.

- Inter-corporate loan stood at Rs1bn on an arm's-length basis.
- Debt management: The company remains focused on keeping its net debtto-EBITDA ratio below 3x in the long term. For FY26F and FY27F, it will be less than 2x.

Other updates:

- Trade: The non-trade mix stood at 73% vs. 68% qoq and 71% yoy. Blended cement share stood at 82% during the quarter vs. 79% qoq and 84% yoy, while the premium cement share was 59% vs. 59% qoq vs. 55% yoy in the overall trade channel.
- Incentives: Booked incentives worth Rs410m during the quarter and Rs1.03 bn in FY25. There were no one-off incentives during the quarter; all booked incentives were based on operational levels.
- Jute division: Peer companies are diversifying into adjacent segments; the
 jute division has been providing this benefit predominantly to the company.
 Jute is poised for growth, and BCORP's historical presence and experience
 provide a significant advantage in this segment. The company will announce a
 more detailed roadmap for the jute division soon.
- RMC business: BCORP forayed into the readymix concrete or RMC business and has secured a good response in its markets. Currently in the early stage; more information will be provided in 1QFY26F.
- **Jute division:** Revenue from exports was up 18% yoy. Jute division reported a cash profit of Rs31m.
- Non-strategic investments: No plans to sell non-strategic investments; capex will be funded from internal accruals.
- Bikram coal mines: To commence operations by 3QFY26F, with actual rampup beginning in FY27F.
- Pricing & demand: Pricing ended 4-5% lower on a yoy basis from an average ~11% lower till Dec 2024. Also, the industry benefited from lower power and fuel costs. Management expects the company to grow at ~6-7% CAGR over the next few years.



 $\begin{tabular}{ll} Cement & | & India \\ Birla & Corporation Ltd & | & May 12, 2025 \\ \end{tabular}$

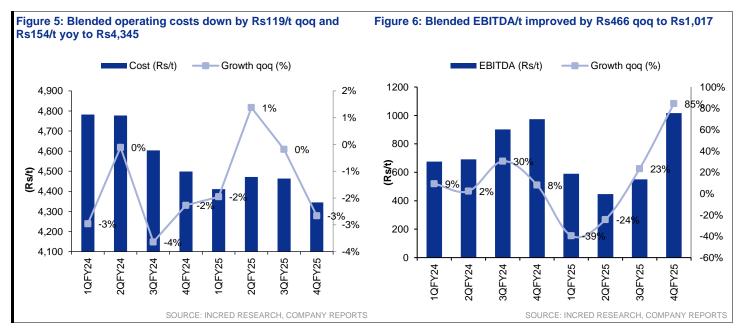
| Particulars (Rs m) | 4QFY25 | 4QFY25F | 3QFY25 4QI | 4QFY24 | 10EV24 % Change | | | |
|---------------------------------|--------|---------|------------|--------|-----------------|--------|--------|--|
| raiticulais (NS III) | 4QF125 | 4QF12JF | 3QF123 | 4QF124 | 4QFY25F | 3QFY25 | 4QFY2 | |
| Net Sales | 28,149 | 26,465 | 22,567 | 26,544 | 6.4% | 24.7% | 6.09 | |
| Raw Materials Consumed | 4,705 | 3,841 | 3,369 | 4,466 | 22.5% | 39.7% | 5.49 | |
| Freight and Forwarding Expenses | 6,951 | 6,433 | 5,937 | 6,307 | 8.0% | 17.1% | 10.29 | |
| Power and Fuel Costs | 4,639 | 5,248 | 4,612 | 4,848 | -11.6% | 0.6% | -4.39 | |
| Employee Costs | 1,320 | 1,583 | 1,440 | 1,330 | -16.6% | -8.3% | -0.89 | |
| Other Expenses | 5,196 | 5,317 | 4,731 | 4,870 | -2.3% | 9.8% | 6.79 | |
| Total Expenditure | 22,811 | 22,422 | 20,087 | 21,820 | 1.7% | 13.6% | 4.5% | |
| EBITDA | 5,338 | 4,043 | 2,479 | 4,724 | 32.0% | 115.3% | 13.0% | |
| Depreciation | 1,422 | 1,512 | 1,391 | 1,497 | -5.9% | 2.3% | -5.0% | |
| EBIT | 3,916 | 2,531 | 1,089 | 3,227 | 54.7% | 259.7% | 21.3% | |
| Interest | 733 | 840 | 830 | 824 | -12.8% | -11.7% | -11.19 | |
| Other Income | 482 | 170 | 154 | 257 | 184.5% | 212.8% | 87.79 | |
| PBT | 3,282 | 1,860 | 413 | 2,731 | 76.4% | 693.9% | 20.29 | |
| Tax | 716 | 465 | 102 | 797 | 54.0% | 605.4% | -10.29 | |
| PAT before MI & associates | 2.566 | 1,395 | 312 | 1.933 | 83.9% | 722.7% | 32.7% | |
| Minority interest (MI) | 0 | 0 | 0 | 0 | | | | |
| Profit from Associate cos | 0 | 0 | 0 | 0 | | | | |
| Recurring PAT | 2,566 | 1,395 | 312 | 1,933 | 83.9% | 722.7% | 32.79 | |
| Extraordinary items | 384 | 0 | 0 | -70 | | | | |
| Reported PAT | 2,566 | 1,395 | 312 | 1,933 | 83.9% | 722.7% | 32.79 | |
| EPS (Rs) | 33.3 | 18.1 | 4.1 | 25.1 | 83.9% | 722.7% | 32.79 | |
| Gross margin | 42.1% | 41.3% | 38.3% | 41.2% | 76bp | 378bp | 96b | |
| EBITDA margin | 19.0% | 15.3% | 11.0% | 17.8% | 369bp | 798bp | 117b | |
| EBIT margin | 13.9% | 9.6% | 4.8% | 12.2% | 435bp | 909bp | 175b | |
| PBT margin | 11.7% | 7.0% | 1.8% | 10.3% | 463bp | 983bp | 137b | |
| PAT margin | 9.1% | 5.3% | 1.4% | 7.3% | 384bp | 773bp | 183b | |
| Tax rate | 21.8% | 25.0% | 24.6% | 29.2% | -318bp | -274bp | -738b | |
| Cost items as a % of sales | | | | | · | | | |
| RM costs | 16.7% | 14.5% | 14.9% | 16.8% | 220bp | 179bp | -11b | |
| Freight costs | 24.7% | 24.3% | 26.3% | 23.8% | 38bp | -161bp | 93b | |
| P&F costs | 16.5% | 19.8% | 20.4% | 18.3% | -335bp | -395bp | -178b | |

| Der tenne englygie | 40EV2E | 4QFY25 4QFY25F | 3QFY25 | 4QFY24 — | % Change | | |
|---|--------|----------------|--------|----------|----------|--------|--------|
| Per tonne analysis | 4QF125 | | | | 4QFY25F | 3QFY25 | 4QFY24 |
| Sales volume (cement + clinker) (in mt) | 5.25 | 5.18 | 4.50 | 4.85 | 1.4% | 16.7% | 8.2% |
| Realization | 5,127 | 4,905 | 4,790 | 5,213 | 4.5% | 7.0% | -1.7% |
| EBITDA/t | 1,017 | 780 | 551 | 974 | 30.3% | 84.5% | 4.4% |
| RM cost/t | 896 | 741 | 749 | 921 | 20.9% | 19.7% | -2.7% |
| P&F costs/t | 884 | 1,013 | 1,025 | 1,000 | -12.8% | -13.8% | -11.6% |
| Freight costs/t | 1,324 | 1,242 | 1,319 | 1,300 | 6.6% | 0.4% | 1.8% |
| Employee costs/t | 251 | 306 | 320 | 274 | -17.7% | -21.4% | -8.3% |
| Other expenses/t | 990 | 1,027 | 1,051 | 1,004 | -3.6% | -5.9% | -1.4% |
| Costs/t | 4,345 | 4,329 | 4,464 | 4,499 | 0.4% | -2.7% | -3.4% |



Key quarterly charts ➤





| Segment-wise revenue (Rs m) | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 |
|-----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Cement | 23,437 | 23,047 | 21,783 | 22,326 | 25,285 | 21,214 | 18,747 | 21,556 | 26,918 |
| Jute | 1,190 | 1,021 | 1,076 | 796 | 1,258 | 691 | 784 | 1,013 | 1,234 |
| Others | 28 | 14 | 24 | 13 | 15 | 6 | 11 | 13 | - |
| Total revenue | 24,655 | 24,082 | 22,883 | 23,134 | 26,558 | 21,911 | 19,542 | 22,581 | 28,152 |
| Segment EBIT (Rs m) | | | | | | | | | |
| Cement | 1,873 | 1,759 | 1,637 | 2,584 | 3,533 | 1,442 | 615 | 1,405 | 3,863 |
| Jute | 58 | 50 | 30 | 4 | 72 | -52 | -29 | -55 | 31 |
| Others | -6 | -7 | -4 | -6 | -6 | -6 | -8 | -7 | -8 |
| Total | 1,926 | 1,802 | 1,663 | 2,582 | 3,599 | 1,384 | 578 | 1,344 | 3,886 |

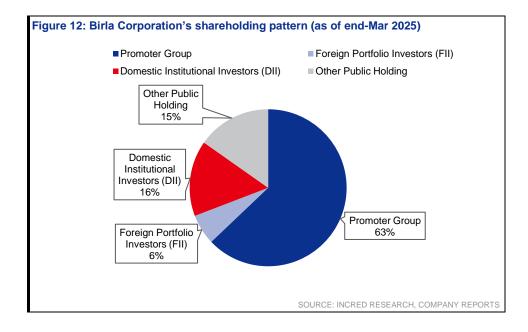


| Figure 8: Our rev | ised earnings es | timates | | | | |
|-------------------|------------------|----------|---------------|--------------|--------------|---------|
| Rs. m | N | ew | Old | | Change (| (%) |
| | FY26F | FY27F | FY26F | FY27F | FY26F | FY27F |
| Sales | 99,905 | 1,09,158 | 99,495 | 1,09,658 | 0% | 0% |
| EBITDA | 14,795 | 17,380 | 13,600 | 16,672 | 8% | 4% |
| PAT | 4,647 | 6,188 | 4,045 | 5,826 | 13% | 6% |
| EPS (Rs.) | 60.4 | 80.4 | 52.3 | 75.7 | 13% | 6% |
| | | SOURC | E: INCRED RES | EARCH ESTIMA | TES, COMPANY | REPORTS |

| Rs. m | Ir | Incred | | sensus | Change (%) | |
|--------|--------|----------|--------|----------|------------|-------|
| | FY26F | FY27F | FY26F | FY27F | FY26F | FY27F |
| Sales | 99,905 | 1,09,158 | 97,661 | 1,05,241 | 2% | 4% |
| EBITDA | 14,795 | 17,380 | 14,210 | 16,626 | 4% | 5% |
| PAT | 4,647 | 6,188 | 4,129 | 5,786 | 13% | 7% |

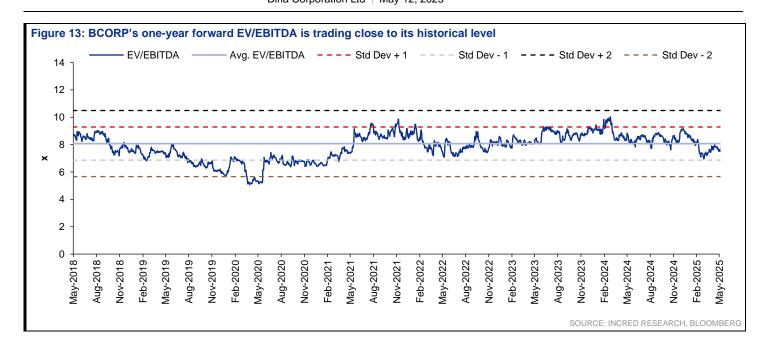
| | FY23A | FY24A | FY25A | FY26F | FY27F |
|-------------------------|-------|--------|--------|--------|--------|
| Volume (in mtpa) | 16 | 18 | 18 | 19 | 21 |
| Yoy | 11% | 12% | 2% | 7% | 8% |
| Realization (per tonne) | 5,242 | 5,239 | 4,891 | 4,960 | 5,049 |
| Yoy | 6% | 0% | -7% | 1% | 2% |
| Cost (per tonne) | 5,029 | 4,659 | 4,423 | 4,399 | 4,413 |
| Yoy | 13% | -7% | -5% | -1% | 0% |
| EBITDA (per tonne) | 491 | 815 | 673 | 765 | 836 |
| Yoy | -37% | 66% | -17% | 14% | 9% |
| EBITDA (Rs m) | 7,720 | 14,376 | 12,172 | 14,795 | 17,380 |
| Yoy | -30% | 86% | -15% | 22% | 17% |

| Figure 11: Maintain ADD rating set at an EV/EBITDA of 8.5x | on the stock with a Mar 2026F target price of Rs1,530, |
|--|--|
| Valuation | TP |
| Target EV/EBITDA (x) | 8.5 |
| Target EV (Rs m) | 1,47,727 |
| Net debt / (cash) (Rs m) | 30,009 |
| No. of shares (m) | 77 |
| Fair value per share (Rs) | 1,530 |
| | SOURCE: INCRED RESEARCH ESTIMATES, COMPANY REPORTS |



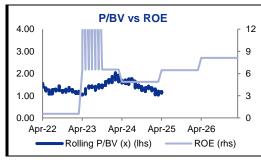


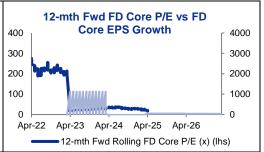
Cement | India Birla Corporation Ltd | May 12, 2025 **InCred** Equities





BY THE NUMBERS





| Profit & Loss | | | | | |
|------------------------------------|---------|---------|---------|---------|---------|
| (Rs mn) | Mar-23A | Mar-24A | Mar-25A | Mar-26F | Mar-27F |
| Total Net Revenues | 86,823 | 96,562 | 92,145 | 99,905 | 109,158 |
| Gross Profit | 86,823 | 96,562 | 92,145 | 99,905 | 109,158 |
| Operating EBITDA | 7,720 | 14,376 | 12,172 | 14,795 | 17,380 |
| Depreciation And Amortisation | (5,099) | (5,783) | (5,719) | (6,004) | (6,305) |
| Operating EBIT | 2,621 | 8,593 | 6,454 | 8,791 | 11,075 |
| Financial Income/(Expense) | (3,387) | (3,717) | (3,271) | (3,434) | (3,606) |
| Pretax Income/(Loss) from Assoc. | | | | | |
| Non-Operating Income/(Expense) | 1,131 | 856 | 979 | 881 | 837 |
| Profit Before Tax (pre-EI) | 365 | 5,732 | 4,162 | 6,238 | 8,306 |
| Exceptional Items | | | | | |
| Pre-tax Profit | 365 | 5,732 | 4,162 | 6,238 | 8,306 |
| Taxation | (26) | (1,594) | (826) | (1,591) | (2,118) |
| Exceptional Income - post-tax | | | | | |
| Profit After Tax | 339 | 4,138 | 3,336 | 4,647 | 6,188 |
| Minority Interests | | | | | |
| Preferred Dividends | | | | | |
| FX Gain/(Loss) - post tax | | | | | |
| Other Adjustments - post-tax | | | | | |
| Net Profit | 339 | 4,138 | 3,336 | 4,647 | 6,188 |
| Recurring Net Profit | 339 | 4,138 | 3,336 | 4,647 | 6,188 |
| Fully Diluted Recurring Net Profit | 339 | 4,138 | 3,336 | 4,647 | 6,188 |

| Cash Flow | | | | | |
|----------------------------------|---------|---------|---------|----------|----------|
| (Rs mn) | Mar-23A | Mar-24A | Mar-25A | Mar-26F | Mar-27F |
| EBITDA | 7,720 | 14,376 | 12,172 | 14,795 | 17,380 |
| Cash Flow from Invt. & Assoc. | | | | | |
| Change In Working Capital | 1,131 | (2,185) | (1,821) | (1,436) | 458 |
| (Incr)/Decr in Total Provisions | | | | | |
| Other Non-Cash (Income)/Expense | 1,131 | 856 | 979 | 881 | 837 |
| Other Operating Cashflow | 1,487 | 8,465 | 9,462 | 9,462 | 9,462 |
| Net Interest (Paid)/Received | (3,387) | (3,717) | (3,271) | (3,434) | (3,606) |
| Tax Paid | (26) | (1,594) | (826) | (1,591) | (2,118) |
| Cashflow From Operations | 8,055 | 16,201 | 16,695 | 18,677 | 22,413 |
| Capex | (6,263) | (5,255) | (4,436) | (11,200) | (13,200) |
| Disposals Of FAs/subsidiaries | | | | | |
| Acq. Of Subsidiaries/investments | | | | | |
| Other Investing Cashflow | 2,613 | (1,745) | (4,421) | (1,600) | (700) |
| Cash Flow From Investing | (3,650) | (7,001) | (8,857) | (12,800) | (13,900) |
| Debt Raised/(repaid) | 1,156 | (5,809) | (4,087) | 500 | 500 |
| Proceeds From Issue Of Shares | | | | | |
| Shares Repurchased | | | | | |
| Dividends Paid | (193) | (770) | (770) | (837) | (1,114) |
| Preferred Dividends | | | | | |
| Other Financing Cashflow | (4,146) | (3,118) | (3,370) | (9,637) | (9,696) |
| Cash Flow From Financing | (3,183) | (9,698) | (8,227) | (9,974) | (10,309) |
| Total Cash Generated | 1,221 | (497) | (389) | (4,096) | (1,797) |
| Free Cashflow To Equity | 5,560 | 3,391 | 3,751 | 6,378 | 9,013 |
| Free Cashflow To Firm | 7,792 | 12,918 | 11,109 | 9,312 | 12,119 |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



Cement | India Birla Corporation Ltd | May 12, 2025

BY THE NUMBERS...cont'd

| Balance Sheet | | | | | |
|-------------------------------------|---------|---------|---------|---------|---------|
| (Rs mn) | Mar-23A | Mar-24A | Mar-25A | Mar-26F | Mar-27F |
| Total Cash And Equivalents | 6,750 | 7,439 | 8,220 | 4,124 | 2,327 |
| Total Debtors | 3,233 | 4,149 | 3,391 | 4,106 | 4,486 |
| Inventories | 10,616 | 9,646 | 9,670 | 10,401 | 11,065 |
| Total Other Current Assets | 9,600 | 8,582 | 8,026 | 8,792 | 9,278 |
| Total Current Assets | 30,199 | 29,816 | 29,306 | 27,422 | 27,157 |
| Fixed Assets | 98,418 | 97,893 | 95,338 | 100,334 | 107,029 |
| Total Investments | 4,116 | 7,035 | 7,579 | 8,379 | 8,879 |
| Intangible Assets | 3,577 | 4,805 | 5,605 | 6,405 | 6,605 |
| Total Other Non-Current Assets | 4,411 | 4,813 | 5,480 | 5,680 | 5,880 |
| Total Non-current Assets | 110,521 | 114,546 | 114,003 | 120,798 | 128,394 |
| Short-term Debt | 5,114 | 5,845 | 6,979 | 6,979 | 6,979 |
| Current Portion of Long-Term Debt | | | | | |
| Total Creditors | 9,197 | 8,680 | 8,724 | 9,057 | 9,973 |
| Other Current Liabilities | 9,029 | 10,659 | 11,146 | 11,589 | 12,662 |
| Total Current Liabilities | 23,340 | 25,184 | 26,849 | 27,625 | 29,615 |
| Total Long-term Debt | 38,383 | 31,853 | 26,654 | 27,154 | 27,654 |
| Hybrid Debt - Debt Component | | | | | |
| Total Other Non-Current Liabilities | 19,189 | 20,587 | 19,655 | 19,655 | 19,655 |
| Total Non-current Liabilities | 57,572 | 52,440 | 46,309 | 46,809 | 47,309 |
| Total Provisions | | | | | |
| Total Liabilities | 80,912 | 77,624 | 73,158 | 74,434 | 76,923 |
| Shareholders Equity | 59,808 | 66,738 | 70,151 | 73,786 | 78,627 |
| Minority Interests | | | | | |
| Total Equity | 59,808 | 66,738 | 70,152 | 73,787 | 78,627 |

| Key Ratios | | | | | |
|---------------------------|----------|----------|----------|----------|----------|
| | Mar-23A | Mar-24A | Mar-25A | Mar-26F | Mar-27F |
| Revenue Growth | 16.4% | 11.2% | (4.6%) | 8.4% | 9.3% |
| Operating EBITDA Growth | (30.5%) | 86.2% | (15.3%) | 21.6% | 17.5% |
| Operating EBITDA Margin | 8.9% | 14.9% | 13.2% | 14.8% | 15.9% |
| Net Cash Per Share (Rs) | (477.20) | (392.94) | (330.02) | (389.71) | (419.53) |
| BVPS (Rs) | 776.67 | 866.66 | 910.99 | 958.20 | 1,021.05 |
| Gross Interest Cover | 0.77 | 2.31 | 1.97 | 2.56 | 3.07 |
| Effective Tax Rate | 7.2% | 27.8% | 19.9% | 25.5% | 25.5% |
| Net Dividend Payout Ratio | 68.8% | 22.5% | 27.9% | 21.8% | 21.8% |
| Accounts Receivables Days | 13.16 | 13.95 | 14.93 | 13.69 | 14.36 |
| Inventory Days | 39.55 | 38.29 | 38.25 | 36.66 | 35.89 |
| Accounts Payables Days | 38.80 | 39.70 | 39.72 | 38.13 | 37.84 |
| ROIC (%) | 2.3% | 7.8% | 6.0% | 7.6% | 9.1% |
| ROCE (%) | 2.5% | 8.3% | 6.2% | 8.3% | 10.0% |
| Return On Average Assets | 2.7% | 5.5% | 4.6% | 5.5% | 6.4% |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



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Cement | India

Birla Corporation Ltd | May 12, 2025

Recommendation Framework

Stock Ratings Defini

Add The stock's total return is expected to exceed 10% over the next 12 months.

Hold The stock's total return is expected to be between 0% and positive 10% over the next 12 months.

Reduce The stock's total return is expected to fall below 0% or more over the next 12 months.

The total expected return of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net dividend yields of the stock. Stock price targets have an investment horizon of 12 months.

Sector Ratings Definition:

Overweight An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.

Neutral A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.

Underweight An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.

Country Ratings Definition

Overweight An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.

Neutral A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.

Underweight An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.