



India

HOLD (previously ADD)

Consensus ratings*: Buy 16 Hold 6 Sell 1

Current price: Rs1,755

Target price: Rs1,773

Previous target: Rs2,034

Up/downside: 1.0%

InCred Research / Consensus: -14.0%

 Reuters:
 CYL IN

 Bloomberg:
 CYL IN

 Market cap:
 US\$2,684m

 Rs194,865m

 Average daily turnover:
 US\$10.8m

Rs781.1m Current shares o/s: 110.0m Free float: 78.0%

Key changes in this note

*Source: Bloomberg

- ➤ Expect 7.9% revenue CAGR over FY24F-
- Expect 15.6% EBIT CAGR over FY24F-26F.
- > Expect 17.9% PAT CAGR over FY24F-26F



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|-------------------|-------|-----------|--------------|
| Price performance | 1M | ЗМ | 12M |
| Absolute (%) | (7.4) | 1.9 | (17.2) |
| Relative (%) | (5.0) | 6.6 | (23.1) |

| Major shareholders | % held |
|-------------------------|--------|
| Amansa Holdings Pvt Ltd | 6.7 |
| HDFC Flexi Cap Fund | 3.2 |
| Kotak Small Cap Fund | 3.0 |

Research Analyst(s)



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Cyient Limited

Moving to the sidelines on uneven execution

- 3QFY25 performance was a miss on all counts.
- Guidance revision drives a material cut in earnings.
- Downgrade to HOLD, despite valuation comfort, on uneven execution.

3QFY25 results summary

Cyient's (CYL IN) 3QFY25 performance was a miss on all counts as the growth in transportation, connectivity, and new growth areas was offset by a 2.8% qoq decline in sustainability business while wage hike impacted the EBIT margin. Guidance revision and potential leadership churn/transition (especially in sales) suggests that execution recovery could be convoluted. We have adjusted our estimates and downgraded our rating on Cyient with a lower SOTP-based target price of Rs1,773 vs. Rs2,034 earlier. Although management remains confident on FY26F execution, we prefer to wait on the sidelines.

Good order intake but LTM growth is modest

The growth in verticals was led by transportation (3.7% qoq in constant currency or CC terms) and connectivity (7.5%) while sustainability was flattish qoq. The transportation vertical's growth was led by ramp-up of new deals in the aerospace vertical and demand from existing customers, including a large aerospace customer. Rail transportation was flattish but Cyient believes the challenges are behind. The connectivity vertical was driven by ramp-up of North American deal & it may continue to witness momentum driven by execution of the orders in hand. The sustainability vertical's challenges are driven by the near-conclusion of large projects & lack of scale in newer projects as the wins and ramp-up of some of them were delayed. That said, Cyient expects a ramp-up towards the end of 4QFY25F, with the full quarter impact in 1QFY26F. New growth areas (2.1% CC) growth was aided by the semiconductor vertical, automotive was flat, while healthcare was down qoq. At US\$312.3m, digital engineering and technology (DET) vertical's order inflow was up 99% qoq & 5% yoy but LTM wins were up 1.7% qoq & 0.8% yoy. Cyient also signed 13 large deals having a total contract potential of US\$234m.

3Q miss and guidance drives EBIT margin assumption lower

DET's normalized EBIT margin (down 72bp/252bp qoq/yoy) miss was driven by wage hike and currency headwinds, partly offset by growth leverage and operating efficiency. Cyient's revised 4QFY25F exit margin guidance (13.5% vs. 16% earlier) drives a cut in earnings.

Downgrade to HOLD (from ADD) with a lower target price of Rs1,773

We downgrade our rating on Cyient to HOLD, driven by earnings downgrade and despite the valuation comfort. We now model in ~8% (10.7% earlier) US\$ revenue CAGR over FY25F-27F and 17.9% (17%) PAT (Rs) CAGR aided by trimming of base year estimate. The TP revision is driven by trimming of estimates and lower value for Cyient DLM. Upside risk: Better-than-expected execution. Downside risks: Higher-than-anticipated decline in the organic portfolio, delay in the aerospace vertical's recovery & inferior margin execution.

| Financial Summary | Mar-23A | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
|-----------------------------------|---------|---------|----------|----------|---------|
| Revenue (Rsm) | 60,159 | 71,472 | 74,597 | 82,818 | 92,804 |
| Operating EBITDA (Rsm) | 10,031 | 13,028 | 11,419 | 13,665 | 16,612 |
| Net Profit (Rsm) | 5,143 | 7,704 | 5,822 | 8,191 | 10,420 |
| Core EPS (Rs) | 50.0 | 70.0 | 52.9 | 74.5 | 94.7 |
| Core EPS Growth | 5.2% | 40.1% | (24.4%) | 40.7% | 27.2% |
| FD Core P/E (x) | 35.12 | 25.06 | 33.17 | 23.58 | 18.53 |
| DPS (Rs) | 26.0 | 30.0 | 35.0 | 40.9 | 52.1 |
| Dividend Yield | 1.48% | 1.72% | 2.02% | 2.33% | 2.97% |
| EV/EBITDA (x) | 19.28 | 14.59 | 16.51 | 13.64 | 10.92 |
| P/FCFE (x) | 23.84 | 82.66 | 31.48 | 29.61 | 18.53 |
| Net Gearing | 1.2% | (13.3%) | (15.9%) | (18.8%) | (26.2%) |
| P/BV (x) | 5.57 | 4.53 | 4.34 | 4.01 | 3.65 |
| ROE | 16.7% | 19.9% | 13.4% | 17.7% | 20.6% |
| % Change In Core EPS Estimates | | | (29.25%) | (14.98%) | |
| InCred Research/Consensus EPS (x) | | | | | |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



| • | rly performa | | | | | | |
|--------------------|--------------|----------|---------|----------|---------|---------------------|----------|
| YE Mar (Rs m) | 3QFY25 | 3QFY24 | YoY (%) | 2QFY25 | QoQ (%) | 3QFY25F | Var. (%) |
| Revenue (US\$ m) | 175.2 | 179.2 | (2.2) | 173.0 | 1.3 | 176.6 | (0.8) |
| Revenue (Rs m) | 14,799 | 14,914.0 | (0.8) | 14,496.0 | 2.1 | 14,914 | (0.8) |
| USD-Rs realization | 84.5 | 83.2 | 1.5 | 83.8 | 0.8 | 84.5 | 0.0 |
| EBITDA | 2,562 | 2,981.0 | (14.1) | 2,642.0 | (3.0) | 2,684 | (4.6) |
| EBITDA margin (%) | 17.3 | 20.0 | (268bp) | 18.2 | (91bp) | 18.0 | (69bp) |
| EBIT | 1,995 | 2,385.0 | (16.4) | 2,058.0 | (3.1) | 2,088 | (4.5) |
| EBIT margin (%) | 13.5 | 16.0 | (251bp) | 14.2 | (72bp) | 14.0 | (52bp) |
| Depreciation | 567 | 596.0 | (4.9) | 584.0 | (2.9) | 597 | (5.0) |
| Net other income | -338 | -139.0 | 143.2 | 282.0 | (219.9) | 336 | (200.5) |
| PBT | 1,657 | 2,246.0 | (26.2) | 2,340.0 | (29.2) | 2,424 | (31.6) |
| Provision for tax | 419 | 519.0 | (19.3) | 574.0 | (27.0) | 595 | (29.5) |
| % tax rate | 25.3 | 23.1 | 218 bp | 24.5 | 76 bp | 24.5 | 76 bp |
| Net profit | 1,238 | 1,341.0 | (7.7) | 1,766.0 | (29.9) | 1,830 | (32.3) |
| EPS (Rs) | 11.3 | 12.2 | (7.7) | 16.1 | (29.9) | 16.6 | (32.3) |
| EPS (Rs) | 11.3 | 12.2 | (7.7) | | , , | 16.6 RCH, COMPAN | Y RE |

Key conference-call highlights

Guidance:

- Mr. Karthikeyan Natarajan has stepped down as the Executive Director and Chief Executive Officer with immediate effect. Mr. Krishna Bodanapu, Executive Vice Chairman and Managing Director, will take interim charge of operations.
- Expects 4QFY25F exit margin at 13.5% vs. 16% earlier. Margin could improve substantially in FY26F.
- Opened a new centre of excellence along with a number of state-of-the-art labs for Allegro Microsystems. Strengthens Cyient's position as a leading partner for companies seeking to develop, manufacture and sell cutting-edge semiconductor products.
- Secured approval from the board of directors to explore additional capitalraising options for its recently acquired semiconductor subsidiary.
- Opened a new office in Sydney to explore and expand opportunities in new sectors.
- US\$20m worth of artificial intelligence or Al deal pipeline in engineering.
- Digital infrastructure segment of telecom in the US will continue to grow irrespective of the change in administration. Seeing business opportunities at some of the large satellite communications providers.



| Growth YoY (%) Growth QoQ (%) Revenue (Rs m) 11, Growth YoY (%) Growth YoY (%) Growth QoQ (%) EBIT margin (%) US\$-INR realized rate DET business -employee count 12, DET - Client (%) 4QF Top 5 3 Top 6-10 Non-top 10 5 DET - Client (US\$m) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client YoY (%) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client YoY (%) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client QoQ (%) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client QoQ (%) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client QoQ (%) 4QF Top 5 Top 6-10 Non-top 10 10 Incremental revenue (US\$m) 4QF | 8.1 0.2 4.3 5.4 334 '22 0.6 12 7.4 '22 0.0 5.7 5.0 '22 | 162 12.6 3.1 12,501 18.1 5.8 11.4 77.4 13,581 1QFY23 32.1 11.6 56.3 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 175 16.5 8.2 13,962 25.6 11.7 10.1 79.9 15,004 2QFY23 43.6 16.6 90.8 2QFY23 6.1 | 197 24.8 12.7 16,182 36.7 15.9 13.2 82.1 14,693 3QFY23 27.7 11.7 60.6 3QFY23 46.5 19.6 101.7 3QFY23 14.4 | 213 35.9 8.1 17,514 48.3 8.2 14.2 82.2 15,172 4QFY23 27.8 11.4 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | 205 27.0 -3.6 16,865 34.9 -3.7 14.7 82.1 15,306 1QFY24 29.6 9.6 60.8 1QFY24 52.4 17.0 107.7 | 215 22.9 4.7 17,785 27.4 5.5 14.6 82.8 15,438 2QFY24 29.5 9.7 60.8 2QFY24 52.6 17.3 108.5 2QFY24 | 219 11.1 1.8 18.214 12.6 2.4 14.3 83.2 15,678 240 3QFY24 53.4 17.9 107.9 3QFY24 | 224 5.2 2.4 18,608 6.2 2.2 14.4 83.1 15,461 -217 4QFY24 31 10.6 58.4 4QFY24 55.6 19.0 104.7 | 201 -2.1 -10.3 16,757 -0.6 -9.9 11.9 83.4 15,083 -378 1QFY25 31.7 11.2 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | 221 2.7 9.9 18,491 4.0 10.3 12.5 83.8 14,799 4.799 20FY25 54.3 20.1 98.6 2QFY25 |
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| Growth QoQ (%) Revenue (Rs m) 11, Growth YoY (%) Growth QoQ (%) EBIT margin (%) US\$-INR realized rate DET business -employee count DET - Client (%) Non-top 10 DET - Client (US\$m) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) | 0.8 312 8.1 0.2 4.3 5.4 334 722 0.6 12 7.4 722 0.0 5.7 5.0 722 | 3.1 12,501 18.1 5.8 11.4 77.4 13,581 1QFY23 32.1 11.6 56.3 1QFY23 44.0 15.9 77.2 1QFY23 | 8.2 13,962 25.6 11.7 10.1 79.9 15,004 2QFY23 28.9 11 60.1 2QFY23 43.6 16.6 90.8 2QFY23 | 12.7 16,182 36.7 15.9 13.2 82.1 14,693 3QFY23 27.7 11.7 60.6 3QFY23 46.5 19.6 101.7 3QFY23 | 8.1 17,514 48.3 8.2 14.2 82.2 15,172 4QFY23 27.8 11.4 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | -3.6 16,865 34.9 -3.7 14.7 82.1 15,306 1QFY24 29.6 9.6 60.8 1QFY24 52.4 17.0 | 4.7 17,785 27.4 5.5 14.6 82.8 15,438 2QFY24 29.5 9.7 60.8 2QFY24 52.6 17.3 108.5 | 1.8 18,214 12.6 2.4 14.3 83.2 15,678 240 3QFY24 29.8 10 60.2 3QFY24 17.9 107.9 | 2.4 18,608 6.2 2.2 14.4 83.1 15,461 -217 4QFY24 31 10.6 58.4 4QFY24 55.6 19.0 | -10.3 16,757 -0.6 -9.9 11.9 83.4 15,083 -378 1QFY25 31.7 11.2 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | 9.9 18,491 4.0 10.3 12.5 83.8 14,799 -284 2QFY25 31.4 11.6 57 2QFY25 54.3 20.1 98.6 |
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| DET business -employee count 12, DET - Client (%) 4QF Top 5 3 Top 6-10 Non-top 10 5 DET - Client (US\$m) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client YoY (%) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client YoY (%) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client YoY (%) 4QF Top 5 Top 6-10 7 Non-top 10 7 DET - Client YoY (%) 4QF Top 5 Top 6-10 Non-top 10 10 Incremental revenue (US\$m) 4QF | 722 0.6 12 7.4 722 0.0 5.7 5.0 722 5.3 1.0 | 13,581 1QFY23 32.1 11.6 56.3 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 2QFY23 28.9 11 60.1 2QFY23 43.6 16.6 90.8 2QFY23 | 3QFY23 27.7 11.7 60.6 3QFY23 46.5 19.6 101.7 3QFY23 | 15,172 4QFY23 27.8 11.4 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | 15,306 1QFY24 29.6 9.6 60.8 1QFY24 52.4 17.0 107.7 | 15,438 2QFY24 29.5 9.7 60.8 2QFY24 52.6 17.3 108.5 | 15,678 240 3QFY24 29.8 10 60.2 3QFY24 53.4 17.9 107.9 | 15,461 -217 4QFY24 31 10.6 58.4 4QFY24 55.6 19.0 104.7 | 15,083 -378 1QFY25 31.7 11.2 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | 14,799 -284 2QFY25 31.4 11.6 57 2QFY25 54.3 20.1 98.6 2QFY25 |
| DET - Client (%) 4QF Top 5 Top 6-10 Non-top 10 DET - Client (US\$m) 4QF Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) 4QF Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) 4QF Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) 4QF Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | 722 0.6 12 7.4 722 0.0 5.7 5.0 722 5.3 1.0 | 1QFY23 32.1 11.6 56.3 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 2QFY23 28.9 11 60.1 2QFY23 43.6 16.6 90.8 2QFY23 | 3QFY23 27.7 11.7 60.6 3QFY23 46.5 19.6 101.7 3QFY23 | 4QFY23 27.8 11.4 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | 1QFY24 29.6 9.6 60.8 1QFY24 52.4 17.0 107.7 | 2QFY24 29.5 9.7 60.8 2QFY24 52.6 17.3 108.5 | 240 3QFY24 29.8 10 60.2 3QFY24 53.4 17.9 107.9 | -217 4QFY24 31 10.6 58.4 4QFY24 55.6 19.0 104.7 | -378 1QFY25 31.7 11.2 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | -284 2QFY25 31.4 11.6 57 2QFY25 54.3 20.1 98.6 2QFY25 |
| Top 5 Top 6-10 Non-top 10 DET - Client (US\$m) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | 0.6 12 7.4 ′22 0.0 5.7 5.0 ′22 5.3 | 32.1 11.6 56.3 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 28.9 11 60.1 2QFY23 43.6 16.6 90.8 2QFY23 | 27.7 11.7 60.6 3QFY23 46.5 19.6 101.7 3QFY23 | 27.8 11.4 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | 29.6 9.6 60.8 1QFY24 52.4 17.0 107.7 | 29.5 9.7 60.8 2QFY24 52.6 17.3 108.5 | 3QFY24 29.8 10 60.2 3QFY24 53.4 17.9 107.9 | 4QFY24 31 10.6 58.4 4QFY24 55.6 19.0 104.7 | 1QFY25 31.7 11.2 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | 2QFY25 31.4 11.6 57 2QFY25 54.3 20.1 98.6 2QFY25 |
| Top 5 Top 6-10 Non-top 10 DET - Client (US\$m) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | 0.6 12 7.4 ′22 0.0 5.7 5.0 ′22 5.3 | 32.1 11.6 56.3 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 28.9 11 60.1 2QFY23 43.6 16.6 90.8 2QFY23 | 27.7 11.7 60.6 3QFY23 46.5 19.6 101.7 3QFY23 | 27.8 11.4 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | 29.6 9.6 60.8 1QFY24 52.4 17.0 107.7 | 29.5 9.7 60.8 2QFY24 52.6 17.3 108.5 | 29.8 10 60.2 3QFY24 53.4 17.9 107.9 | 31 10.6 58.4 4QFY24 55.6 19.0 104.7 | 31.7 11.2 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | 31.4 11.6 57 2QFY25 54.3 20.1 98.6 2QFY25 |
| Top 6-10 Non-top 10 DET - Client (US\$m) Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) | 12 7.4 ′22 0.0 5.7 5.0 ′22 5.3 1.0 | 11.6 56.3 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 11 60.1 2QFY23 43.6 16.6 90.8 2QFY23 | 11.7 60.6 3QFY23 46.5 19.6 101.7 3QFY23 | 11.4 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | 9.6 60.8 1QFY24 52.4 17.0 107.7 | 9.7 60.8 2QFY24 52.6 17.3 108.5 | 10 60.2 3QFY24 53.4 17.9 107.9 | 10.6 58.4 4QFY24 55.6 19.0 104.7 | 11.2 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | 11.6 57 2QFY25 54.3 20.1 98.6 2QFY25 |
| Non-top 10 State | 7.4 '22 0.0 5.7 5.0 '22 5.3 1.0 | 56.3 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 60.1 2QFY23 43.6 16.6 90.8 2QFY23 | 60.6 3QFY23 46.5 19.6 101.7 3QFY23 | 60.8 4QFY23 49.0 20.1 107.1 4QFY23 | 60.8 1QFY24 52.4 17.0 107.7 | 60.8 2QFY24 52.6 17.3 108.5 | 60.2 3QFY24 53.4 17.9 107.9 | 58.4 4QFY24 55.6 19.0 104.7 | 57.1 1QFY25 53.8 19.0 96.8 1QFY25 | 57 2QFY25 54.3 20.1 98.6 2QFY25 |
| DET - Client (US\$m) 4QF Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) 4QF Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) 4QF Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | 722 0.0 5.7 5.0 722 5.3 1.0 | 1QFY23 44.0 15.9 77.2 1QFY23 0.0 | 2QFY23 43.6 16.6 90.8 2QFY23 | 3QFY23 46.5 19.6 101.7 3QFY23 | 4QFY23 49.0 20.1 107.1 4QFY23 | 1QFY24 52.4 17.0 107.7 | 2QFY24 52.6 17.3 108.5 | 3QFY24 53.4 17.9 107.9 | 4QFY24 55.6 19.0 104.7 | 1QFY25 53.8 19.0 96.8 1QFY25 | 2QFY25 54.3 20.1 98.6 2QFY25 |
| Top 5 Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 5 Top 6-10 Non-top 10 Non-top 10 Incremental revenue (US\$m) 4QF | 0.0 5.7 5.0 ′22 5.3 1.0 | 44.0 15.9 77.2 1QFY23 0.0 | 43.6 16.6 90.8 2QFY23 | 46.5 19.6 101.7 3QFY23 | 49.0 20.1 107.1 4QFY23 | 52.4 17.0 107.7 | 52.6 17.3 108.5 | 53.4 17.9 107.9 | 55.6 19.0 104.7 | 53.8 19.0 96.8 1QFY25 | 54.3 20.1 98.6 2QFY25 |
| Top 6-10 Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) | 5.7 5.0 ′22 5.3 1.0 | 15.9 77.2 1QFY23 0.0 | 16.6 90.8 2QFY23 | 19.6 101.7 3QFY23 | 20.1 107.1 4QFY23 | 17.0 107.7 | 17.3 108.5 | 17.9 107.9 | 19.0 104.7 | 19.0 96.8 1QFY25 | 20.1 98.6 2QFY25 |
| Non-top 10 DET - Client YoY (%) Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Non-top 10 Incremental revenue (US\$m) AQF | 5.0 ′22 5.3 1.0 | 77.2 1QFY23 0.0 | 90.8 2QFY23 | 101.7 3QFY23 | 107.1 4QFY23 | 107.7 | 108.5 | 107.9 | 104.7 | 96.8 1QFY25 | 98.6 2QFY25 |
| DET - Client YoY (%) 4QF Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) 4QF Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | '22 5.3 1.0 | 1QFY23 0.0 | 2QFY23 | 3QFY23 | 4QFY23 | | | | | 1QFY25 | 2QFY25 |
| Top 5 Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | 5.3 1.0 | 0.0 | | | | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | | |
| Top 6-10 Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | 1.0 | | 6.1 | 111 | | | | | | | |
| Non-top 10 DET - Client QoQ (%) Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | | 0.4 | | | 22.6 | 19.1 | 20.6 | 14.8 | 13.5 | 2.6 | 3.2 |
| DET - Client QoQ (%) 4QF Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | | 8.4 | 5.8 | 18.9 | 28.2 | 6.9 | 4.2 | -8.8 | -5.4 | 11.7 | 16.0 |
| Top 5 Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | 8.5 | 27.4 | 33.9 | 41.5 | 42.9 | 39.5 | 19.5 | 6.0 | -2.3 | -10.1 | -9.1 |
| Top 6-10 Non-top 10 Incremental revenue (US\$m) 4QF | | 1QFY23 | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 |
| Non-top 10 Incremental revenue (US\$m) 4QF | 1.7 | 10.1 | -0.8 | 6.6 | 5.3 | 7.0 | 0.4 | 1.5 | 4.1 | -3.3 | 1.0 |
| Incremental revenue (US\$m) 4QF | 5.2 | 1.5 | 4.4 | 18.3 | 2.3 | -15.4 | 1.8 | 3.6 | 6.1 | -0.1 | 5.6 |
| | 4.2 | 3.0 | 17.6 | 12.1 | 5.3 | 0.5 | 0.7 | -0.5 | -2.9 | -7.5 | 1.8 |
| Ton 5 | | 1QFY23 | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 |
| | 2.8 | 3.2 | -0.7 | 7.2 | 2.5 | 3.4 | 0.2 | 0.8 | 2.2 | -1.8 | 0.6 |
| | 1.7 | -1.0 | 2.2 | 0.1 | 0.4 | -3.1 | 0.3 | 0.6 | 1.1 | 0.0 | 1.1 |
| Non-top 10 | 3.1 | 2.2 | 13.6 | 11.0 | 5.4 | 0.5 | 0.8 | -0.6 | -3.2 | -7.9 | 1.8 |
| DET - Client metrics 4QF | ′22 | 1QFY23 | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 |
| 20 m+ | 3 | 4 | 4 | 6 | 7 | 7 | 6 | 6 | 6 | 5 | 4 |
| 10 m+ | 11 | 11 | 12 | 12 | 13 | 13 | 13 | 13 | 14 | 12 | 15 |
| 5 m+ | 25 | 25 | 30 | 31 | 31 | 31 | 31 | 36 | 35 | 30 | 29 |
| 1 m+ | 78 | 81 | 85 | 84 | 84 | 90 | 103 | 111 | 108 | 105 | 107 |
| Per employee analysis 4QF | | 1QFY23 | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 |
| | 504 | 521 | 548 | 587 | 632 | 672 | 700 | 711 | 714 | 707 | 701 |
| Employees (average TTM) 12, | | 12,656 | 13,398 | 14,028 | 14,613 | 15,044 | 15,152 | 15,399 | 15,471 | 15,415 | 15,255 |
| Revenue per employee (TTM) 41, | 221 | 41,199 | 40,887 | 41,816 | 43,264 | 44,683 | 46,171 | 46,167 | 46,152 | 45,832 | 45,958 |

| Figure 3: Sum-of-the-parts or SOTP-bas | ed valuation |
|--|--|
| DET business | |
| Target P/E | 22.0 |
| Target price (Rs per share) | 1,634 |
| DLM business | |
| Target market cap (Rs m) | 64,873 |
| Cyient stake in DLM | 52.16% |
| Holding co. discount | 55% |
| DLM value (Rs m) | 15,261 |
| Cyient | |
| DET business market cap (Rs m) | 1,79,689 |
| DLM value (Rs m) | 15,261 |
| Target market cap (Rs m) | 1,94,950 |
| Target price (Rs per share) | 1,773 |
| | SOURCE: INCRED RESEARCH, COMPANY REPORTS |



70

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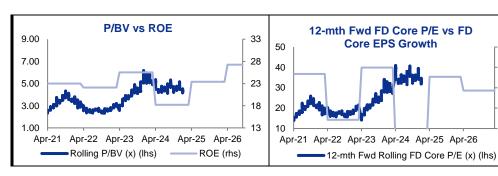
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IT Services | India Cyient Limited | January 24, 2025

BY THE NUMBERS



| Profit & Loss | | | | | |
|------------------------------------|---------|---------|---------|---------|---------|
| (Rs mn) | Mar-23A | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| Total Net Revenues | 60,159 | 71,472 | 74,597 | 82,818 | 92,804 |
| Gross Profit | 30,505 | 36,352 | 36,378 | 39,753 | 45,845 |
| Operating EBITDA | 10,031 | 13,028 | 11,419 | 13,665 | 16,612 |
| Depreciation And Amortisation | (2,566) | (2,667) | (2,716) | (2,899) | (3,155) |
| Operating EBIT | 7,465 | 10,361 | 8,703 | 10,766 | 13,457 |
| Financial Income/(Expense) | (701) | (501) | (549) | 300 | 543 |
| Pretax Income/(Loss) from Assoc. | | | | | |
| Non-Operating Income/(Expense) | 514 | | | | |
| Profit Before Tax (pre-EI) | 7,278 | 9,860 | 8,154 | 11,067 | 13,999 |
| Exceptional Items | (467) | | | | |
| Pre-tax Profit | 6,811 | 9,860 | 8,154 | 11,067 | 13,999 |
| Taxation | (1,668) | (2,156) | (2,112) | (2,656) | (3,360) |
| Exceptional Income - post-tax | | | | | |
| Profit After Tax | 5,143 | 7,704 | 6,042 | 8,411 | 10,640 |
| Minority Interests | | | (220) | (220) | (220) |
| Preferred Dividends | | | | | |
| FX Gain/(Loss) - post tax | | | | | |
| Other Adjustments - post-tax | | | | | |
| Net Profit | 5,143 | 7,704 | 5,822 | 8,191 | 10,420 |
| Recurring Net Profit | 5,496 | 7,704 | 5,822 | 8,191 | 10,420 |
| Fully Diluted Recurring Net Profit | 5,496 | 7,704 | 5,822 | 8,191 | 10,420 |

| Cash Flow | | | | | |
|----------------------------------|----------|---------|---------|---------|---------|
| (Rs mn) | Mar-23A | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| EBITDA | 10,031 | 13,028 | 11,419 | 13,665 | 16,612 |
| Cash Flow from Invt. & Assoc. | | | | | |
| Change In Working Capital | (3,485) | (2,606) | (388) | (1,671) | (2,030) |
| (Incr)/Decr in Total Provisions | | | | | |
| Other Non-Cash (Income)/Expense | | | | | |
| Other Operating Cashflow | | | | | |
| Net Interest (Paid)/Received | | | | | |
| Tax Paid | (1,288) | (2,775) | (2,112) | (2,656) | (3,360) |
| Cashflow From Operations | 5,258 | 7,647 | 8,919 | 9,338 | 11,222 |
| Capex | (675) | (853) | (2,785) | (2,815) | (800) |
| Disposals Of FAs/subsidiaries | 23 | 71 | | | |
| Acq. Of Subsidiaries/investments | | | | | |
| Other Investing Cashflow | (9,675) | (4,545) | 393 | 1,242 | 1,485 |
| Cash Flow From Investing | (10,327) | (5,327) | (2,392) | (1,573) | 685 |
| Debt Raised/(repaid) | 3,511 | (4,458) | | | |
| Proceeds From Issue Of Shares | 79 | 146 | | | |
| Shares Repurchased | | | | | |
| Dividends Paid | (2,630) | (3,058) | (3,898) | (4,505) | (5,731) |
| Preferred Dividends | | | | | |
| Other Financing Cashflow | (2,053) | 4,708 | (942) | (942) | (942) |
| Cash Flow From Financing | (1,093) | (2,662) | (4,840) | (5,447) | (6,673) |
| Total Cash Generated | (6,162) | (342) | 1,687 | 2,318 | 5,234 |
| Free Cashflow To Equity | 8,094 | 2,336 | 6,134 | 6,522 | 10,422 |
| Free Cashflow To Firm | (5,069) | 2,320 | 6,527 | 7,765 | 11,907 |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



BY THE NUMBERS...cont'd

| Balance Sheet | | | | | |
|-------------------------------------|---------|---------|---------|---------|---------|
| (Rs mn) | Mar-23A | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| Total Cash And Equivalents | 8,912 | 10,593 | 12,060 | 14,158 | 19,172 |
| Total Debtors | 15,394 | 16,979 | 17,515 | 19,445 | 21,790 |
| Inventories | 4,358 | 4,676 | 4,905 | 5,446 | 6,102 |
| Total Other Current Assets | 3,249 | 3,343 | 3,343 | 3,343 | 3,343 |
| Total Current Assets | 31,913 | 35,591 | 37,823 | 42,392 | 50,407 |
| Fixed Assets | 7,278 | 7,749 | 7,818 | 7,734 | 5,379 |
| Total Investments | 3,463 | 3,598 | 3,598 | 3,598 | 3,598 |
| Intangible Assets | 21,413 | 21,089 | 21,089 | 21,089 | 21,089 |
| Total Other Non-Current Assets | 1,414 | 2,009 | 2,009 | 2,009 | 2,009 |
| Total Non-current Assets | 33,568 | 34,445 | 34,514 | 34,430 | 32,075 |
| Short-term Debt | 4,397 | 1,743 | 1,743 | 1,743 | 1,743 |
| Current Portion of Long-Term Debt | | | | | |
| Total Creditors | 7,142 | 6,878 | 7,255 | 8,055 | 9,026 |
| Other Current Liabilities | 8,692 | 7,960 | 7,960 | 7,960 | 7,960 |
| Total Current Liabilities | 20,231 | 16,581 | 16,958 | 17,758 | 18,729 |
| Total Long-term Debt | 4,939 | 2,783 | 2,783 | 2,783 | 2,783 |
| Hybrid Debt - Debt Component | | | | | |
| Total Other Non-Current Liabilities | 5,676 | 5,103 | 5,103 | 5,103 | 5,103 |
| Total Non-current Liabilities | 10,615 | 7,886 | 7,886 | 7,886 | 7,886 |
| Total Provisions | | | | | |
| Total Liabilities | 30,846 | 24,467 | 24,844 | 25,644 | 26,615 |
| Shareholders Equity | 34,667 | 42,581 | 44,505 | 48,190 | 52,879 |
| Minority Interests | (32) | 2,988 | 2,988 | 2,988 | 2,988 |
| Total Equity | 34,635 | 45,569 | 47,493 | 51,178 | 55,867 |

| Key Ratios | | | | | |
|---------------------------|---------|---------|---------|---------|---------|
| | Mar-23A | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| Revenue Growth | 32.7% | 18.8% | 4.4% | 11.0% | 12.1% |
| Operating EBITDA Growth | 22.7% | 29.9% | (12.4%) | 19.7% | 21.6% |
| Operating EBITDA Margin | 16.7% | 18.2% | 15.3% | 16.5% | 17.9% |
| Net Cash Per Share (Rs) | (3.85) | 55.15 | 68.49 | 87.56 | 133.13 |
| BVPS (Rs) | 315.12 | 387.06 | 404.54 | 438.05 | 480.67 |
| Gross Interest Cover | 7.47 | 8.93 | 9.24 | 11.43 | 14.29 |
| Effective Tax Rate | 24.5% | 21.9% | 25.9% | 24.0% | 24.0% |
| Net Dividend Payout Ratio | 39.3% | 33.7% | 49.1% | 41.5% | 41.6% |
| Accounts Receivables Days | 56.44 | 61.00 | 63.12 | 61.30 | 61.03 |
| Inventory Days | 43.99 | 46.94 | 45.75 | 43.86 | 44.88 |
| Accounts Payables Days | 76.32 | 72.85 | 67.49 | 64.88 | 66.38 |
| ROIC (%) | 26.9% | 21.7% | 15.7% | 19.7% | 23.8% |
| ROCE (%) | 14.7% | 17.2% | 12.6% | 15.2% | 17.6% |
| Return On Average Assets | 13.8% | 15.1% | 12.0% | 14.5% | 17.1% |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



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Recommendation Framework

Stock Ratings Definition:

Add The stock's total return is expected to exceed 10% over the next 12 months.

Hold The stock's total return is expected to be between 0% and positive 10% over the next 12 months.

The stock's total return is expected to fall below 0% or more over the next 12 months. Reduce

The total expected return of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net dividend yields of the stock. Stock price targets have an investment horizon of 12 months.

Sector Ratings

Overweight An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation. Neutral A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation. Underweight An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.

Country Ratings Definition:

Overweight An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.

Neutral A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.

Underweight An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.