

### India

ADD (no change)

Consensus ratings*:	Buy 7	Hold 0	Sell 1
Current price:			Rs314
Target price:			Rs380
Previous target:			Rs320
Up/downside:			21.0%
EIP Research / Conse	nsus:		18.6%
Reuters:		11	RM.NS
Bloomberg:		1	NDR IN
Market cap:		U	S\$396m
		Rs2	28,894m
Average daily turnover	:	U	S\$1.0m
		F	Rs72.2m
Current shares o/s:			92.2m
Free float: *Source: Bloomberg			41.3%

#### Key changes in this note

- FY21/22/23F revenue cut by 6.5%/1.7%/0.1%
- Raise FY21/22/23F EBITDA by 9.9%/3.9%/0.4%



Absolute (%)	(3.6)	22.2	35.6
Relative (%)	(8.4)	1.4	8.7
Major shareholders	s		% held
Promoters and Pron	noter Group		58.7
Nippon Life India Tr	ustee Ltd		6.7
ICICI Prudent Pharn	na Healthcare		3.7

# Indoco Remedies Ltd

## Multiple triggers for growth

- 3QFY21 revenue was in line, while PAT was above our estimate due to a higher-than-expected operating performance.
- India business growth was muted in 3Q due to de-growth in its large brands, but management expects a recovery in FY22 and has guided for 15% growth.
- We roll forward our target valuation to FY23F, with higher TP of Rs380 at 20x FY23F P/E and reiterate our Add rating.

#### 3QFY21 earnings above estimates

Indoco's revenue grew 14.8% yoy in 3Q to Rs3.3bn (our est. Rs3.3bn). Lower-thanexpected growth in domestic formulations revenue was offset by higher-than-expected growth in export formulations revenue. EBITDA for the quarter was Rs602m (our est. Rs522m), while EBITDA margin was at 18.1%, expanding by 610bp yoy mainly due to lower other expenses. R&D for the quarter was 5.2% of sales at Rs174m vs 4.4% of sales in 3QFY20 and 4.3% of sales in 2QFY21. Reported PAT stood at Rs254m (our est. Rs222m), growing by 179% yoy due to higher operating performance.

#### India formulations growth was muted during the quarter

India formulations revenue de-grew by 11.7% in 3QFY21 due to declining growth of major therapies such as respiratory, anti-infectives, gastro-intestinal and ophthal/otologicals. All its major brands – Cyclopam, Febrex Plus, Oxipod and Sensodent declined in 3Q. The represented market of these molecules declined and management expects a recovery in subsequent quarters. However, Indoco Remedies has seen no market share loss in its large brands. We expect a decline in the India business in FY21F and 13% growth in FY22F/FY23F with market recovery and MR productivity.

#### Growth momentum to continue in US/Europe revenues

US revenue grew 178.8% yoy to Rs448m with the ramp-up in oral solids and injectable launches. European Union (EU) revenues grew 45.1% yoy to Rs659m with the additional capacities of the Baddi-III plant getting utilised. EU sales include the Allopurinol tender in Germany. Management expects this tender's revenue to be about Rs700m p.a. in the next two years. We expect 74%/38% revenues CAGR over FY20-23F on a low base in US/EU.

#### Downgrade EPS, reiterate Add rating with higher TP of Rs380

We downgrade our revenue estimates for Indoco by 6%/2% each in FY21F/FY22F, assuming lower-than-expected India sales. We have assumed a higher tax rate as guided by management and downgrade our EPS estimates by 2%/9%/12% in FY21F/FY22F/23F. We expect the India business to recover with its represented market recovery and expect strong traction in regulated market formulations with a pick-up in capacity utilisation. We roll forward our target valuation to FY23F with TP at Rs380, from Rs320, at 20x FY23F P/E and reiterate our Add rating. Downside risks: delays in resolving the USFDA warning letter issue for the Goa plant-I. Key risk: higher-than-expected high-value launches in the US.

Financial Summary	Mar-19A	Mar-20A	Mar-21F	Mar-22F	Mar-23F
Revenue (Rsm)	9,421	10,800	12,076	15,002	17,647
Operating EBITDA (Rsm)	767	1,232	2,234	2,841	3,423
Net Profit (Rsm)	(29)	241	913	1,337	1,735
Core EPS (Rs)	(0.3)	2.6	9.9	14.5	18.8
Core EPS Growth	(107.0%)	(931.8%)	278.3%	46.5%	29.8%
FD Core P/E (x)	(996.33)	119.78	31.66	21.62	16.65
DPS (Rs)	1.0	0.3	2.0	2.9	3.8
Dividend Yield	0.38%	0.12%	0.63%	0.93%	1.20%
EV/EBITDA (x)	40.38	24.79	13.65	10.65	8.68
P/FCFE (x)	88.07	368.54	88.71	86.12	38.81
Net Gearing	31.2%	24.3%	21.2%	15.9%	8.0%
P/BV (x)	4.37	4.25	3.84	3.36	2.89
ROE	(0.4%)	3.6%	12.7%	16.6%	18.7%
% Change In Core EPS Estimates			(2.01%)	(8.86%)	(12.38%)
EIP Research/Consensus EPS (x)			0.00	0.00	0.00

Analyst(s)



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SOURCES: EIP RESEARCH ESTIMATES, COMPANY REPORTS. PRICED AS AT 9 FEB 2021

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## Multiple triggers for growth

## Key takeaways from the results conference call

#### India business >

- Respiratory therapy de-grew by 12% for industry and 3% for Indoco Remedies during the quarter. Better hygiene conditions and use of masks by the public led to lower respiratory revenue during the quarter.
- Brands like Cyclopam and Cital are showing good recovery trends, and dental products saw traction as well.
- The company grew at twice the rate of the covered represented market in stomatologicals therapy during the quarter. It did not lose any market share for its products in this therapy.
- Ophthalmology therapy is ramping up at a faster rate than other therapies mom, while acute therapies will continue to lag slightly.
- The product Irivisc performed better than other ophthal products in the portfolio.

#### US business >

- Revenue from the US business in 3Q included milestone payments of Rs180m.
- Currently, the company has 18 approvals in the US, of which 10 were launched in the market and nine products are pending approval.
- Indoco has invited the USFDA to inspect its Goa Plant-I, which had been issued a warning letter.
- The company expects to launch Olanzapine in Apr 2021.

#### Europe business >

- Revenue from Europe in 3Q included sales of Allopurinol. This product will be supplied from the Goa Plant-I and III, as well as from the new Baddi-III Plant.
- Current operating margins of Allopurinol are equivalent to company-level margins.

#### Other operational highlights >

- Some costs related to the India business increased marginally. Management is confident that topline growth will come back in FY22.
- On exports, close to 80% of Indoco's products are vertically integrated.
- Between Dec 2018 and Dec 2020, the company repaid long-term debt of Rs500m.
- Gross debt as at Dec 2020 stood at Rs2.85bn, of which working capital debt was Rs1.39bn.
- Long-term debt should be Rs1.25bn by the end of FY21, and around Rs1.15bn-1.20bn by the end of FY22.
- R&D expenditure should increase marginally but should maintain the current % of sales.
- Minimum alternate tax (MAT) credit available is around Rs500m-550m.



#### Guidance >

- Management guided for de-growth in domestic formulations revenue by 8-9% in FY21. It expects a minimum of 15% growth in FY22.
- Management guided for Rs1.50bn revenue in the US for FY21 and Rs2bn-2.5bn in FY22.
- Management guided for increase in working capital by 15 days in FY21.
- Management guided for a tax rate of 30-34% in FY21.

Figure 1: Quarterly consolidated summary								
YE 31 March	3QFY20	3QFY21	% yoy	2QFY21	% qoq	9MFY20	9MFY21	% yoy
Sales (Rsm)	2,893	3,323	14.8	3,282	1.2	8,346	9,364	12.2
Gross Profit (Rs m)	2,065	2,379	15.2	2,380	(0.0)	5,766	6,702	16.2
Gross Margin (%)	71.4	71.6	23bps	72.5	-91bps	69.1	71.6	249bps
R&D exp (Rsm)	129	174	34.5	157	10.9	357	433	21.3
EBITDA (Rsm)	349	602	72.6	607	(0.9)	899	1,695	88.6
EBITDA margin (%)	12.0	18.1	606bps	18.5	-38bps	10.8	18.1	733bps
Interest (Rsm)	69	60	(13.0)	59	2.4	184	177	(4.1)
Depreciation (Rsm)	176	169	(4.0)	186	(9.1)	526	546	3.7
Other income (Rsm)	7	4	(50.0)	5	(30.8)	19	11	(41.2)
PBT (Rsm)	111	376	239.9	368	2.4	208	984	372.7
Tax (Rsm)	20	123	522.8	111	10.2	21	304	1,375.2
Effective tax rate (%)	17.8	32.6	NM	30.3	NM	9.9	30.9	NM
PAT (Rsm)	91	254	178.7	256	(1.1)	188	680	262.6
				SOUR	CES: EIP RI	ESEARCH		REPORTS

Figure 2: Indoco's quarterly sales breakdown								
Revenue (Rsm)	3QFY20	3QFY21	% yoy	2QFY21	% qoq	9MFY20	9MFY21	% yoy
Formulations	2,616	3,012	15.1	2,961	1.7	7,430	8,403	13.1
India	1,784	1,576	(11.7)	1,747	(9.8)	5,262	4,798	(8.8)
Exports	833	1,437	72.5	1,214	18.4	2,167	3,605	66.3
Regulated markets	628	1,169	86.3	1,014	15.3	1,576	2,947	87.0
Semi-regulated markets	205	268	30.6	200	33.7	592	658	11.3
API	187	290	55.3	228	27.1	658	741	12.6
India	59	170	186.8	94	81.0	208	348	67.0
Outside India	128	121	(5.6)	135	(10.4)	450	393	(12.6)
CRO	31	30	(2.6)	35	(14.1)	75	82	10.0
Other operating Income	59	(14)	(123.2)	52	(126.4)	178	129	(27.5)
Total revenue	2,893	3,320	14.7	3,277	1.3	8,340	9,355	12.2

SOURCES: EIP RESEARCH, COMPANY REPORTS

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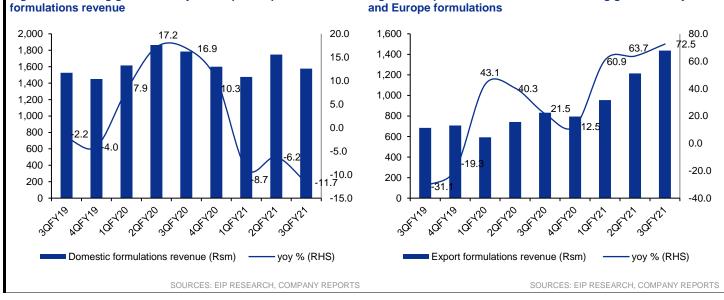


Figure 3: Declining growth of major therapies impacted domestic Figure 4: Export formulations showed strong growth led by US



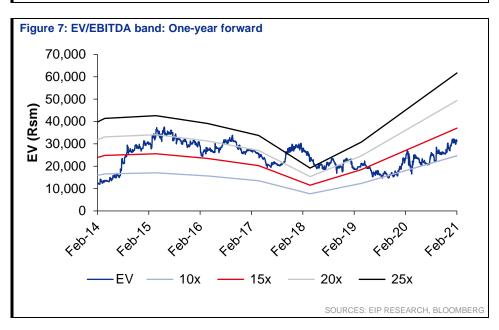
#### Figure 5: Revised earnings estimates

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Rsm	01	d estimates	6	New	estimates			Change (%)	
KSII	FY21F	FY22F	FY23F	FY21F	FY22F	FY23F	FY21F	FY22F	FY23F
Revenue	13,196	15,532	17,939	12,344	15,272	17,919	(6.5)	(1.7)	(0.1)
EBITDA	2,032	2,734	3,408	2,234	2,841	3,423	9.9	3.9	0.4
EBITDA Margin (%)	15.4	17.6	19.0	18.1	18.6	19.1	270bps	100bps	10bps
PAT	931	1,466	1,981	913	1,337	1,735	(2.0)	(8.9)	(12.4)
EPS (Rs per share)	10.1	15.9	21.5	9.9	14.5	18.8	(2.0)	(8.9)	(12.4)
				SOURCES:	EIP RESEA	ARCH EST	FIMATES,	COMPANY F	REPORTS

#### Figure 6: Annual revenue breakdown assumptions

Particulars (Rsm)	FY20	FY21F	FY22F	FY23F
Formulations	9,825	11,015	13,791	16,263
% growth	17.0	12.1	25.2	17.9
% of total sales	88.8	89.2	90.3	90.8
Domestic	6,862	6,245	7,057	7,974
% growth	13.2	-9.0	13.0	13.0
% of formulations	69.8	56.7	51.2	49.0
Exports	2,963	4,770	6,735	8,289
% growth	26.9	61.0	41.2	23.1
% of formulations	30.2	43.3	48.8	51.0
Regulated markets	2,175	3,888	5,747	7,183
% growth	35.2	78.7	47.8	25.0
Semi-regulated markets	787	882	987	1,106
% growth	8.4	12.0	12.0	12.0
APIs	860	974	1,123	1,298
% growth	4.6	13.3	15.3	15.5
% of total sales	7.8	7.9	7.4	7.2
Domestic	286	457	503	553
% growth	-10.6	60.0	10.0	10.0
% of APIs	33.2	46.9	44.8	42.6
Exports	574	517	620	744
% growth	14.3	-10.0	20.0	20.0
% of APIs	66.8	53.1	55.2	57.4
CRO	109	87	87	87
% growth	-44.1	-20.0	0.0	0.0
Other operating income	266	268	270	272
% growth	0.9	0.8	0.7	0.7
Total revenue	11,060	12,344	15,272	17,919
% growth	14.3	11.6	23.7	17.3



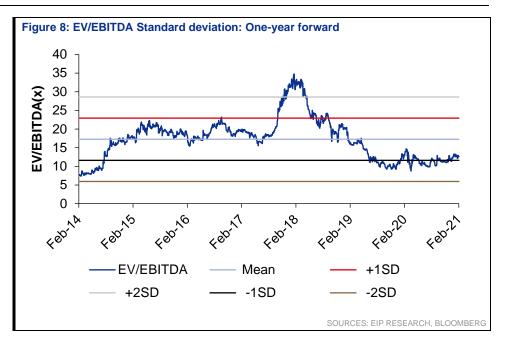
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Pharmaceuticals | India Indoco Remedies Ltd | February 10, 2021

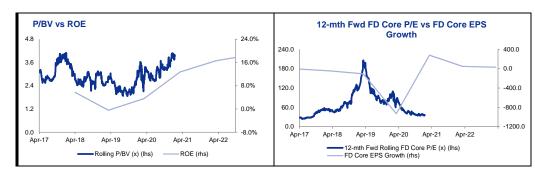








#### **BY THE NUMBERS**



#### Profit & Loss

(Rs mn)	Mar-19A	Mar-20A	Mar-21F	Mar-22F	Mar-23F
Total Net Revenues	9,685	11,066	12,344	15,272	17,919
Gross Profit	6,482	7,762	8,838	10,996	12,902
Operating EBITDA	767	1,232	2,234	2,841	3,423
Depreciation And Amortisation	(716)	(708)	(718)	(736)	(766)
Operating EBIT	51	524	1,516	2,105	2,657
Financial Income/(Expense)	(205)	(263)	(240)	(225)	(210)
Pretax Income/(Loss) from Assoc.					
Non-Operating Income/(Expense)	61	24	27	30	32
Profit Before Tax (pre-El)	(93)	286	1,304	1,909	2,479
Exceptional Items					
Pre-tax Profit	(93)	286	1,304	1,909	2,479
Taxation	64	(45)	(391)	(573)	(744)
Exceptional Income - post-tax					
Profit After Tax	(29)	241	913	1,337	1,735
Minority Interests					
Preferred Dividends					
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	(29)	241	913	1,337	1,735
Recurring Net Profit	(29)	241	913	1,337	1,735
Fully Diluted Recurring Net Profit	(29)	241	913	1,337	1,735

Cash Flow					
(Rs mn)	Mar-19A	Mar-20A	Mar-21F	Mar-22F	Mar-23F
EBITDA	767	1,232	2,234	2,841	3,423
Cash Flow from Invt. & Assoc.					
Change In Working Capital	573	96	(849)	(1,024)	(1,042)
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense					
Other Operating Cashflow	(8)	(39)	(391)	(573)	(744)
Net Interest (Paid)/Received	(205)	(263)	(240)	(225)	(210)
Tax Paid					
Cashflow From Operations	1,126	1,027	754	1,019	1,427
Capex	(1,002)	(582)	(546)	(548)	(550)
Disposals Of FAs/subsidiaries					
Acq. Of Subsidiaries/investments					
Other Investing Cashflow	61	24	27	30	32
Cash Flow From Investing	(941)	(558)	(519)	(518)	(518)
Debt Raised/(repaid)	143	(391)	90	(165)	(165)
Proceeds From Issue Of Shares					
Shares Repurchased					
Dividends Paid	(111)	(33)	(183)	(267)	(347)
Preferred Dividends					
Other Financing Cashflow	27	(28)			
Cash Flow From Financing	59	(453)	(92)	(432)	(512)
Total Cash Generated	244	17	143	68	397
Free Cashflow To Equity	328	78	326	335	745
Free Cashflow To Firm	390	732	475	725	1,119

SOURCES: EIP RESEARCH ESTIMATES, COMPANY REPORTS



### BY THE NUMBERS...cont'd

(Rs mn)	Mar-19A	Mar-20A	Mar-21F	Mar-22F	Mar-23F
Total Cash And Equivalents	363	379	522	591	988
Total Debtors	1,958	2,101	2,581	3,193	3,747
Inventories	1,834	2,083	2,594	3,210	3,766
Total Other Current Assets	1,225	1,067	1,221	1,398	1,602
Total Current Assets	5,380	5,631	6,919	8,391	10,102
Fixed Assets	5,579	5,437	5,219	4,983	4,717
Total Investments					
Intangible Assets	952	968	1,013	1,061	1,112
Total Other Non-Current Assets	669	680	688	707	723
Total Non-current Assets	7,200	7,085	6,921	6,751	6,552
Short-term Debt	1,134	1,060	1,400	1,435	1,470
Current Portion of Long-Term Debt					
Total Creditors	1,707	1,656	1,939	2,316	2,582
Other Current Liabilities	1,614	1,874	1,874	1,874	1,874
Total Current Liabilities	4,455	4,590	5,213	5,625	5,926
Total Long-term Debt	1,287	969	719	519	319
Hybrid Debt - Debt Component					
Total Other Non-Current Liabilities	73	128	135	141	148
Total Non-current Liabilities	1,360	1,098	854	661	46
Total Provisions	160	233	247	262	27
Total Liabilities	5,974	5,920	6,314	6,547	6,67 <sup>-</sup>
Shareholders Equity	6,606	6,796	7,526	8,595	9,98
Minority Interests			· · · · · · · · · · · · · · · · · · ·		
Total Equity	6,606	6,796	7,526	8,595	9,983
Key Ratios					
	Mar-19A	Mar-20A	Mar-21F	Mar-22F	Mar-23
Revenue Growth	Mar-19A (7.7%)	Mar-20A 14.6%	Mar-21F 11.8%	Mar-22F 24.2%	
					17.6%
Revenue Growth	(7.7%)	14.6%	11.8%	24.2%	17.6% 20.5%
Revenue Growth Operating EBITDA Growth	(7.7%) (43.2%)	14.6% 60.7%	11.8% 81.3%	24.2% 27.1%	17.6% 20.5% 19.4%
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin	(7.7%) (43.2%) 8.1%	14.6% 60.7% 11.4%	11.8% 81.3% 18.5%	24.2% 27.1% 18.9%	17.6% 20.5% 19.4% (8.69
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs)	(7.7%) (43.2%) 8.1% (22.33)	14.6% 60.7% 11.4% (17.90)	11.8% 81.3% 18.5% (17.33)	24.2% 27.1% 18.9% (14.80)	17.6% 20.5% 19.4% (8.69 108.3
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs)	(7.7%) (43.2%) 8.1% (22.33) 71.69	14.6% 60.7% 11.4% (17.90) 73.75	11.8% 81.3% 18.5% (17.33) 81.67	24.2% 27.1% 18.9% (14.80) 93.27	17.6% 20.5% 19.4% (8.69 108.3% 12.6%
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25	14.6% 60.7% 11.4% (17.90) 73.75 2.00	11.8% 81.3% 18.5% (17.33) 81.67 6.33	24.2% 27.1% 18.9% (14.80) 93.27 9.37	17.6% 20.5% 19.4% (8.69 108.3 12.60 30.0%
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0%	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6%	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0%	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0%	17.69 20.59 19.49 (8.69 108.3 12.6 30.09 14.09
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%)	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7%	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0%	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0%	17.69 20.59 19.49 (8.69 108.3 12.6 30.09 14.09 70.6
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%) 76.39	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0% 69.23	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0% 69.00	17.69 20.59 19.49 (8.69 108.3 12.6 30.09 14.09 70.6 253.7
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%) 76.39 214.74	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0% 69.23 243.51	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0% 69.00 247.71	17.69 20.59 19.49 (8.69 108.3 12.60 30.09 14.09 70.60 253.7 178.1
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%) 76.39 214.74 182.51	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0% 69.23 243.51 187.14	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0% 69.00 247.71 181.59	17.6% 20.5% 19.4% (8.69 108.3 12.6% 30.0% 14.0% 70.6% 253.7% 178.1% 23.7%
Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%)	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%) 76.39 214.74 182.51 0.6%	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9%	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0% 69.23 243.51 187.14 16.0%	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0% 69.00 247.71 181.59 20.3%	17.69 20.59 19.49 (8.66 108.3 12.6 30.09 70.6 253.7 178.1 23.79 23.89
Revenue Growth         Operating EBITDA Growth         Operating EBITDA Margin         Net Cash Per Share (Rs)         BVPS (Rs)         Gross Interest Cover         Effective Tax Rate         Net Dividend Payout Ratio         Accounts Receivables Days         Inventory Days         Accounts Payables Days         ROIC (%)         ROCE (%)	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%) 76.39 214.74 182.51 0.6% 0.6%	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9% 5.9%	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0% 69.23 243.51 187.14 16.0% 16.4%	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0% 69.00 247.71 181.59 20.3% 20.8%	17.69 20.59 19.49 (8.69 108.3 12.6 30.09 70.6 253.7 178.1 23.79 23.89
Revenue Growth         Operating EBITDA Growth         Operating EBITDA Margin         Net Cash Per Share (Rs)         BVPS (Rs)         Gross Interest Cover         Effective Tax Rate         Net Dividend Payout Ratio         Accounts Receivables Days         Inventory Days         Accounts Payables Days         ROIC (%)         Return On Average Assets	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%) 76.39 214.74 182.51 0.6% 0.6%	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9% 5.9%	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0% 69.23 243.51 187.14 16.0% 16.4%	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0% 69.00 247.71 181.59 20.3% 20.8%	17.69 20.59 19.49 (8.69 108.3- 12.60 30.09 14.09 70.61 253.73 178.14 23.79 23.89 16.99
Revenue Growth         Operating EBITDA Growth         Operating EBITDA Margin         Net Cash Per Share (Rs)         BVPS (Rs)         Gross Interest Cover         Effective Tax Rate         Net Dividend Payout Ratio         Accounts Receivables Days         Inventory Days         Accounts Payables Days         ROIC (%)         Return On Average Assets	(7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 0.0% (117.4%) 76.39 214.74 182.51 0.6% 0.6% 0.9%	14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9% 5.9% 4.3%	11.8% 81.3% 18.5% (17.33) 81.67 6.33 30.0% 14.0% 69.23 243.51 187.14 16.0% 16.4% 11.6%	24.2% 27.1% 18.9% (14.80) 93.27 9.37 30.0% 14.0% 69.00 247.71 181.59 20.3% 20.8% 14.7%	Mar-23F 17.6% 20.5% 19.4% (8.69 108.3% 12.66 30.0% 14.0% 70.66 253.73 178.14 23.7% 23.8% 16.9% Mar-23F

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The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. CGS-CIMB Thailand does not confirm nor certify the accuracy of such survey result.

Score Range:	90 - 100	80 – 89	70 - 79	Below 70 or	No Survey Result
Description:	Excellent	Very Good	Good	N/A	



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Corporate Governance Report of Thai Listed Companies (CGR). CG Rating by the Thai Institute of Directors Association (Thai IOD) in 2019, Anti-Corruption 2019

ADVANC - Excellent, Certified, AEONTS - Good, n/a, AH - Very Good, n/a, AMATA - Excellent, Declared, ANAN - Excellent, Declared, AOT -Excellent, n/a, AP - Excellent, Certified, ASP - Very Good, Certified, BAM - not available, n/a, BANPU - Excellent, Certified, BAY - Excellent, Certified, BBL - Very Good, Certified, BCH - Good, Certified, BCP - Excellent, Certified, BCPG - Excellent, Certified, BDMS - Very Good, n/a, BEAUTY - Good, n/a, BEC - Very Good, n/a, BGRIM - Very Good, Declared, BH - Good, n/a, BJC - Very Good, n/a, BJCHI - Very Good, Certified, BLA - Very Good, Certified, BPP - Very Good, Declared, BR - Good, n/a, BTS - Excellent, Certified, CBG - Very Good, n/a, CCET - Good, n/a, CENTEL - Very Good, Certified, CHAYO - Good, n/a, CHG - Very Good, Declared, CK - Excellent, n/a, COL - Excellent, Declared, CPALL -Excellent, Certified, CPF - Excellent, Certified, CPN - Excellent, Certified, CPNREIT - not available, n/a, CRC - not available, n/a, DELTA - Excellent, Declared, DEMCO - Excellent, Certified, DDD - Very Good, n/a, DIF - not available, n/a, DREIT - not available, n/a, DTAC - Excellent, Certified, EA - Excellent, n/a, ECL - Very Good, Certified, EGCO - Excellent, Certified, EPG - Very Good, n/a, ERW - Very Good, n/a, GFPT - Excellent, Certified, GGC - Excellent, Certified, GLOBAL - Very Good, n/a, GLOW - Very Good, Certified, GPSC - Excellent, Certified, GULF - Very Good, n/a, GUNKUL - Excellent, Certified, HANA - Excellent, Certified, HMPRO - Excellent, Certified, HUMAN - Good, n/a, ICHI - Excellent, Declared, III - Excellent, n/a, INTUCH - Excellent, Certified, IRPC - Excellent, Certified, ITD - Very Good, n/a, IVL - Excellent, Certified, JASIF - not available, n/a, BJC - Very Good, n/a, JMT - Very Good, n/a, KBANK - Excellent, Certified, KCE - Excellent, Certified, KKP - Excellent, Certified, KSL - Excellent, Certified, KTB - Excellent, Certified, KTC - Excellent, Certified, LH - Excellent, n/a, LPN - Excellent, Certified, M - Very Good, Certified, MACO - Very Good, n/a, MAJOR - Very Good, n/a, MAKRO - Excellent, Certified, MALEE - Excellent, Certified, MC - Excellent, Certified, MCOT - Excellent, Certified, MEGA - Very Good, n/a, MINT - Excellent, Certified, MK - Very Good, n/a, MTC - Excellent, n/a, NETBAY - Very Good, n/a, OSP - Very Good, n/a, PLANB - Excellent, Certified, PLAT - Very Good, Certified, PR9 - Excellent, n/a, PSH - Excellent, Certified, PSTC - Very Good, Certified, PTT -Excellent, Certified, PTTEP - Excellent, Certified, PTTGC - Excellent, Certified, QH - Excellent, Certified, RATCH - Excellent, Certified, ROBINS -Excellent, Certified, RS – Excellent, n/a, RSP – not available, n/a, S – Excellent, n/a, SAPPE – Very Good, Declared, SAT – Excellent, Certified, SAWAD - Very Good, n/a, SC - Excellent, Certified, SCB - Excellent, Certified, SCC - Excellent, Certified, SCN - Excellent, Certified, SF - Good, n/a, SHR - not available, n/a, SIRI - Very Good, Certified, SPA - Good, n/a, SPALI - Excellent, n/a, SPRC - Excellent, Certified, STA - Very Good, Certified, STEC - Excellent, n/a, SVI - Excellent, Certified, SYNEX - Excellent, Certified, TASCO - Excellent, Certified, TCAP - Excellent, Certified, THANI - Excellent, Certified, TIPCO - Very Good, Certified, TISCO - Excellent, Certified, TKN - Very Good, n/a, TMB - Excellent, Certified, TNR -Very Good, Certified, TOP - Excellent, Certified, TPCH - Good, n/a, TPIPP - Good, n/a, TRUE - Excellent, Certified, TU - Excellent, Certified, TVO -Excellent, Declared, UNIQ - not available, n/a, VGI - Excellent, Certified, WHA - Excellent, Certified, WHART - not available, n/a, WICE - Excellent, Certified, WORK - Good, n/a.

1 CG Score 2019 from Thai Institute of Directors Association (IOD)

2 AGM Level 2018 from Thai Investors Association

Underweight

3 Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 30, 2018) are categorised into:

companies that have declared their intention to join CAC, and companies certified by CAC.

4 The Stock Exchange of Thailand : the record of listed companies with corporate sustainable development "Thai sustainability Investment 2018" included:

SET and mai listed companies passed the assessment conducted by the Stock Exchange of Thailand: THSI (SET) and THSI (mai)

SET listed companies passed the assessment conducted by the Dow Jones Sustainability Indices (DJSI)

Recommendation Fra	amework
Stock Ratings	Definition:
Add	The stock's total return is expected to exceed 10% over the next 12 months.
Hold	The stock's total return is expected to be between 0% and positive 10% over the next 12 months.
Reduce	The stock's total return is expected to fall below 0% or more over the next 12 months.
-	Irn of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net stock. Stock price targets have an investment horizon of 12 months.
Sector Ratings	Definition:
Overweight	An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.
Neutral	A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.
Underweight	An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.
Country Ratings	Definition:
Overweight	An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.
Neutral	A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.

An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.