

India

ADD (no change)

| Consensus ratings*: Buy 18 | Hold 6 Sell 3 |
|-----------------------------|---------------|
| Current price: | Rs183 |
| Target price: | Rs235 |
| Previous target: | Rs170 |
| Up/downside: | 28.4% |
| InCred Research / Consensus | 20.0% |
| Reuters: | BAJE.NS |
| Bloomberg: | BHE IN |
| Market cap: | US\$16,156m |
| | Rs1,340,613m |
| Average daily turnover: | US\$32.8m |
| | Rs2724.1m |
| Current shares o/s: | 7,309.8m |
| Free float: | 48.9% |
| *Source: Bloomberg | |

Key changes in this note

- > Roll forward target price to Dec 2025F EPS.
- Reduce FY24F/26F revenue by 1-3%.
- ➤ Increase FY24F/25F EPS by 14%/ 4%.



| | | Source: E | sioomberg |
|-------------------------|-------|-----------|-----------|
| Price performance | 1M | ЗМ | 12M |
| Absolute (%) | (8.0) | 38.5 | 101.6 |
| Relative (%) | (0.5) | 23.9 | 68.7 |
| Major shareholders % he | | | % held |

| % held |
|--------|
| 51.1 |
| 3.2 |
| 2.7 |
| |

Bharat Electronics Ltd

Strong recovery expected in 4QFY24F

- 3Q sales (Rs41bn)/ EBITDA (Rs10bn) were flat/up by 23% yoy, respectively. Maintains guidance of ~15% revenue growth with a 21-23% EBITDA margin.
- The order book stands at Rs768bn (4.4x TTM sales). A surge in large orders is likely in FY25F/26F. Traction in exports & non-defence portfolio to aid growth.
- We believe BEL can sustain its premium valuation due to strong new order win & execution momentum. Retain ADD rating with a higher TP of Rs235.

3QFY23 results flat yoy; better product mix improves EBITDA margin

Bharat Electronics (BEL) reported muted sales growth at Rs41bn (flat yoy) for 3QFY23, missing InCred/Bloomberg consensus estimates by 15%-18%. The results were impacted due to the delay in delivery of some materials from Israel, which impacted BEL's dispatches. The impact is estimated to be ~Rs4bn. BEL stated that the materials were received in Jan 2024. EBITDA stood at Rs10.5bn (up 23% yoy), slightly below our/Bloomberg consensus estimates. BEL showcased strong EBITDA growth due to a better product mix leading to significant improvement in margins to 25.4% (up 471bp yoy).

Order book position provides strong revenue outlook

As of end-Dec 2023, BEL's order book stood at Rs768bn, approximately 4.3x its trailing 12-month (TTM) sales. BEL witnessed order bookings worth ~Rs122bn in 3QFY24, taking the total new orders won to Rs276bn. Robust order-booking, surpassing BEL's guidance of Rs200bn for FY24F, provides strong revenue visibility. Further, BEL expects to win new orders worth ~Rs30bn in 4QFY24F. Significant orders in the pipeline are expected in the near term, which includes Shakti (EW system for ships, ~Rs10-20bn), and BMP tank upgrade – Rs30bn. BEL aims to maintain a 3x order book-to-sales ratio, ensuring a steady stream of revenue in the coming years.

Management projects 15% topline growth in FY24F

BEL's management maintains to achieve the lower end of its guidance and projects a topline growth of around 15% in FY24F, driven by products and platform delivery timelines. The company expects its EBITDA margin in the range of 21%-23% in FY24F. As per BEL, export revenue is likely to be in the range of US\$90-100m in FY24F.

Reiterate ADD rating with a higher target price of Rs235

We believe the strong order backlog, and the traction in exports & non-defence portfolio will drive near-term sales. Record-high order wins in FY24F and a large value order pipeline of over Rs500bn for FY25F/26F, combined with consistent execution and margins, instills confidence in BEL's ability to maintain its premium valuation. We have retained our ADD rating on BEL with a higher target price of Rs235 (Rs170 earlier) as we roll forward our valuation based on a P/E of 35x Dec 2025F EPS vs. 27x earlier. Lower-than-estimated order wins and margins are key downside risks.

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| Financial Summary | Mar-22A | Mar-23A | Mar-24F | Mar-25F | Mar-26F |
|-----------------------------------|----------|---------|----------|---------|---------|
| Revenue (Rsm) | 153,138 | 176,462 | 204,545 | 237,812 | 277,904 |
| Operating EBITDA (Rsm) | 33,091 | 40,476 | 48,821 | 56,433 | 66,932 |
| Net Profit (Rsm) | 23,487 | 30,067 | 39,026 | 43,245 | 50,361 |
| Core EPS (Rs) | 3.2 | 4.1 | 5.3 | 5.9 | 6.9 |
| Core EPS Growth | 13.7% | 28.0% | 29.8% | 10.8% | 16.5% |
| FD Core P/E (x) | 57.08 | 44.59 | 34.35 | 31.00 | 26.62 |
| DPS (Rs) | 1.4 | 1.7 | 2.2 | 2.4 | 2.8 |
| Dividend Yield | 0.76% | 0.93% | 1.20% | 1.33% | 1.55% |
| EV/EBITDA (x) | 38.25 | 31.14 | 26.14 | 22.71 | 19.26 |
| P/FCFE (x) | (190.02) | 34.72 | 4,991.56 | 107.93 | 100.49 |
| Net Gearing | (62.6%) | (59.0%) | (40.5%) | (31.9%) | (24.0%) |
| P/BV (x) | 11.19 | 9.87 | 8.45 | 7.28 | 6.28 |
| ROE | 20.6% | 23.5% | 26.5% | 25.2% | 25.3% |
| % Change In Core EPS Estimates | | | | | |
| InCred Research/Consensus EPS (x) | | | | | |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



Strong recovery expected in 4QFY24F

Management conference-call highlights

- BEL's 3QFY24 results were slightly impacted due to the delay in delivery of certain materials from Israel because of the Israel-Hamas conflict leading to an estimated ~Rs4-5bn hit. BEL stated that these materials were received from Israel in Jan 2024. The EBITDA margin in 3QFY24 was boosted due to a better product mix.
- **Guidance:** Maintains to achieve the lower end of its revenue guidance for FY24F, with a revenue growth target of 15% and EBITDA margin of 21%-23%. The order inflow is seen surpassing Rs285bn in FY24F.
- Revenue mix: In 9MFY24, BEL's revenue mix comprised 80% from the
 defence segment and 20% from the non-defence segment. The revenue mix
 is expected to remain defence sector-dominated for at least the next two-tothree years, with the defence segment revenue growing faster than the nondefence segment. BEL stated that it has executed almost all orders for
 Electronic Voting Machines (EVMs) and Voter Verifiable Paper Audit Trail
 (VVPAT). We believe the contribution from the non-defence segment and
 overall margins will normalize in FY25F.
- Order book and its execution: The order book stands at Rs768bn, with an execution time of approximately 3-3.5 years. Notable orders include LRSAM (Rs65bn), Akash Prime (Rs37bn), Fuses (Rs45bn), next-generation offshore patrol vessel (NGOPV) from Goa Shipyard and Garden Reach Ship Building or GRSE (Rs26bn), battlefield surveillance system (~Rs20bn) Himshakti and MPR Arudhra.
- Order pipeline: Upcoming orders include Shakti (EW system for ships, ~Rs10-20bn), and BMP tank upgrade Rs30bn. BEL aims to maintain a 3x order book-to-sales ratio, ensuring a steady stream of revenue in the coming years.
- Medium-term growth: The growth momentum will be maintained through traditional core products, such as C4I Systems, missile systems (QRSAM or LRSAM), radar systems, radar upgrades, tank electronics, electro-optic systems, and upgrade programs for tanks and BMPs.
- Capital expenditure: BEL incurred a capex of ~Rs4bn in 9MFY24. The
 company plans to allocate Rs7-8bn towards capital expenditure in FY24F and
 a similar sum in FY25F. The company aims to expand its capacity by focusing
 on the expansion of existing factories and the construction of new ones, some
 plant and machinery and some test set-ups. These additional capacities are
 expected to be commissioned within the next two-to-three years, further
 strengthening BEL's manufacturing capability.
- Israel-Hamas war impact: Exposure to Israel: LRSAM (Rs65bn), EW Systems (Rs10bn) and electro-optics projects (Rs5bn). The overall exposure to where the dependency on Israel lies: ~Rs40-50bn under execution in FY24F and FY25F. While the company expects some delay, it sees no material impact as the partners in Israel are confident of mitigating temporary setbacks and meeting their commitments by the end of FY24F (mainly for LRSAM).
- Russia-Ukraine war impact: BEL had some exposure to some of the equipment related to tank electronics. BEL has successfully indigenized it and it expects no dependency on Russia for tank electronics from next year.
- **Non-defence segment:** BEL's focus areas in the non-defence segment includes smart cities, EVM and VVPAT machines. Also, the company expects increased opportunities in metro rail, civil aviation and cyber security.
- New products under development: (i) Indigenous Air Traffic Management System (ATMS): Opportunity for supplying ATMS to C & D category mid-size airports, potentially around 40 airports with a total opportunity size of Rs8-9bn.
 (ii) Railways: BEL has developed a number of innovative technologies, including the automatic train supervision system, the computer-based train

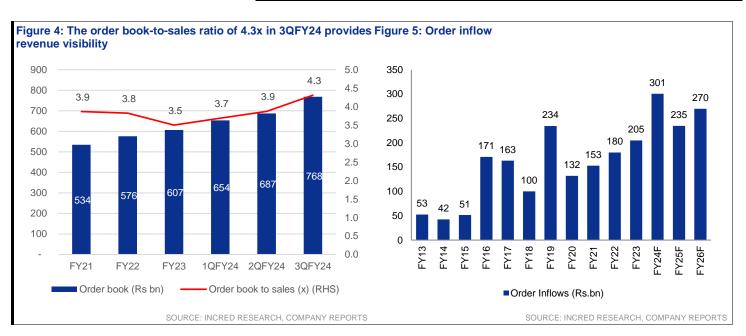


control (CBTC) system, the super SCADA system, and the indigenous platform screen door (PSD). BEL is the only original equipment manufacturer or OEM in India offering PSD technology.

| Figure 1: Standalone quarterly analysis | | | | | | | |
|---|--------|--------|----------------|-------------|----------------|--|--|
| Y/E Mar (Rs m) | 3QFY24 | 3QFY23 | yoy chg (%) | 2QFY24 | qoq chg (%) | | |
| Total Revenue | 41,367 | 41,310 | 0.1% | 39,933 | 3.6% | | |
| Less: | | | | | | | |
| Net Raw Materials Consumed | 21,370 | 24,157 | (11.5%) | 20,452 | 4.5% | | |
| Other Expenses | 3,307 | 2,944 | 12.3% | 3,504 | (5.6%) | | |
| Personnel Costs | 6,196 | 5,674 | 9.2% | 5,934 | 4.4% | | |
| Total Expenditure | 30,873 | 32,775 | (5.8%) | 29,890 | 3.3% | | |
| EBITDA | 10,494 | 8,535 | 23.0% | 10,044 | 4.5% | | |
| Less: Depreciation | 998 | 1,008 | (1.0%) | 1,004 | (0.6%) | | |
| EBIT | 9,496 | 7,527 | 26.2% | 9,039 | 5.1% | | |
| Less: Interest Paid | 5 | 97 | (94.8%) | 15 | (106.3%) | | |
| Non-Operating Income | 2,232 | 575 | 288.3% | 1,705 | 30.9% | | |
| Profit Before Tax | 11,723 | 8,004 | 46.5% | 10,729 | 9.3% | | |
| Less: Total Tax | 2,790 | 2,017 | 38.3% | 2,606 | 7.0% | | |
| Profit After Tax | 8,933 | 5,988 | 49.2% | 8,123 | 10.0% | | |
| Reported EPS (Rs.) | 1.22 | 0.82 | 49.2% | 1.11 | 10.0% | | |
| | | SOURC | E: INCRED RESE | ARCH, COMPA | NY REPORTS | | |

| Margin Analysis | 3QFY24 | 3QFY23 yo | y bp chg | 2QFY24 | qoq bp chg |
|--|--------|-----------|----------|--------|------------|
| Raw Material Costs as a % of Total Revenue | 51.7% | 58.5% | -682 | 51.2% | 44 |
| EBITDA Margin | 25.4% | 20.7% | 471 | 25.2% | 2: |
| PAT Margin | 21.6% | 14.5% | 710 | 20.3% | 12 |
| Effective Tax Rate (%) | 23.8% | 25.2% | -140 | 24.3% | -49 |

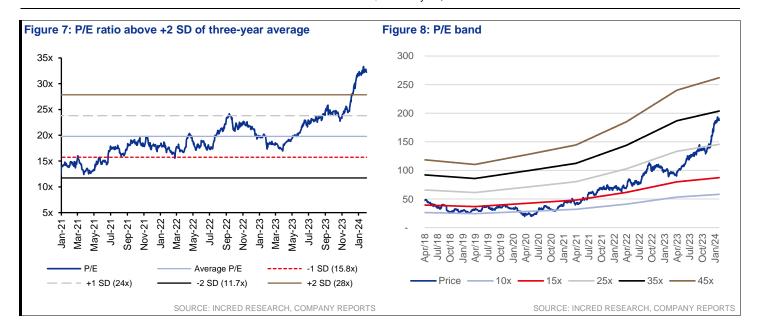
| Figure 3: Quarterly performance vs. estimates | | | | | | | | | |
|---|---------|-------------|-------------------|----------------|-------------------|--|--|--|--|
| (Rs bn) | Actuals | InCred est. | Difference (%) | Bloomberg est. | Difference (%) | | | | |
| Revenue | 41.4 | 50.4 | (17.9) | 48.5 | (14.7) | | | | |
| EBITDA | 10.5 | 11.1 | (5.4) | 10.6 | (1.4) | | | | |
| EBITDA Margin (%) | 25.4 | 22.0 | | 21.9 | | | | | |
| Adj. PAT | 8.9 | 7.9 | 13.2 | 7.9 | 13.7 | | | | |
| SOURCE: INCRED RESEARCH, COMPANY REPORTS | | | | | | | | | |



| Figure 6: Earnings revision summary | | | | | | | | | |
|--|---------------------------------------|----------|----------|----------|----------|----------|-------|-------|-------|
| | Old estimates New estimates Change (% | | | | nange (% |) | | | |
| (Rs m) | FY24F | FY25F | FY26F | FY24F | FY25F | FY26F | FY24F | FY25F | FY26F |
| Revenue | 2,07,108 | 2,43,304 | 2,87,098 | 2,04,545 | 2,37,812 | 2,77,904 | -1.2% | -2.3% | -3.2% |
| EBITDA | 46,729 | 57,247 | 70,232 | 48,821 | 56,433 | 66,932 | 4.5% | -1.4% | -4.7% |
| Core PAT | 34,113 | 41,783 | 50,695 | 39,026 | 43,245 | 50,361 | 14.4% | 3.5% | -0.7% |
| SOURCE: INCRED RESEARCH, COMPANY REPORTS | | | | | | | | | |

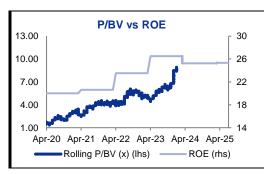


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Bharat Electronics Ltd | February 01, 2024





BY THE NUMBERS





| Profit & Loss | | | | | |
|------------------------------------|---------|---------|----------|----------|----------|
| (Rs mn) | Mar-22A | Mar-23A | Mar-24F | Mar-25F | Mar-26F |
| Total Net Revenues | 153,138 | 176,462 | 204,545 | 237,812 | 277,904 |
| Gross Profit | 64,113 | 78,374 | 90,000 | 102,259 | 118,109 |
| Operating EBITDA | 33,091 | 40,476 | 48,821 | 56,433 | 66,932 |
| Depreciation And Amortisation | (3,802) | (4,079) | (4,608) | (5,202) | (5,796) |
| Operating EBIT | 29,289 | 36,397 | 44,212 | 51,231 | 61,136 |
| Financial Income/(Expense) | (49) | (148) | | | |
| Pretax Income/(Loss) from Assoc. | | | | | |
| Non-Operating Income/(Expense) | 2,336 | 3,600 | 7,510 | 6,083 | 5,610 |
| Profit Before Tax (pre-EI) | 31,576 | 39,849 | 51,723 | 57,314 | 66,746 |
| Exceptional Items | | | | | |
| Pre-tax Profit | 31,576 | 39,849 | 51,723 | 57,314 | 66,746 |
| Taxation | (8,089) | (9,782) | (12,697) | (14,069) | (16,385) |
| Exceptional Income - post-tax | | | | | |
| Profit After Tax | 23,487 | 30,067 | 39,026 | 43,245 | 50,361 |
| Minority Interests | | | | | |
| Preferred Dividends | | | | | |
| FX Gain/(Loss) - post tax | | | | | |
| Other Adjustments - post-tax | | | | | |
| Net Profit | 23,487 | 30,067 | 39,026 | 43,245 | 50,361 |
| Recurring Net Profit | 23,487 | 30,067 | 39,026 | 43,245 | 50,361 |
| Fully Diluted Recurring Net Profit | 23,487 | 30,067 | 39,026 | 43,245 | 50,361 |

| Cash Flow | | | | | |
|----------------------------------|----------|----------|----------|----------|----------|
| (Rs mn) | Mar-22A | Mar-23A | Mar-24F | Mar-25F | Mar-26F |
| EBITDA | 33,091 | 40,476 | 48,821 | 56,433 | 66,932 |
| Cash Flow from Invt. & Assoc. | (1,513) | (627) | 2,902 | 881 | (186) |
| Change In Working Capital | 15,498 | (21,179) | (36,366) | (29,025) | (35,816) |
| (Incr)/Decr in Total Provisions | | | | | |
| Other Non-Cash (Income)/Expense | 3,802 | 4,079 | 4,608 | 5,202 | 5,796 |
| Other Operating Cashflow | (1,254) | (2,640) | (7,510) | (6,083) | (5,610) |
| Net Interest (Paid)/Received | (49) | (148) | | | |
| Tax Paid | (8,024) | (9,150) | (12,697) | (14,069) | (16,385) |
| Cashflow From Operations | 41,550 | 10,811 | (242) | 13,339 | 14,731 |
| Capex | | | | | |
| Disposals Of FAs/subsidiaries | 74 | 17 | | | |
| Acq. Of Subsidiaries/investments | (7,765) | 3,260 | (7,000) | (7,000) | (7,000) |
| Other Investing Cashflow | (40,914) | 24,522 | 7,510 | 6,083 | 5,610 |
| Cash Flow From Investing | (48,606) | 27,799 | 510 | (917) | (1,390) |
| Debt Raised/(repaid) | | | | | |
| Proceeds From Issue Of Shares | | | | | |
| Shares Repurchased | | | | | |
| Dividends Paid | (10,233) | (12,424) | (16,130) | (17,873) | (20,815) |
| Preferred Dividends | | | | | |
| Other Financing Cashflow | (492) | (617) | | | |
| Cash Flow From Financing | (10,725) | (13,041) | (16,130) | (17,873) | (20,815) |
| Total Cash Generated | (17,780) | 25,569 | (15,861) | (5,452) | (7,474) |
| Free Cashflow To Equity | (7,055) | 38,610 | 269 | 12,421 | 13,341 |
| Free Cashflow To Firm | (7,007) | 38,757 | 269 | 12,421 | 13,341 |

SOURCES: INCRED RESEARCH, COMPANY REPORTS



BY THE NUMBERS...cont'd

| Balance Sheet | | | | | |
|-------------------------------------|---------|---------|---------|---------|---------|
| (Rs mn) | Mar-22A | Mar-23A | Mar-24F | Mar-25F | Mar-26F |
| Total Cash And Equivalents | 74,991 | 80,090 | 64,229 | 58,777 | 51,303 |
| Total Debtors | 61,034 | 70,220 | 81,395 | 94,633 | 110,587 |
| Inventories | 55,669 | 64,121 | 74,325 | 86,413 | 100,981 |
| Total Other Current Assets | 87,229 | 89,302 | 100,968 | 117,389 | 137,179 |
| Total Current Assets | 278,924 | 303,732 | 320,917 | 357,212 | 400,051 |
| Fixed Assets | 33,826 | 35,135 | 37,526 | 39,324 | 40,528 |
| Total Investments | 15,542 | 6,644 | 6,644 | 6,644 | 6,644 |
| Intangible Assets | | | | | |
| Total Other Non-Current Assets | 6,207 | 5,034 | 5,034 | 5,034 | 5,034 |
| Total Non-current Assets | 55,576 | 46,813 | 49,204 | 51,002 | 52,206 |
| Short-term Debt | | | | | |
| Current Portion of Long-Term Debt | | | | | |
| Total Creditors | 178,541 | 181,374 | 172,747 | 179,181 | 186,101 |
| Other Current Liabilities | 36,116 | 33,351 | 38,658 | 44,945 | 52,523 |
| Total Current Liabilities | 214,657 | 214,725 | 211,405 | 224,126 | 238,624 |
| Total Long-term Debt | | | | | |
| Hybrid Debt - Debt Component | | | | | |
| Total Other Non-Current Liabilities | | | | | |
| Total Non-current Liabilities | | | | | |
| Total Provisions | | | | | |
| Total Liabilities | 214,657 | 214,725 | 211,405 | 224,126 | 238,624 |
| Shareholders Equity | 119,843 | 135,820 | 158,716 | 184,087 | 213,634 |
| Minority Interests | | | | | |
| Total Equity | 119,843 | 135,820 | 158,716 | 184,087 | 213,634 |

| Key Ratios | | | | | |
|---------------------------|---------|---------|---------|---------|---------|
| | Mar-22A | Mar-23A | Mar-24F | Mar-25F | Mar-26F |
| Revenue Growth | 8.9% | 15.2% | 15.9% | 16.3% | 16.9% |
| Operating EBITDA Growth | 4.0% | 22.3% | 20.6% | 15.6% | 18.6% |
| Operating EBITDA Margin | 21.6% | 22.9% | 23.9% | 23.7% | 24.1% |
| Net Cash Per Share (Rs) | 10.26 | 10.96 | 8.79 | 8.04 | 7.02 |
| BVPS (Rs) | 16.39 | 18.58 | 21.71 | 25.18 | 29.23 |
| Gross Interest Cover | 603.89 | 246.09 | | | |
| Effective Tax Rate | 25.6% | 24.5% | 24.5% | 24.5% | 24.5% |
| Net Dividend Payout Ratio | 43.6% | 41.3% | 41.3% | 41.3% | 41.3% |
| Accounts Receivables Days | 150.81 | 135.75 | 135.27 | 135.09 | 134.77 |
| Inventory Days | 215.69 | 222.88 | 220.58 | 216.41 | 214.02 |
| Accounts Payables Days | 136.59 | 124.40 | 114.21 | 112.05 | 110.82 |
| ROIC (%) | 99.9% | 74.1% | 50.3% | 43.2% | 39.3% |
| ROCE (%) | 25.7% | 28.5% | 30.0% | 29.9% | 30.7% |
| Return On Average Assets | 7.5% | 8.8% | 10.8% | 11.1% | 11.7% |

| Key Drivers | | | | | |
|------------------------|---------|---------|---------|---------|---------|
| | Mar-22A | Mar-23A | Mar-24F | Mar-25F | Mar-26F |
| Order backlog (Rs m) | 575,700 | 606,900 | 706,646 | 707,569 | 704,287 |
| Order inflows (Rs m) | 180,000 | 204,534 | 300,665 | 234,519 | 269,697 |
| Book to bill ratio (%) | 28 | 30 | 33 | 33 | 39 |
| | | | | | |

SOURCES: INCRED RESEARCH, COMPANY REPORTS



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