

India

HOLD (previously REDUCE)

| Consensus ratings*: | Buy 6 | Hold 7 | Sell 8 |
|--------------------------------|---------|--------|----------|
| Current price: | | | Rs1,051 |
| Target price: | | | Rs1,067 |
| Previous target: | | | Rs825 |
| Up/downside: | | | 1.5% |
| InCred Research / Cor | nsensus | | 18.3% |
| Reuters: | | 1 | PCA.NS |
| Bloomberg: | | | IPCA IN |
| Market cap: | | US | \$3,198m |
| | | Rs2 | 66,530m |
| Average daily turnover | : | ι | JS\$6.7m |
| | | R | s556.4m |
| Current shares o/s: | | | 253.7m |
| Free float: *Source: Bloomberg | | | 53.7% |
| | | | |



| | | Source: B | loomberg |
|-------------------|------|-----------|----------|
| Price performance | 1M | ЗМ | 12M |
| Absolute (%) | 10.4 | 16.6 | 18.3 |
| Relative (%) | 12.8 | 17.4 | 12.6 |

| % held |
|--------|
| 46.3 |
| 7.2 |
| 6.8 |
| |

Ipca Laboratories Ltd

US ramp-up, Unichem synergies in focus

- Ipca Laboratories' standalone 2Q results (ex-Unichem) were a slight miss vs. our estimates. Unichem numbers, consol. for two months, posted a 5% margin.
- Ipca Laboratories highlighted several low-hanging fruit, and we now believe the synergies can play out faster than our earlier expectations.
- With two plants under import alert now cleared & faster turnaround at Unichem, we feel the stock will remain firm. Upgrade to HOLD with a higher Rs1,067 TP.

2QFY24 results slightly miss our expectations

Our 2QFY24 estimates of Ipca Laboratories were without Unichem's numbers. Ex-Unichem, the company's EBITDA was 4% below our estimate. Unichem's financials were consolidated for two months, with sales at Rs2.85bn and a 5% margin. Reported margins stood at 15.8% and includes a one-off Rs400m cost related to the acquisition. Ipca Laboratories largely reiterated its guidance from the last call, revising the guidance for its export business from 7-8% to 20% now for FY24F.

Unichem acquisition - focusing on low-hanging fruit

Four months now since Unichem's acquisition, Ipca Laboratories highlighted the reduction in input costs (through process modification, better procurement and supply of some APIs through Ipca Laboratories), logistic costs (50% air shipment for Unichem portfolio currently), market extensions of Unichem's portfolio (examples - Chile, EU, Australia) and launch of a few ANDAs from Unichem as the immediate areas of focus. The company reiterated its guidance of achieving Rs3bn EBITDA in a two-year time frame post-acquisition (mid-FY26F).

Two-to-three plants now under compliance

After an 8-year hiatus in the US, since the import alert on all its three plants, Ipca Laboratories has finally managed to clear two plants and expects to clear the Pithampur plant soon. While we do not expect an immediate US market ramp-up, given most filings will either be obsolete or customers may have shifted. Nevertheless, this will take off the compliance-related costs on the P&L in the immediate term. In the last few years, Ipca Laboratories has focused on backward (Pisgah, Ramdev acquisitions) as well as forward integration (Bayshore/Unichem) in the US. Further, Ipca Laboratories' strength lies in its cost efficiency and we believe it would be able to regain lost ground in a couple of years. Pre-import alert, Ipca Laboratories garnered around US\$25-30m in revenue from its US business.

Upgrade rating to HOLD with a higher target price of Rs1,067

Our concerns on Ipca Laboratories were largely on the Unichem portfolio being a drag, but management commentary and detailed explanation of possible synergies assures us on a faster turnaround. Further, with plants now under compliance and a back-end infrastructure in place, the company's US business can drive strong leverage benefits over the next few years. We thus expect the stock to hold its ground; upgrade to HOLD rating from REDUCE earlier. Slower margin expansion in Unichem is a downside risk while faster US market ramp-up is an upside risk.

| Financial Summary | Mar-21A | Mar-22A | Mar-23A | Mar-24F | Mar-25F |
|-----------------------------------|---------|---------|---------|----------|---------|
| Revenue (Rsm) | 54,200 | 58,298 | 62,443 | 78,016 | 92,164 |
| Operating EBITDA (Rsm) | 15,444 | 13,093 | 9,268 | 12,465 | 17,556 |
| Net Profit (Rsm) | 11,400 | 8,841 | 4,713 | 5,850 | 9,024 |
| Core EPS (Rs) | 44.9 | 34.8 | 18.6 | 23.1 | 35.6 |
| Core EPS Growth | 79.8% | (22.5%) | (46.7%) | 24.1% | 54.3% |
| FD Core P/E (x) | 23.38 | 30.15 | 56.56 | 45.57 | 29.54 |
| DPS (Rs) | 4.0 | 8.0 | 4.0 | 4.0 | 5.0 |
| Dividend Yield | 0.38% | 0.76% | 0.38% | 0.38% | 0.48% |
| EV/EBITDA (x) | 17.10 | 19.78 | 27.74 | 21.30 | 15.07 |
| P/FCFE (x) | 16.06 | 27.20 | 24.29 | (25.55) | 28.34 |
| Net Gearing | (3.8%) | (10.1%) | (12.2%) | 2.2% | 0.6% |
| P/BV (x) | 5.67 | 4.85 | 4.56 | 4.20 | 3.74 |
| ROE | 27.4% | 17.3% | 8.3% | 9.6% | 13.4% |
| % Change In Core EPS Estimates | | | | (13.57%) | 7.41% |
| InCred Research/Consensus EPS (x) | | | | | |

SOURCE: INCRED RESEARCH, COMPANY REPORTS

Research Analyst(s)



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| (Rs m) | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | Y-o-Y (%) | Q-o-Q (%) |
|-------------------------------------|--------|--------|--------|--------|--------|-----------|-----------|
| Revenue | 16,010 | 15,460 | 15,116 | 15,876 | 20,340 | 27% | 28% |
| Consumption of raw materials | 5,748 | 5,618 | 5,912 | 5,153 | 6,776 | 18% | 31% |
| as % of sales | 35.9% | 36.3% | 39.1% | 32.5% | 33.3% | | |
| Employee costs | 3,192 | 3,184 | 3,273 | 3,575 | 4,259 | 33% | 19% |
| as % of sales | 19.9% | 20.6% | 21.7% | 22.5% | 20.9% | | |
| Other expenditure | 4,464 | 4,338 | 4,121 | 4,071 | 6,092 | 36% | 50% |
| as % of sales | 27.9% | 28.1% | 27.3% | 25.6% | 30.0% | | |
| EBITDA | 2,606 | 2,319 | 1,810 | 3,076 | 3,213 | 23% | 4% |
| Margins (%) | 16.3% | 15.0% | 12.0% | 19.4% | 15.8% | | |
| Depreciation | 637 | 666 | 695 | 693 | 903 | | |
| Other income | 362 | 148 | 364 | 449 | 386 | | |
| Interest | 93 | 108 | 185 | 314 | 441 | | |
| PBT | 2,238 | 1,693 | 1,294 | 2,518 | 2,254 | 1% | -11% |
| Total tax | 0 | 0 | 0 | -1 | 0 | | |
| Tax rate (%) | 34.4% | 31.7% | 37.4% | 34.0% | 39.0% | | |
| PAT before MI | 2,238 | 1,693 | 1,295 | 2,519 | 2,254 | 1% | -11% |
| Minority interest (MI) | -29 | -78 | -46 | -34 | 76 | | |
| Adj. PAT before extraordinary items | 1,439 | 1,078 | 765 | 1,628 | 1,451 | 1% | -11% |
| Extraordinary expenses | 0 | 0 | 0 | 0 | 0 | | |
| Reported PAT | 1,439 | 1,078 | 765 | 1,628 | 1,451 | 1% | -11% |
| No. of shares | 253.7 | 253.7 | 253.7 | 253.7 | 253.7 | | |
| EPS | 5.7 | 4.2 | 3.0 | 6.4 | 5.7 | | |

| Figure 2: Margin profile | | | | | | | |
|--------------------------|---|--------|--------|--------|--------|-----------|-----------|
| (Rs m) | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | Y-o-Y (%) | Q-o-Q (%) |
| Margins (%) | | | | | | | |
| Gross | 64% | 64% | 61% | 68% | 67% | 4% | -1% |
| EBITDA | 16% | 15% | 12% | 19% | 16% | -3% | -18% |
| Adj.PAT | 9% | 7% | 5% | 10% | 7% | -21% | -30% |
| Effective tax rate | 34% | 32% | 37% | 34% | 39% | 13% | 15% |
| | SOURCE: INCRED RESEARCH, COMPANY REPORT | | | | | | |

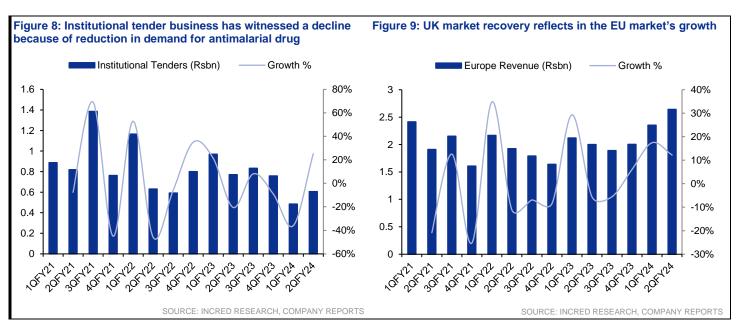
| Figure 3: Revenue contribution | | | | | | | |
|---------------------------------|--------|--------|--------|--------|-------------------|---------------|-------------|
| (Rs m) | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | Y-o-Y (%) | Q-o-Q (%) |
| Institutional tenders | 770 | 833 | 758 | 484 | 606 | -21% | 25% |
| % total revenue | 4.8% | 5.4% | 5.0% | 3.0% | 3.0% | | |
| Europe revenue | 2,000 | 1,889 | 2,005 | 2,354 | 2,642 | 32% | 12% |
| % total revenue | 12.5% | 12.2% | 13.3% | 14.8% | 13.0% | | |
| Domestic formulations | 7,657 | 7,023 | 6,079 | 7,827 | 8,450 | 10% | 8% |
| % total revenue | 47.8% | 45.4% | 40.2% | 49.3% | 41.5% | | |
| International branded | 1,273 | 1,282 | 1,564 | 1,140 | 1,459 | 15% | 28% |
| % total revenue | 8.0% | 8.3% | 10.3% | 7.2% | 7.2% | | |
| Exports API / intermediates | 2,243 | 2,373 | 2,522 | 2,174 | 2,500 | 11% | 15% |
| % total revenue | 14.0% | 15.3% | 16.7% | 13.7% | 12.3% | | |
| Domestic API / intermediates | 828 | 849 | 948 | 777 | 849 | 3% | 9% |
| % total revenue | 5.2% | 5.5% | 6.3% | 4.9% | 4.2% | | |
| Other operating income / Others | 1,237 | 1,212 | 1,241 | 1,119 | 3,833 | 210% | 243% |
| % total revenue | 7.7% | 7.8% | 8.2% | 7.0% | 18.8% | | |
| Total revenue | 16,010 | 15,460 | 15,116 | 15,876 | 20,340 | 27% | 28% |
| | | | | | SOURCE: INCRED RI | ESEARCH, COMP | ANY REPORTS |

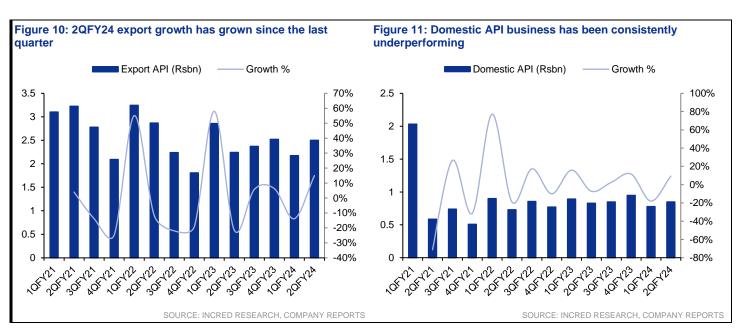
| Figure 4: Actuals vs. Incred and Bloomberg consensus estimates | | | | | | | | | |
|--|---------|---------------------|------------------|------------------------|---------------|--|--|--|--|
| (Rs m) | 2QFY24A | Incred Estimates | Variation (%) | Bloomberg Estimates | Variation (%) | | | | |
| Revenue | 20,340 | 17,094 | 19% | 17,294 | 18% | | | | |
| EBITDA | 3,213 | 3,115 | 3% | 3,376 | -5% | | | | |
| EBITDA Margin (%) | 16% | 18% | -243bp | 20% | -373bp | | | | |
| PAT | 1,451 | 1,496 | -3% | 1,913 | -24% | | | | |
| | | SOURCE: INCR | RED RESEARCH, CO | MPANY REPORT | TS, BLOOMBERG | | | | |

| Figure 5: Our revised earnings estimates | | | | | | | | |
|--|--------|--|--------|-----------|-----------|--------|--|--|
| | Old | Old Estimates | | Estimates | Change(%) | | | |
| (Rs m) | FY24F | FY25F | FY24F | FY25F | FY24F | FY25F | | |
| Revenue | 66,349 | 74,839 | 78,016 | 92,164 | 18% | 23% | | |
| EBITDA | 12,569 | 15,167 | 12,465 | 17,556 | -1% | 16% | | |
| EBITDA Margin (%) | 19% | 20% | 16% | 19% | -297bp | -122bp | | |
| PAT | 6,494 | 8,402 | 5,850 | 9,024 | -10% | 7% | | |
| | | SOURCE: INCRED RESEARCH, COMPANY REPORTS | | | | | | |



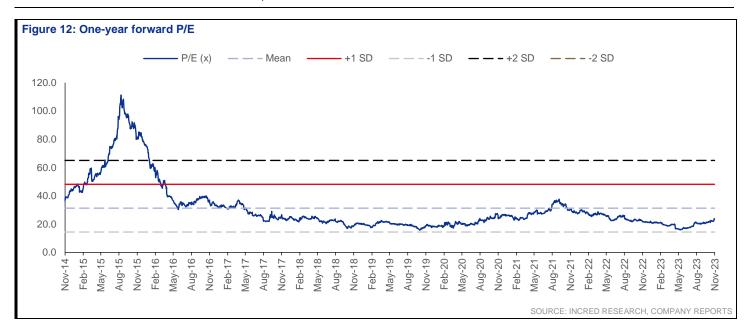
Figure 6: Figure 3: Domestic revenue growth continues to do Figure 7: Figure 12: International branded business has also well been the weakest in recent quarters Domestic Revenue (Rsbn) ■ International Branded (Rsbn) Growth % Growth % 50% 1.8 50% 8 1.6 40% 40% 30% 1.4 30% 20% 6 1.2 20% 10% 5 1 10% 0.8 0% 0% 0.6 -10% -10% 0.4 -20% -20% 0.2 -30% -30% -40% ACT YOU 30FT/22 OFTE 30F7P3 WOET 1923 OFTOR SOFTIS OFTOI WOLL AST 2057/23 OFTE 205-122 30FYPI 2057/23 OFTA NOT YEE OFTOS SOURCE: INCRED RESEARCH, COMPANY REPORTS





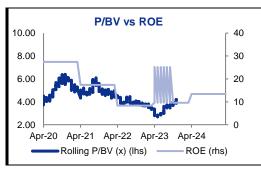








BY THE NUMBERS





| Profit & Loss | | | | | |
|------------------------------------|---------|---------|---------|---------|---------|
| (Rs mn) | Mar-21A | Mar-22A | Mar-23A | Mar-24F | Mar-25F |
| Total Net Revenues | 54,200 | 58,298 | 62,443 | 78,016 | 92,164 |
| Gross Profit | 36,897 | 38,149 | 39,378 | 51,875 | 62,211 |
| Operating EBITDA | 15,444 | 13,093 | 9,268 | 12,465 | 17,556 |
| Depreciation And Amortisation | (2,092) | (2,324) | (2,616) | (3,596) | (4,000) |
| Operating EBIT | 13,352 | 10,768 | 6,652 | 8,869 | 13,556 |
| Financial Income/(Expense) | (90) | (77) | (455) | (1,705) | (1,950) |
| Pretax Income/(Loss) from Assoc. | | | | | |
| Non-Operating Income/(Expense) | 628 | 666 | 1,256 | 1,534 | 1,500 |
| Profit Before Tax (pre-EI) | 13,890 | 11,357 | 7,453 | 8,698 | 13,106 |
| Exceptional Items | | | | | |
| Pre-tax Profit | 13,890 | 11,357 | 7,453 | 8,698 | 13,106 |
| Taxation | (2,401) | (2,248) | (2,534) | (3,070) | (3,932) |
| Exceptional Income - post-tax | | | | | |
| Profit After Tax | 11,489 | 9,109 | 4,919 | 5,628 | 9,174 |
| Minority Interests | (89) | (269) | (206) | 222 | (150) |
| Preferred Dividends | | | | | |
| FX Gain/(Loss) - post tax | | | | | |
| Other Adjustments - post-tax | | | | | |
| Net Profit | 11,400 | 8,841 | 4,713 | 5,850 | 9,024 |
| Recurring Net Profit | 11,400 | 8,841 | 4,713 | 5,850 | 9,024 |
| Fully Diluted Recurring Net Profit | 11,400 | 8,841 | 4,713 | 5,850 | 9,024 |

| Cash Flow | | | | | |
|----------------------------------|---------|---------|---------|----------|---------|
| (Rs mn) | Mar-21A | Mar-22A | Mar-23A | Mar-24F | Mar-25F |
| EBITDA | 15,444 | 13,093 | 9,268 | 12,465 | 17,556 |
| Cash Flow from Invt. & Assoc. | | | | | |
| Change In Working Capital | (2,363) | (2,728) | 490 | (12,583) | (6,522) |
| (Incr)/Decr in Total Provisions | | | | | |
| Other Non-Cash (Income)/Expense | | | | | |
| Other Operating Cashflow | (2,179) | (1,805) | (1,700) | (2,848) | (4,082) |
| Net Interest (Paid)/Received | (90) | (77) | (455) | (1,705) | (1,950) |
| Tax Paid | (2,640) | (2,394) | (2,500) | (2,677) | (3,632) |
| Cashflow From Operations | 10,901 | 8,560 | 8,058 | (2,966) | 6,953 |
| Capex | (3,616) | (4,761) | (4,583) | (4,500) | (4,500) |
| Disposals Of FAs/subsidiaries | | | | | |
| Acq. Of Subsidiaries/investments | | (2,310) | (453) | | |
| Other Investing Cashflow | (1,591) | (250) | (106) | | |
| Cash Flow From Investing | 5,694 | 1,239 | 2,916 | (7,466) | 2,453 |
| Debt Raised/(repaid) | | | | | |
| Proceeds From Issue Of Shares | 358 | | | | |
| Shares Repurchased | | | | | |
| Dividends Paid | (69) | (1,015) | (1,015) | (1,015) | (1,015) |
| Preferred Dividends | | | | | |
| Other Financing Cashflow | (3,347) | 9,828 | 6,194 | (11,547) | (1,489) |
| Cash Flow From Financing | (3,058) | 8,813 | 5,179 | (12,562) | (2,504) |
| Total Cash Generated | 2,636 | 10,052 | 8,095 | (20,028) | (52) |
| Free Cashflow To Equity | 16,596 | 9,800 | 10,974 | (10,432) | 9,405 |
| Free Cashflow To Firm | 16,686 | 9,877 | 11,429 | (8,727) | 11,355 |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



BY THE NUMBERS...cont'd

| Balance Sheet | | | | | |
|-------------------------------------|---------|---------|---------|---------|---------|
| (Rs mn) | Mar-21A | Mar-22A | Mar-23A | Mar-24F | Mar-25F |
| Total Cash And Equivalents | 3,651 | 13,703 | 21,798 | 1,770 | 1,718 |
| Total Debtors | 8,118 | 9,108 | 9,890 | 14,043 | 16,590 |
| Inventories | 15,948 | 18,580 | 17,434 | 22,625 | 26,728 |
| Total Other Current Assets | 6,653 | 3,181 | 2,771 | 8,582 | 10,138 |
| Total Current Assets | 34,370 | 44,572 | 51,893 | 47,019 | 55,174 |
| Fixed Assets | 21,310 | 25,152 | 26,946 | 27,850 | 28,350 |
| Total Investments | 773 | 2,699 | 3,027 | 3,027 | 3,027 |
| Intangible Assets | 1,608 | 2,088 | 1,972 | 1,972 | 1,972 |
| Total Other Non-Current Assets | 2,623 | 1,879 | 2,427 | 2,427 | 2,427 |
| Total Non-current Assets | 26,314 | 31,817 | 34,372 | 35,276 | 35,776 |
| Short-term Debt | 1,492 | 4,005 | 8,058 | 8,058 | 8,058 |
| Current Portion of Long-Term Debt | | | | | |
| Total Creditors | 6,662 | 8,595 | 5,251 | 8,704 | 9,870 |
| Other Current Liabilities | 3,178 | 2,058 | 4,750 | 3,868 | 4,386 |
| Total Current Liabilities | 11,331 | 14,659 | 18,058 | 20,629 | 22,313 |
| Total Long-term Debt | 365 | 4,067 | 6,518 | (4,858) | (5,898) |
| Hybrid Debt - Debt Component | | | | | |
| Total Other Non-Current Liabilities | 1,825 | 1,974 | 2,535 | 2,535 | 2,535 |
| Total Non-current Liabilities | 2,191 | 6,041 | 9,053 | (2,323) | (3,362) |
| Total Provisions | | | | | |
| Total Liabilities | 13,522 | 20,700 | 27,111 | 18,306 | 18,951 |
| Shareholders Equity | 47,017 | 54,920 | 58,420 | 63,478 | 71,337 |
| Minority Interests | 145 | 769 | 733 | 511 | 661 |
| Total Equity | 47,162 | 55,689 | 59,153 | 63,988 | 71,998 |

| Key Ratios | | | | | |
|---------------------------|---------|---------|---------|---------|---------|
| | Mar-21A | Mar-22A | Mar-23A | Mar-24F | Mar-25F |
| Revenue Growth | 16.6% | 7.6% | 7.1% | 24.9% | 18.1% |
| Operating EBITDA Growth | 65.3% | (15.2%) | (29.2%) | 34.5% | 40.8% |
| Operating EBITDA Margin | 28.5% | 22.5% | 14.8% | 16.0% | 19.0% |
| Net Cash Per Share (Rs) | 7.07 | 22.19 | 28.47 | (5.63) | (1.74) |
| BVPS (Rs) | 185.32 | 216.47 | 230.27 | 250.20 | 281.18 |
| Gross Interest Cover | 147.70 | 140.03 | 14.61 | 5.20 | 6.95 |
| Effective Tax Rate | 17.3% | 19.8% | 34.0% | 35.3% | 30.0% |
| Net Dividend Payout Ratio | | | | | |
| Accounts Receivables Days | 57.48 | 53.92 | 55.52 | 55.99 | 60.66 |
| Inventory Days | 307.77 | 312.74 | 284.95 | 279.66 | 300.69 |
| Accounts Payables Days | 134.59 | 138.19 | 109.55 | 97.42 | 113.16 |
| ROIC (%) | 21.5% | 16.3% | 9.7% | 10.2% | 14.1% |
| ROCE (%) | 29.8% | 19.1% | 9.7% | 12.6% | 19.2% |
| Return On Average Assets | 20.4% | 13.4% | 6.5% | 8.2% | 12.3% |

SOURCE: INCRED RESEARCH, COMPANY REPORTS



Pharmaceuticals | India | Ipca Laboratories Ltd | November 11, 2023

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Pharmaceuticals | India Ipca Laboratories Ltd | November 11, 2023

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|---|----------------------|-----------------------|
| any financial interests in the company covered in this report (subject company) and nature of such financial interest | NO | NO |
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