

Pharmaceuticals | India | May 26, 2021

India

ADD (no change)

Consensus ratings*: Buy 8	Hold 0	Sell 1
Current price:		Rs338
Target price:		Rs410
Previous target:		Rs380
Up/downside:		21.3%
InCred Research / Consensus:		17.1%
Reuters:	IN	RM.NS
Bloomberg:	I	NDR IN
Market cap:	US	S\$428m
	Rs3	31,165m
Average daily turnover:	U	S\$1.1m
	R	Rs77.7m
Current shares o/s:		92.2m
Free float: *Source: Bloomberg		41.3%

Key changes in this note

- Raise FY22F/23F revenue by 1.0%/1.2%
- Raise FY22F/23F EBITDA by 3.7%/6.0%
- Raise FY22F/23F EPS by 4.9%/7.0%



Absolute (%)	2.9	15.7	60.8
Relative (%)	(1.7)	12.2	(2.8)
Major shareholders			% held
Promoters and Promot	ter Group		58.7
Nippon Life India Trust		6.6	
ICICI Prudent Pharma and Diagnostics	Healthcare		4.1

Indoco Remedies Ltd

Expect strong earnings ahead

- 4QFY21 revenue and PAT were in line; the exports business continued its growth momentum while the India business underperformed.
- India business revenues declined in 4Q due to degrowth in its key therapies, but management expects a strong recovery in FY22.
- We reiterate our rating to Add with higher TP of Rs410 at 20x FY23F P/E.

4QFY21 earnings in line with our estimates

Indoco's revenue grew 12.2% yoy in 4Q to Rs3bn (our estimate: Rs3bn). De-growth in domestic formulations revenue was offset by robust growth in export formulations revenue. EBITDA for the quarter was Rs547m (our estimate: Rs560m), growing 64% yoy on a low base; EBITDA margin was at 17.9%, expanding by 570bp yoy mainly on higher sales. Gross margin was 71.2% during the quarter, declining by 220bp yoy and 40bp qoq. R&D for the quarter was 5.4% of sales at Rs165m. Reported PAT stood at Rs250m (our estimate: Rs232m), growing by 365.5% yoy on low base and due to higher operating performance.

Decline in major therapies impacted India formulations revenue

India formulations revenue degrew by 13%/9.8% in 4QFY21/FY21 due to degrowth in major therapies such as stomatologicals, respiratory and anti-infectives. All Indoco's major brands' – Cyclopam, Febrex Plus, Oxipod, Cital and Sensodent – sales fell in 4QFY21 and FY21. The represented market category of these molecules declined, and management expects a recovery in subsequent quarters. Management said that brands like ATM, Karvol Plus, Rexidin, Poviclean and Oxipod are seeing an uptick in sales as co-prescription products for COVID treatment. We believe the India business will recover and expect 15% revenue CAGR over FY21-23F with medical representative productivity and new launches.

Growth momentum to continue in US/Europe revenues

US revenue grew 23.5%/162% yoy in 4QFY21/FY21 with the ramp-up in oral solids and injectable launches. Brinzolamide Suspension was launched in the US in Mar 2021 in partnership with Teva (first generic) and contributed sales of Rs140m. Europe revenues grew 120%/55.5% yoy in 4QFY21/FY21 with the Baddi Plant-III's additional capacities getting utilised. We expect 46%/26% revenues CAGR over FY21-23F in the US/EU.

Upgrade EPS; reiterate Add rating with higher TP of Rs410

We upgrade our EPS estimates for Indoco by 5%/7% in FY22F/FY23F, assuming betterthan-expected operating performance. We expect the India business to recover with its represented market recovery and expect strong traction in regulated market formulations with a pick-up in capacity utilisation and new launches. We reiterate our Add rating with higher TP of Rs410 (from Rs380), at 20x FY23F P/E. Downside risks: Delays in resolving the USFDA warning letter issue for the Goa Plant-I and supply disruption due to the COVID-19 pandemic. Key catalyst: Higher-than-expected high-value launches in the US.

Financial Summary	Mar-19A	Mar-20A	Mar-21A	Mar-22F	Mar-23F
Revenue (Rsm)	9,421	10,800	12,186	15,197	17,907
Operating EBITDA (Rsm)	767	1,232	2,243	2,947	3,628
Net Profit (Rsm)	(29)	241	931	1,401	1,857
Core EPS (Rs)	(0.3)	2.6	10.1	15.2	20.2
Core EPS Growth	NM	NM	285.7%	50.6%	32.5%
FD Core P/E (x)	NM	129.19	33.49	22.24	16.78
DPS (Rs)	1.0	0.3	1.5	2.3	4.0
Dividend Yield	0.35%	0.11%	0.44%	0.67%	1.19%
EV/EBITDA (x)	43.34	26.63	14.78	11.19	8.96
P/FCFE (x)	94.99	397.51	(86.50)	134.35	46.79
Net Gearing	31.2%	24.3%	25.9%	20.3%	13.0%
P/BV (x)	4.72	4.59	4.05	3.51	3.01
ROE	(0.4%)	3.6%	12.8%	16.9%	19.3%
% Change In Core EPS Estimates				4.85%	7.00%
InCred Research/Consensus EPS (x)				1.05	1.07
				NM: NOT N	/IEASURABLE

SOURCES: INCRED RESEARCH ESTIMATES. COMPANY REPORTS. PRICED AS AT 25 MAY 2021

Analyst(s)

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Expect strong earnings ahead

Key takeaways from the results conference call

On India business >

- Management attributed degrowth in the India business largely to anti-infectives and respiratory therapies, where key brands such as Febrex Plus and Oxipod were significantly impacted. The degrowth was also due to a demoralised field force.
- The chronic segment showed marginal growth in 4QFY21 and the dental portfolio also had a decent quarter. However, management is currently seeing good signs of recovery in the top segments.
- According to All Indian Origin Chemists & Distributors Ltd (AIOCD) data for Apr 2021, Indoco showed strong growth of over 75% on account of the low base in Apr 2020.
- On its COVID-19 portfolio, management stated that Favipiravir, although not a big product for Indoco, is ramping up well due to the surge in COVID-19 cases. The company has a product basket used for COVID-19 prevention, treatment, and post infection. Indoco's ATM brand is an Azithromycin brand and is the third-largest growing brand in the Azithromycin segment, according to management.
- Management stated that the contribution of the COVID-19 basket of products to the India business was not significant in FY21. However, it has seen a strong ramp up in demand for brands like Karvol Plus, Rexidin, Poviclean and Oxipod which are co-prescribed with COVID treatment.
- In 4QFY21, the company launched Dapagliflozin 5mg and 10mg tablets under the brand name Depaja, thus bringing the total launches to nine in FY21.

On the US business >

- The company shipped three to four months of inventory of Brinzolamide in Mar-Apr 2021 to its partner Teva. The profit share from these products is expected to be realised in subsequent quarters.
- Management is bullish on US business growth as its order book is very strong.
- Of 10/11 products in the US, the company has received repeat orders for around 6/7 products.
- The company received dossier income of Rs80m in 4QFY21.
- Currently, the capacity utilisation of Goa Plant-I is 85%, Goa Plant-II is 70-75% and Baddi Plant-III is around 70%.

Other operational highlights >

- In FY22, Indoco expects to generate operating cash flow of around Rs3bn.
- Management stated that the current gross margin levels (71-72%) would be sustainable due to better product mix.
- As on 31 Mar 2021, long-term borrowings for the company stood at Rs1.41bn. Management expects this to reduce to Rs1.28bn by Sep 2021.
- Management highlighted that other expenses would increase in FY22 with marketing and promotional expenses returning to pre-COVID levels. However, the increase in topline would offset the increase in expenses and thereby improve operating margins in FY22.
- The company incurred Rs30m as remediation cost in FY21.



Guidance >

- Management guided for revenue from domestic business at Rs8.5bn for FY22. It is confident of achieving this as there are signs of increased consumption across all brands and new launches.
- It guided for 20+ launches in India and 5-6 launches in the US in FY22.
- Management guided for US business sales of Rs2.5bn and Europe sales of Rs3bn in FY22.
- It guided for 19% EBITDA margin and capex of Rs800m in FY22.
- It guided for revenue of Rs1.15bn in semi-regulated markets in FY22 due to better penetration in existing markets and new product launches.
- Management guided for 20% sales growth in the active pharmaceutical ingredients (API) business FY22.

Figure 1: Quarterly consolidated summary								
YE 31 March	4QFY20	4QFY21	% yoy	3QFY21	% qoq	FY20	FY21	% yoy
Sales (Rsm)	2,720	3,051	12.2	3,323	(8.2)	11,066	12,415	12.2
Gross Profit (Rsm)	1,996	2,172	8.8	2,379	(8.7)	7,762	8,874	14.3
Gross Margin (%)	73.4	71.2	-219bp	71.6	-42bp	70.1	71.5	134bp
R&D exp (Rsm)	140	165	17.4	174	(5.1)	497	597	20.1
EBITDA (Rsm)	333	547	64.2	602	(9.2)	1,232	2,243	82.0
EBITDA margin (%)	12.2	17.9	568bp	18.1	-19bp	11.1	18.1	693bp
Interest (Rsm)	78	46	(41.4)	60	23.9)	263	223	(15.2)
Depreciation (Rsm)	182	186	1.9	169	9.9	708	731	3.3
Other income (Rsm)	5	20	296.0	4	450.0	24	31	27.9
PBT (Rsm)	78	335	331.8	376	(10.9)	286	1,320	361.8
Tax (Rsm)	24	86	256.7	123	30.2)	45	390	773.3
Effective tax rate (%)	30.9	25.5	NM	32.6	NM	15.6	29.5	NM
PAT (Rsm)	54	250	365.5	254	(1.6)	241	930	285.7
						NM	1: NOT MEA	SURABLE
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Figure 2: Indoco's quar	terly sale	s breakd	own					
Revenue (Rsm)	4QFY20	4QFY21	% yoy	3QFY21	% qoq	FY20	FY21	% yoy
Formulations	2,395	2,711	13.2	3,012	(10.0)	9,825	11,113	13.1
India	1,600	1,392	(13.0)	1,576	(11.6)	6,862	6,190	(9.8)
Exports	795	1,318	65.7	1,437	(8.3)	2,963	4,924	66.2
Regulated markets	600	1,051	75.3	1,169	(10.1)	2,175	3,999	83.8
Semi-regulated markets	196	267	36.4	268	(0.4)	787	925	17.5
API	202	199	(1.5)	290	(31.4)	860	940	9.3
India	78	92	18.0	170	(46.0)	286	439	53.7
Outside India	125	108	(13.7)	121	(10.9)	574	501	(12.8)
CRO	34	38	12.9	30	26.3	109	121	10.9
Other operating Income	89	100	13.4	(14)	NM	266	229	(13.9)
Total revenue	2,720	3,049	12.1	3,320	(8.2)	11,060	12,403	12.1
						NM:	NOT MEAS	SURABLE

SOURCES: INCRED RESEARCH, COMPANY REPORTS

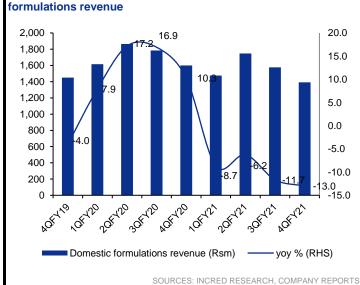
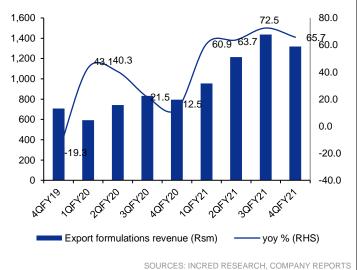


Figure 3: Degrowth in major therapies impacted domestic

Figure 4: Export formulations showed strong growth led by US and Europe formulations





InCred Equities

Pharmaceuticals India
Indoco Remedies Ltd May 26, 2021

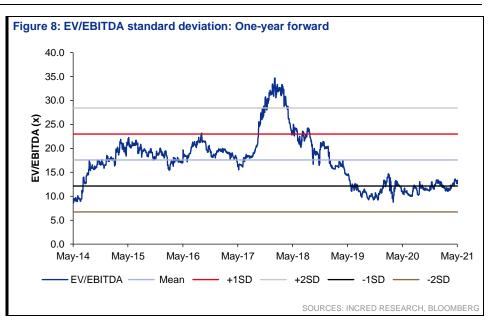
Figure 5: Revised earr	Old estimates		New estim	ates	Change	(%)
Rsm	FY22F	FY23F	FY22F	FY23F	FY22F	FY23F
Revenue	15,272	17,919	15,429	18,140	1.0	1.2
EBITDA	2,841	3,423	2,947	3,628	3.7	6.0
EBITDA Margin (%)	18.6	19.1	19.1	20.0	50bp	90bp
PAT	1,337	1,735	1,401	1,857	4.9	7.0
EPS (Rs)	14.5	18.8	15.2	20.2	4.9	7.0
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Particulars (Rsm)	FY20	FY21	FY22F	FY23F
Formulations	9,825	11,113	13,999	16,548
% growth	17.0	13.1	26.0	18.2
% of total sales	88.8	89.6	90.7	91.2
Domestic	6,862	6,190	7,180	8,185
% growth	13.2	-9.8	16.0	14.0
% of formulations	69.8	55.7	51.3	49.5
Exports	2,963	4,924	6,819	8,363
% growth	26.9	66.2	38.5	22.6
% of formulations	30.2	44.3	48.7	50.5
Regulated markets	2,175	3,999	5,737	7,096
% growth	35.2	83.8	43.5	23.7
Semi-regulated markets	787	925	1,082	1,266
% growth	8.4	17.5	17.0	17.0
APIs	860	940	1,078	1,238
% growth	4.6	9.3	14.7	14.9
% of total sales	7.8	7.6	7.0	6.8
Domestic	286	439	527	633
% growth	-10.6	53.7	20.0	20.0
% of APIs	33.2	46.7	48.9	51.1
Exports	574	501	551	606
% growth	14.3	-12.9	10.0	10.0
% of APIs	66.8	53.3	51.1	48.9
CRO	109	121	121	121
% growth	-44.1	10.9	0.0	0.0
Other operating income	266	229	231	233
% growth	0.9	-13.9	0.9	0.9
Total revenue	11,060	12,403	15,429	18,140
% growth	14.3	12.1	24.4	17.6





InCred Equities





BY THE NUMBERS



Profit & Loss

(Rs mn)	Mar-19A	Mar-20A	Mar-21A	Mar-22F	Mar-23F
Total Net Revenues	9,685	11,066	12,415	15,429	18,140
Gross Profit	6,482	7,762	8,874	11,109	13,061
Operating EBITDA	767	1,232	2,243	2,947	3,628
Depreciation And Amortisation	(716)	(708)	(731)	(772)	(820)
Operating EBIT	51	524	1,511	2,175	2,808
Financial Income/(Expense)	(205)	(263)	(223)	(207)	(193)
Pretax Income/(Loss) from Assoc.					
Non-Operating Income/(Expense)	61	24	31	34	38
Profit Before Tax (pre-El)	(93)	286	1,320	2,002	2,653
Exceptional Items					
Pre-tax Profit	(93)	286	1,320	2,002	2,653
Taxation	64	(45)	(390)	(601)	(796)
Exceptional Income - post-tax					
Profit After Tax	(29)	241	931	1,401	1,857
Minority Interests					
Preferred Dividends					
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	(29)	241	931	1,401	1,857
Recurring Net Profit	(29)	241	931	1,401	1,857
Fully Diluted Recurring Net Profit	(29)	241	931	1,401	1,857

Cash Flow					
(Rs mn)	Mar-19A	Mar-20A	Mar-21A	Mar-22F	Mar-23F
EBITDA	767	1,232	2,243	2,947	3,628
Cash Flow from Invt. & Assoc.					
Change In Working Capital	573	96	(1,321)	(934)	(1,002)
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense					
Other Operating Cashflow					
Net Interest (Paid)/Received	(205)	(263)	(223)	(207)	(193)
Tax Paid	(8)	(39)	(385)	(601)	(796)
Cashflow From Operations	1,126	1,027	315	1,205	1,638
Сарех	(1,002)	(582)	(708)	(842)	(844)
Disposals Of FAs/subsidiaries					
Acq. Of Subsidiaries/investments					
Other Investing Cashflow	61	24	31	34	38
Cash Flow From Investing	(941)	(558)	(677)	(808)	(807)
Debt Raised/(repaid)	143	(391)	2	(165)	(165)
Proceeds From Issue Of Shares					
Shares Repurchased					
Dividends Paid	(111)	(33)	(138)	(210)	(371)
Preferred Dividends					
Other Financing Cashflow	27	(28)	263		
Cash Flow From Financing	59	(453)	126	(375)	(536)
Total Cash Generated	244	17	(236)	22	295
Free Cashflow To Equity	328	78	(360)	232	666
Free Cashflow To Firm	390	732	(140)	604	1,024

SOURCES: INCRED RESEARCH, COMPANY REPORTS



BY THE NUMBERS...cont'd

(Rs mn)	Mar-19A	Mar-20A	Mar-21A	Mar-22F	Mar-23F
Total Cash And Equivalents	363	379	143	165	460
Total Debtors	1,958	2,101	2,338	2,906	3,416
Inventories	1,834	2,083	2,379	2,956	3,475
Total Other Current Assets	1,225	1,067	1,365	1,432	1,642
Total Current Assets	5,380	5,631	6,225	7,459	8,993
Fixed Assets	5,579	5,437	5,468	5,496	5,476
Total Investments					
Intangible Assets	952	968	913	956	1,000
Total Other Non-Current Assets	669	680	544	560	575
Total Non-current Assets	7,200	7,085	6,925	7,012	7,051
Short-term Debt	1,134	1,060	1,163	1,198	1,233
Current Portion of Long-Term Debt					
Total Creditors	1,707	1,656	1,132	1,402	1,630
Other Current Liabilities	1,614	1,874	1,774	1,774	1,774
Total Current Liabilities	4,455	4,590	4,069	4,374	4,637
Total Long-term Debt	1,287	969	969	769	569
Hybrid Debt - Debt Component					
Total Other Non-Current Liabilities	73	128	144	152	159
Total Non-current Liabilities	1,360	1,098	1,114	921	729
Total Provisions	160	233	278	294	312
Total Liabilities	5,974	5,920	5,461	5,589	5,678
Shareholders Equity	6,606	6,796	7,690	8,881	10,367
and the second sec					
Minority Interests					
Minority Interests Total Equity	6,606	6,796	7,690	8,881	10,367
	6,606	6,796	7,690	8,881	10,367
Total Equity	6,606 Mar-19A	6,796 Mar-20A	7,690 Mar-21A	8,881 Mar-22F	.,
Total Equity			,	.,	Mar-23F
Total Equity Key Ratios	Mar-19A	Mar-20A	Mar-21A	Mar-22F	Mar-23F
Total Equity Key Ratios Revenue Growth	Mar-19A (7.7%)	Mar-20A 14.6%	Mar-21A 12.8%	Mar-22F 24.7%	Mar-23F 17.8% 23.1%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth	Mar-19A (7.7%) (43.2%)	Mar-20A 14.6% 60.7%	Mar-21A 12.8% 82.0%	Mar-22F 24.7% 31.4%	Mar-23F 17.8% 23.1% 20.3%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin	Mar-19A (7.7%) (43.2%) 8.1%	Mar-20A 14.6% 60.7% 11.4%	Mar-21A 12.8% 82.0% 18.4%	Mar-22F 24.7% 31.4% 19.4%	Mar-23F 17.8% 23.1% 20.3% (14.57
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs)	Mar-19A (7.7%) (43.2%) 8.1% (22.33)	Mar-20A 14.6% 60.7% 11.4% (17.90)	Mar-21A 12.8% 82.0% 18.4% (21.59)	Mar-22F 24.7% 31.4% 19.4% (19.56)	Mar-23F 17.8% 23.1% 20.3% (14.57 112.50
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs)	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45	Mar-22F 24.7% 31.4% 19.4% (19.56) 96.38	Mar-23F 17.8% 23.1% 20.3% (14.57 112.50 14.55
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79	Mar-22F 24.7% 31.4% 19.4% (19.56) 96.38 10.50	Mar-23F 17.8% 23.1% 20.3% (14.57 112.50 14.55 30.0%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6%	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5%	Mar-22F 24.7% 31.4% 19.4% (19.56) 96.38 10.50 30.0%	Mar-23F 17.8% 23.1% 20.3% (14.57 112.50 14.55 30.0% 14.0%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 NM	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7%	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5% 10.5%	Mar-22F 24.7% 31.4% (19.56) 96.38 10.50 30.0% 10.5%	Mar-23F 17.8% 23.1% 20.3% (14.57 112.50 14.55 30.0% 14.0% 63.60
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 NM 76.39	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95	Mar-21A 12.8% 82.0% (21.59) 83.45 6.79 29.5% 10.5% 65.26	Mar-22F 24.7% 31.4% (19.56) 96.38 10.50 30.0% 10.5% 62.03	Mar-23i 17.8% 23.1% 20.3% (14.57 112.5(14.55 30.0% 14.0% 63.6(231.0)
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 NM 76.39 214.74	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5% 10.5% 65.26 229.95	Mar-22F 24.7% 31.4% (19.56) 96.38 10.50 30.0% 10.5% 62.03 225.35	Mar-23i 17.8% 23.1% 20.3% (14.57 112.50 14.55 30.0% 14.0% 63.60 231.07 108.95
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days	Mar-19A (7.7%) (43.2%) 8.1% (22.33) (22.33) 71.69 0.25 NM 76.39 214.74 182.51	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5% 10.5% 65.26 229.95 143.70	Mar-22F 24.7% 31.4% (19.56) 96.38 10.50 30.0% 10.5% 62.03 225.35 107.06	Mar-23F 17.8% 23.1% 20.3% (14.57 112.5(14.55 30.0% 63.6(231.07 108.95 23.1%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%)	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 NM 76.39 214.74 182.51 0.6%	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9%	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5% 10.5% 65.26 229.95 143.70 15.0%	Mar-22F 24.7% 31.4% 19.4% (19.56) 96.38 10.50 30.0% 10.5% 62.03 225.35 107.06 19.5%	Mar-231 17.89 23.19 20.39 (14.57 112.50 14.57 30.09 14.09 63.60 231.00 108.99 23.19 24.49
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%) ROCE (%)	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 NM 76.39 214.74 182.51 0.6% 0.6%	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9% 5.9%	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5% 10.5% 65.26 229.95 143.70 15.0% 16.2%	Mar-22F 24.7% 31.4% 19.4% (19.56) 96.38 10.50 30.0% 10.5% 62.03 225.35 107.06 19.5% 21.0%	Mar-231 17.89 23.19 20.39 (14.57 112.50 14.57 30.09 14.09 63.60 231.00 108.99 23.19 24.49
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%) ROCE (%) Return On Average Assets	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 NM 76.39 214.74 182.51 0.6% 0.6%	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9% 5.9%	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5% 10.5% 65.26 229.95 143.70 15.0% 16.2%	Mar-22F 24.7% 31.4% 19.4% (19.56) 96.38 10.50 30.0% 10.5% 62.03 225.35 107.06 19.5% 21.0%	Mar-23F 17.8% 23.1% 20.3% (14.57) 112.5C 14.55 30.0% 14.0% 63.6C 231.07 108.95 23.1% 24.4% 18.7%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (Rs) BVPS (Rs) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%) ROCE (%) Return On Average Assets	Mar-19A (7.7%) (43.2%) 8.1% (22.33) 71.69 0.25 NM 76.39 214.74 182.51 0.6% 0.6% 0.9%	Mar-20A 14.6% 60.7% 11.4% (17.90) 73.75 2.00 15.6% 11.7% 66.95 216.37 185.75 5.9% 5.9% 4.3%	Mar-21A 12.8% 82.0% 18.4% (21.59) 83.45 6.79 29.5% 10.5% 65.26 229.95 143.70 15.0% 16.2% 11.9%	Mar-22F 24.7% 31.4% (19.56) 96.38 10.50 30.0% 10.5% 62.03 225.35 107.06 19.5% 21.0% 16.0%	10,367 Mar-23F 23.1% 20.3% 20.3% (14.57 112.50 14.55 30.0% 14.0% 63.60 231.07 108.95 23.1% 24.4% 18.7% Mar-23F 17.6%

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The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. CGS-CIMB Thailand does not confirm nor certify the accuracy of such survey result.

Score Range:	90 - 100	80 – 89	70 - 79	Below 70 or	No Survey Result
Description:	Excellent	Very Good	Good	N/A	N/A



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Corporate Governance Report of Thai Listed Companies (CGR). CG Rating by the Thai Institute of Directors Association (Thai IOD) in 2020, Anti-Corruption 2020

ADVANC - Excellent, Certified, AMATA - Excellent, Certified, ANAN - Excellent, n/a, AOT - Excellent, n/a, AP - Excellent, Certified, ASP - Excellent, n/a, AU - Good, n/a, BAM - Very Good, Certified, BAY - Excellent, Certified, BBL - Very Good, Certified, BCH - Good, Certified, BCP - Excellent, Certified, BCPG - Excellent, Certified, BDMS - Excellent, n/a, BEAUTY - Good, n/a, BH - Good, n/a, BJC - Very Good, n/a, BLA - Excellent, Certified, BTS - Excellent, Certified, CBG - Very Good, n/a, CCET - n/a, n/a, CENTEL - Excellent, Certified, CHAYO - Very Good, n/a, CHG - Very Good, n/a, CK - Excellent, n/a, COM7 - Very Good, Certified, CPALL - Excellent, Certified, CPF - Excellent, Certified, CPN - Excellent, Certified, CPNREIT – n/a, n/a, CRC – Very Good, n/a, DELTA - Excellent, Certified, DDD – Very Good, n/a, DIF – n/a, n/a, DOHOME – Very Good, n/a, DREIT - n/a, n/a, DTAC - Excellent, Certified, ECL - Excellent, Certified, EGCO - Excellent, Certified, EPG - Excellent, Certified, ERW - Very Good, Certified, GFPT - Excellent, Certified, GGC - Excellent, Certified, GLOBAL - Very Good, n/a, HANA - Excellent, Certified, HMPRO - Excellent, Certified, HUMAN - Good, n/a, ICHI - Excellent, Certified, III - Excellent, n/a, INTUCH - Excellent, Certified, IRPC - Excellent, Certified, ITD - Very Good, n/a, IVL - Excellent, Certified, JASIF - n/a, n/a, JKN - Excellent, Declared, JMT - Very Good, Declared, KBANK - Excellent, Certified, KCE - Excellent, Certified, KEX - n/a, n/a, KKP - Excellent, Certified, KSL - Excellent, Certified, KTB - Excellent, Certified, KTC - Excellent, Certified, LH - Excellent, n/a, LPN - Excellent, Certified, M - Very Good, Certified, MAKRO - Excellent, Certified, MC - Excellent, Certified, MEGA - Very Good, n/a, MINT -Excellent, Certified, MTC - Excellent, Certified, NETBAY - Very Good, n/a, NRF - n/a, n/a, OR - n/a, n/a, ORI - Excellent, Certified, OSP - Very Good, n/a, PLANB - Excellent, Certified, PRINC - Very Good, Certified, PR9 - Excellent, n/a, PSH - Excellent, Certified, PTT - Excellent, Certified, PTTEP - Excellent, Certified, PTTGC - Excellent, Certified, QH - Excellent, Certified, RBF - Good, n/a, RS - Excellent, n/a, RSP - Good, n/a, S -Excellent, n/a, SAK - n/a, n/a, SAPPE - Very Good, Certified, SAWAD - Very Good, n/a, SCB - Excellent, Certified, SCC - Excellent, Certified, SCGP - n/a, n/a, SHR - Very Good, n/a, SIRI - Excellent, Certified, SPA - Very Good, n/a, SPALI - Excellent, Declared, SPRC - Excellent, Certified, SSP -Good, Declared, STEC - n/a, n/a, SVI - Excellent, Certified, SYNEX - Very Good, n/a, TCAP - Excellent, Certified, THANI - Excellent, Certified, TISCO - Excellent, Certified, TKN - Very Good, n/a, TMB - Excellent, Certified, TOP - Excellent, Certified, TRUE - Excellent, Certified, TU - Excellent, Certified, TVO - Excellent, Certified, VGI - Excellent, Certified, WHA - Excellent, Certified, WHART - n/a, n/a, WICE - Excellent, Certified, WORK -Good, n/a.

- CG Score 2020 from Thai Institute of Directors Association (IOD)

- Companies participating in Thailand's Private Sector Collective Áction Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of January 30, 2021) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.

Recommendation Fra	mework
Stock Ratings	Definition:
Add	The stock's total return is expected to exceed 10% over the next 12 months.
Hold	The stock's total return is expected to be between 0% and positive 10% over the next 12 months.
Reduce	The stock's total return is expected to fall below 0% or more over the next 12 months.
	rn of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net tock. Stock price targets have an investment horizon of 12 months.
Sector Ratings	Definition:
Overweight	An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.
Neutral	A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.
Underweight	An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.
Country Ratings	Definition:
Overweight	An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.
Neutral	A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.
Underweight	An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.