India November 28, 2024 - 9:35 PM

HOLD (no change)

| Consensus ratings*: Buy 37 | Hold 4 | Sell 1 |
|------------------------------|--------|----------|
| Current price: | | Rs2,899 |
| Target price: | | Rs2,915 |
| Previous target: | | Rs2,915 |
| Up/downside: | | 0.6% |
| InCred Research / Consensus: | | -14.2% |
| Reuters: | Μ | IAHM.NS |
| Bloomberg: | | MM IN |
| Market cap: | US\$ | 42,660m |
| | Rs3,6 | 04,617m |
| Average daily turnover: | US | \$121.3m |
| | Rs1 | 0251.2m |
| Current shares o/s: | | 1,110.3m |
| Free float: | | 81.4% |
| *Source: Bloomberg | | |

Key financial forecast

| | Mar-25F | Mar-26F | Mar-27F |
|------------------|---------|---------|---------|
| Net Profit (Rsm) | 119,603 | 126,708 | 137,830 |
| Core EPS (Rs) | 107.72 | 114.12 | 124.14 |
| Core EPS Growth | 15.6% | 5.9% | 8.8% |
| FD Core P/E | 26.91 | 25.40 | 23.35 |
| Recurring ROE | 21.1% | 19.2% | 18.2% |
| P/BV (x) | 5.26 | 4.56 | 3.98 |
| DPS (Rs) | 25.00 | 27.50 | 30.00 |
| Dividend Yield | 0.93% | 1.02% | 1.12% |



| <i>,</i> | | |
|---------------|--|--|
| I Mutual Fund | | |
| | | |

3.8

Mahindra & Mahindra

Product excitement continues with Born EVs

- The Born EV platform vehicles, BE 6v and XEV 9e, have been launched with bold styling, rich features and introductory aggressive pricing.
- EV performance, despite LFP battery cells, is impressive. However, there are concerns over coupe styling & big production capacity vs. industry EV sales.
- Considering the fast-changing technology in EVs and competitors' EV launch pipeline for CY25F, we remain cautious and maintain our HOLD rating.

Born EV products launched with aggressive initial prices

- Mahindra & Mahindra or M&M launched Born electric SUVs, BE 6e and XEV 9e, that are built on the electric origin architecture, INGLO. The entry-level battery pack offerings of 59kWh have prices starting from Rs1.9m and Rs2.2m, respectively, for BE and XEV vehicles, while the 79kWh battery pack price is yet to be announced.
- The BE 6e flaunts an edgy, athletic and race-inspired agility, whereas the XEV 9e exudes sophistication with its coupe design, blending luxury with dynamic performance.
- LFP blade battery provides a driving range of 450-680km on full charge, with a warranty period of 10 years or 0.2m km.
- Stand-out technologies in the vehicle are brake-by-wire with integrated electronic booster (IEB), and a high-power steering with a variable gear ratio (VGR).

XEV9e looks promising

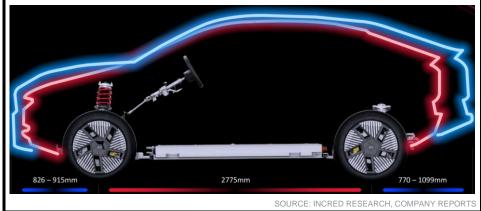
- Management indicated that Rs45bn capex was incurred for platform and product development, with a production capacity of 90,000 vehicles per annum.
- The test drive at its Chennai R&D test track provides a good first impression of XEV9e, while BE 6e may have limited customer appeal. With aggressive styling and a featurerich product, M&M takes pole position in differentiated EV SUVs. Pulling out good vehicle performance, despite LFP cell limitations and just 142Wh/kg, is certainly impressive.
- Management indicated that each model is targeted at an addressable car market of 40,000-plus units per month. But considering that coupe body styling had a limited appeal to Indian customers till date, it seems to be an initial challenge that needs to be overcome. Considering the current EV industry volume of around 7-10,000 vehicles per month across the car price range of Rs1-4m, M&M's EV capacity of 7,500 units per month looks ambitious to begin with. Also, the expected launch of Hyundai Creta EV and Maruti Suzuki-born EV in CY25F will be keenly monitored.
- M&M's Born EV launch creates excitement for new technology with aggressive price points, which could fetch good bookings. However, considering the new battery technology, its stability under Indian driving conditions will be keenly watched. While it can provide an additional 4,000 per month volume to the SUV division, the EBITDA benefit will be insignificant. We maintain our HOLD rating on the stock with a target price of Rs2,915 as the forward P/E is rich at +1SD above the mean level, adjusted for subsidiaries' value of Rs691/share.

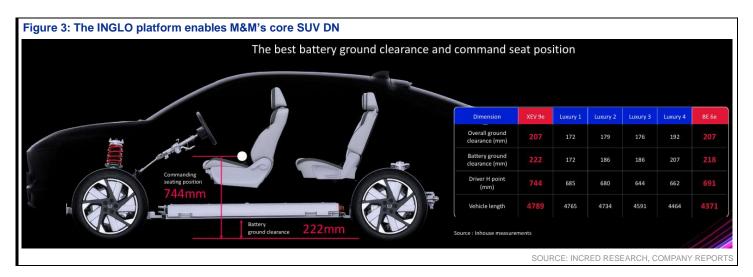
| | BE 6e | XEV 9e |
|--|---|---|
| Introductory ex-showroom price starts at | Rs1.89m onwards | Rs2.19m onwards |
| Battery | 79kWh / 59kWh | 79kWh /59 kWh |
| Range (MIDC P1+P2) km | 682 / 535 (79kWh / 59kWh battery) | 656 / 542 (79kWh / 59kWh battery) |
| Motor power | 210kW / 170kW (79kWh / 59kWh battery) | 210kW / 170kW (79kWh / 59kWh battery) |
| Motor torque | 380Nm | 380Nm |
| AC charging time (0-100% SOC) | 79 kWh: 8 / 11.7 h (11kW / 7.2kW Charger) 59 kWh: 6 / 8.7 h (11kW / 7.2kW charger) | 79 kWh: 8 / 11.7 h (11kW / 7.2kW Charger) 59 kWh: 6 / 8.7 h (11kW / 7.2kW charger) |
| DC charging time (20-80% SOC) | 79 kWh: 20 min (min 175 kW charger input) 59 kWh: 20 min (min 140 kW charger input) | 79 kWh: 20 min (min 175 kW charger input) 59 kWh: 20 min (min 140 kW charger input) |
| | SOURCE: IN | ICRED RESEARCH, COMPANY REPORT |

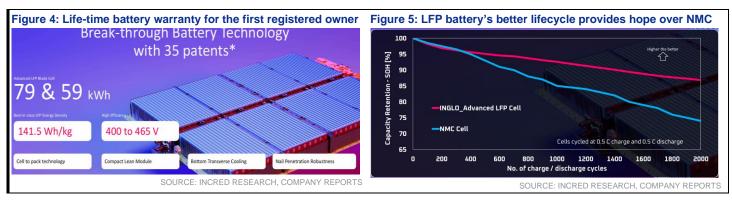
Research Analyst(s)

SB

Pramod AMTHE T (91) 22 4161 1541 E pramod.amthe@incredresearch.com Ravi GUPTA T (91) 02241611552 E ravi.gupta@incredresearch.com Figure 2: Both the models, BE 6e and XEV 9e, are based on the INGLO platform







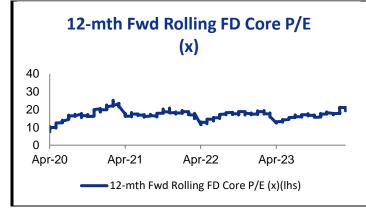
InCred Equities

Autos | India Mahindra & Mahindra | November 28, 2024

Balance Sheet

| Profit & Loss | | | | |
|---------------------------------------|----------|-----------|-----------|-----------|
| (Rs mn) | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| Total Net Revenues | 992,682 | 1,171,631 | 1,309,124 | 1,459,598 |
| Gross Profit | 252,619 | 298,766 | 329,899 | 364,899 |
| Operating EBITDA | 134,243 | 164,530 | 177,512 | 195,052 |
| Depreciation And Amortisation | (34,389) | (40,845) | (49,125) | (57,405) |
| Operating EBIT | 99,854 | 123,686 | 128,387 | 137,647 |
| Financial Income/(Expense) | (1,388) | (2,300) | (2,600) | (2,000) |
| Pretax Income/(Loss) from Assoc. | | | | |
| Non-Operating Income/(Expense) | 32,955 | 33,943 | 36,659 | 41,058 |
| Profit Before Tax (pre-El) | 131,421 | 155,329 | 162,446 | 176,705 |
| Exceptional Items | | | | |
| Pre-tax Profit | 131,421 | 155,329 | 162,446 | 176,705 |
| Taxation | (27,978) | (35,726) | (35,738) | (38,875) |
| Exceptional Income - post-tax | | | | |
| Profit After Tax | 103,443 | 119,603 | 126,708 | 137,830 |
| Minority Interests | | | | |
| Preferred Dividends | | | | |
| FX Gain/(Loss) - post tax | | | | |
| Other Adjustments - post-tax | | | | |
| Net Profit | 103,443 | 119,603 | 126,708 | 137,830 |
| Recurring Net Profit | 103,443 | 119,603 | 126,708 | 137,830 |
| Fully Diluted Recurring Net Profit | 103,443 | 119,603 | 126,708 | 137,830 |

| (Rs mn) Mar-24A Mar-25F Mar-26F Mar-27F EBITDA 134,243 164,530 177,512 195,052 Cash Flow from Invt. & Assoc. | Cash Flow | | | | |
|---|----------------------------------|----------|-----------|-----------|-----------|
| Cash Flow from Invt. & Assoc. Change In Working Capital 3,151 (25,074) (1,165) (144) (Incr)/Decr in Total Provisions (12,929) (3,750) (5,000) (5,000) Other Non-Cash (Incr)/Decr in Total Provisions (12,929) (3,750) (5,000) (5,000) Other Operating Cashflow 8,313 39,058 Tax Paid (27,978) (35,726) (35,738) (38,875) (38,875) Cashflow From Operations 136,367 131,624 169,668 190,091 (37,000) (37,000) (37,000) | (Rs mn) | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| Change In Working Capital 3,151 (25,074) (1,165) (144) (Incr)/Decr in Total Provisions (12,929) (3,750) (5,000) (5,000) Other Non-Cash (Income)/Expense (Income)/Expense (Income)/Expense (Income)/Expense Other Operating Cashflow 8,313 Net Interest (Paid)/Received 31,567 31,643 34,059 39,058 Tax Paid (27,978) (35,726) (35,738) (38,875) Cashflow From Operations 136,367 131,624 169,668 190,091 Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries Acq. Of Subsidiaries/investments 0 (117,000) (80,000) Other Investing Cashflow (29,083) (32,533) (37,000) (37,000) Cash Flow From Investing (73,627) (112,310) (137,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 5 Shares Repurchased | EBITDA | 134,243 | 164,530 | 177,512 | 195,052 |
| (Incr)/Decr in Total Provisions (12,929) (3,750) (5,000) Other Non-Cash (Income)/Expense (Income)/Expense (Income)/Expense Other Operating Cashflow 8,313 (Income)/Expense (Income)/Expense Other Operating Cashflow 8,313 (Income)/Expense (Income)/Expense Other Operating Cashflow 8,313 (Income)/Expense (Income)/Expense Cash Paid (27,978) (35,726) (35,738) (38,875) Cashflow From Operations 136,367 131,624 169,668 190,091 Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries Acq. Of Subsidiaries/investments (Income)/Expense (Income)/Expense Other Investing Cashflow (29,083) (32,533) (37,000) (37,000) Cash Flow From Investing (73,627) (112,310) (137,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 Shares Repurchased Invidends Invidend | Cash Flow from Invt. & Assoc. | | | | |
| Other Non-Cash (Income)/Expense Kinetic Stress Other Operating Cashflow 8,313 Net Interest (Paid)/Received 31,567 31,643 34,059 39,058 Tax Paid (27,978) (35,726) (35,738) (38,875) Cashflow From Operations 136,367 131,624 169,668 190,091 Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries Acq. Of Subsidiaries/investments 0ther Investing Cashflow (29,083) (32,533) (37,000) (37,000) Other Investing Cashflow (29,083) (32,533) (37,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 5 5 Shares Repurchased 0 0 (29,981) (32,979) (35,977) Preferred Dividends 0 0 9,410 0 0 0 0 0 0 0 0 0 0 0 0 | Change In Working Capital | 3,151 | (25,074) | (1,165) | (144) |
| (Income)/Expense Other Operating Cashflow 8,313 Net Interest (Paid)/Received 31,567 31,643 34,059 39,058 Tax Paid (27,978) (35,726) (35,738) (38,875) Cashflow From Operations 136,367 131,624 169,668 190,091 Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries Acq. Of Subsidiaries/investments | (Incr)/Decr in Total Provisions | (12,929) | (3,750) | (5,000) | (5,000) |
| Net Interest (Paid)/Received 31,567 31,643 34,059 39,058 Tax Paid (27,978) (35,726) (35,738) (38,875) Cashflow From Operations 136,367 131,624 169,668 190,091 Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries Acq. Of Subsidiaries/investments | | | | | |
| Tax Paid (27,978) (35,726) (35,738) (38,875) Cashflow From Operations 136,367 131,624 169,668 190,091 Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries Acq. Of Subsidiaries/investments (29,083) (32,533) (37,000) (37,000) Other Investing Cashflow (29,083) (32,533) (37,000) (117,000) Deb Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 Dividends Paid (28,482) (29,981) (32,979) (35,977) Preferred Dividends Other Financing Cashflow 9,410 Cash Flow From Financing (49,654) (34,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Other Operating Cashflow | 8,313 | | | |
| Cashflow From Operations 136,367 131,624 169,668 190,091 Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries (29,083) (32,533) (37,000) (37,000) Other Investing Cashflow (29,083) (32,533) (37,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 5 Shares Repurchased Dividends Paid (28,482) (29,981) (32,979) (35,977) Preferred Dividends 0 0 0 0 0 0 Other Financing Cashflow 9,410 | Net Interest (Paid)/Received | 31,567 | 31,643 | 34,059 | 39,058 |
| Capex (44,544) (79,777) (100,000) (80,000) Disposals Of FAs/subsidiaries Acq. Of Subsidiaries/investments < | Tax Paid | (27,978) | (35,726) | (35,738) | (38,875) |
| Disposals Of FAs/subsidiaries (29,083) (32,533) (37,000) (37,000) Cash Flow From Investing (73,627) (112,310) (137,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 5 Shares Repurchased 0 10 12,979) (35,977) Preferred Dividends 0 0 12,979) (35,977) Other Financing Cashflow 9,410 0 12,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Cashflow From Operations | 136,367 | 131,624 | 169,668 | 190,091 |
| Acq. Of Subsidiaries/investments Other Investing Cashflow (29,083) (32,533) (37,000) (37,000) Cash Flow From Investing (73,627) (112,310) (137,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 Shares Repurchased 6 7 Dividends Paid (28,482) (29,981) (32,979) (35,977) Preferred Dividends 0 7 7 7 7 7 7 7 7 Cash Flow From Financing (49,654) (34,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Capex | (44,544) | (79,777) | (100,000) | (80,000) |
| Other Investing Cashflow (29,083) (32,533) (37,000) (37,000) Cash Flow From Investing (73,627) (112,310) (137,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 Shares Repurchased 2 2 29,981) (32,979) (35,977) Preferred Dividends Other Financing Cashflow 9,410 2 2 2 Cash Flow From Financing (49,654) (34,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Disposals Of FAs/subsidiaries | | | | |
| Cash Flow From Investing (73,627) (112,310) (137,000) (117,000) Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 5 Shares Repurchased 0 0 0 0 Dividends Paid (28,482) (29,981) (32,979) (35,977) Preferred Dividends 0 0 0 0 0 0 Other Financing Cashflow 9,410 | Acq. Of Subsidiaries/investments | | | | |
| Debt Raised/(repaid) (30,588) (5,000) (5,000) (5,000) Proceeds From Issue Of Shares 6 5 | Other Investing Cashflow | (29,083) | (32,533) | (37,000) | (37,000) |
| Proceeds From Issue Of Shares 6 Shares Repurchased 6 Dividends Paid (28,482) (29,981) (32,979) (35,977) Preferred Dividends 0 0 0 0 0 0 Other Financing Cashflow 9,410 | Cash Flow From Investing | (73,627) | (112,310) | (137,000) | (117,000) |
| Shares Repurchased (28,482) (29,981) (32,979) (35,977) Preferred Dividends 0ther Financing Cashflow 9,410 (24,981) (37,979) (40,977) Cash Flow From Financing (49,654) (34,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Debt Raised/(repaid) | (30,588) | (5,000) | (5,000) | (5,000) |
| Dividends Paid (28,482) (29,981) (32,979) (35,977) Preferred Dividends 0 | Proceeds From Issue Of Shares | 6 | | | |
| Preferred Dividends (49,654) (34,981) (37,979) (40,977) Other Financing Cashflow 9,410 (34,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Shares Repurchased | | | | |
| Other Financing Cashflow 9,410 Cash Flow From Financing (49,654) (34,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Dividends Paid | (28,482) | (29,981) | (32,979) | (35,977) |
| Cash Flow From Financing (49,654) (34,981) (37,979) (40,977) Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Preferred Dividends | | | | |
| Total Cash Generated 13,085 (15,667) (5,311) 32,114 | Other Financing Cashflow | 9,410 | | | |
| | Cash Flow From Financing | (49,654) | (34,981) | (37,979) | (40,977) |
| Free Cookilow To Fruity 32 454 44 344 37 669 69 004 | Total Cash Generated | 13,085 | (15,667) | (5,311) | 32,114 |
| Free Casmow to Equity 32,151 14,314 27,668 68,091 | Free Cashflow To Equity | 32,151 | 14,314 | 27,668 | 68,091 |
| Free Cashflow To Firm 64,127 21,614 35,268 75,091 | Free Cashflow To Firm | 64,127 | 21,614 | 35,268 | 75,091 |



| (Rs mn) | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
|--|---------|---------|---------|---------|
| Total Cash And Equivalents | 139,726 | 134,592 | 139,281 | 178,394 |
| Total Debtors | 45,495 | 70,619 | 75,319 | 91,975 |
| Inventories | 95,048 | 112,348 | 125,532 | 131,964 |
| Total Other Current Assets | 50,204 | 55,704 | 62,204 | 68,704 |
| Total Current Assets | 330,473 | 373,263 | 402,337 | 471,037 |
| Fixed Assets | 212,615 | 251,770 | 302,646 | 325,241 |
| Total Investments | 215,487 | 237,487 | 264,487 | 294,487 |
| Intangible Assets | | | | |
| Total Other Non-Current Assets | | | | |
| Total Non-current Assets | 428,103 | 489,258 | 567,133 | 619,728 |
| Short-term Debt | | | | |
| Current Portion of Long-Term Debt | | | | |
| Total Creditors | 185,920 | 203,270 | 219,990 | 242,933 |
| Other Current Liabilities | | | | |
| Total Current Liabilities | 185,920 | 203,270 | 219,990 | 242,933 |
| Total Long-term Debt | 15,849 | 10,849 | 5,849 | 849 |
| Hybrid Debt - Debt Component | | | | |
| Total Other Non-Current Liabilities | | | | |
| Total Non-current Liabilities | 15,849 | 10,849 | 5,849 | 849 |
| Total Provisions | 34,265 | 36,015 | 37,515 | 39,015 |
| Total Liabilities | 236,033 | 250,133 | 263,354 | 282,797 |
| Shareholders Equity | 522,766 | 612,388 | 706,116 | 807,969 |
| Minority Interests | | | | |
| Total Equity | 522,766 | 612,388 | 706,116 | 807,969 |
| Key Ratios | | | | |
| | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| Revenue Growth | 16.8% | 18.0% | 11.7% | 11.5% |
| Operating EBITDA Growth | 28.6% | 22.6% | 7.9% | 9.9% |
| Operating EBITDA Margin | 13.5% | 14.0% | 13.6% | 13.4% |
| Net Cash Per Share (Rs) | 111.57 | 111.45 | 120.18 | 159.91 |
| BVPS (Rs) | 470.83 | 551.55 | 635.96 | 727.70 |
| Gross Interest Cover | 71.96 | 53.78 | 49.38 | 68.82 |
| Effective Tax Rate | 21.3% | 23.0% | 22.0% | 22.0% |
| Net Dividend Payout Ratio | 27.5% | 25.1% | 26.0% | 26.1% |
| Accounts Receivables Days | 15.79 | 18.09 | 20.34 | 20.92 |
| Inventory Days | 45.34 | 43.36 | 44.33 | 42.93 |
| Accounts Payables Days | 88.13 | 81.37 | 78.88 | 77.18 |
| ROIC (%) | 41.2% | 42.7% | 33.5% | 29.9% |
| ROCE (%) | 19.0% | 20.7% | 18.8% | 17.7% |
| | 44.00/ | 45.00/ | 44.00/ | 40 50/ |

14.6%

15.0%

14.0%

13.5%

Key Drivers

Return On Average Assets

| Mar-24A Mar-25F Mar-26F Mar-27F ASP (% chg, main prod./serv.) 7.2% 3.4% 2.5% 2.0% Unit sales grth (%, main 9.0% 14.1% 9.0% 9.3% prod./serv.) 7 7.2% 3.4% 2.5% 2.0% | | | | | |
|--|-------------------------------|---------|---------|---------|---------|
| Unit sales grth (%, main 9.0% 14.1% 9.0% 9.3% | | Mar-24A | Mar-25F | Mar-26F | Mar-27F |
| | ASP (% chg, main prod./serv.) | 7.2% | 3.4% | 2.5% | 2.0% |
| | Unit sales grth (%, main | | | | |
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URCE: INCRED RESEARCH, COMPANY REPORTS

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| Recommendation | Framework |
|-----------------|---|
| Stock Ratings | Definition: |
| Add | The stock's total return is expected to exceed 10% over the next 12 months. |
| Hold | The stock's total return is expected to be between 0% and positive 10% over the next 12 months. |
| Reduce | The stock's total return is expected to fall below 0% or more over the next 12 months. |
| | eturn of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net e stock. Stock price targets have an investment horizon of 12 months. |
| Sector Ratings | Definition: |
| Overweight | An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation. |
| Neutral | A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation. |
| Underweight | An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation. |
| Country Ratings | Definition: |
| Overweight | An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark. |
| Neutral | A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark. |
| Underweight | An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark. |