### India

REDUCE (no change)

Consensus ratings*: Buy 9	Hold 6 Sell 9
Current price:	Rs576
Target price:	Rs435
Previous target:	Rs435
Up/downside:	-24.5%
InCred Research / Consensus	s: -19.2%
Reuters:	ARTI.NS
Bloomberg:	ARTO IN
Market cap:	US\$2,505m
	Rs208,694m
Average daily turnover:	US\$9.8m
	Rs819.8m
Current shares o/s:	362.5m
Free float: *Source: Bloomberg	60.5%



2.7

#### Research Analyst(s)

HDFC Asset Management



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# Aarti Industries

### Russian INR reserves won't help for long

- Aarti Industries is experiencing rising optimism due to MMA sales. Investors are misinterpreting rising sales as the China+1 strategy by Aarti's customers.
- Russia is importing MMA for the first time (significant qty) from Aarti by paying in Rs as it has high Rs reserves (It sold crude to India in Rs during CY22-23)
- Domestic concerns persist as YoY export growth is likely but a significant recovery in domestic demand, mostly for PDCB, is unlikely. Retain REDUCE.

#### Mono methyl-driven bullishness won't work for even two quarters

Rising MMA (mono methyl aniline) sales are fuelling the excitement among investors as many believe it's a China+1 strategy by buyers and may be that we have touched the cyclical bottom. In a nutshell, MMA exports are rising because suddenly Aarti Industries has found a new buyer, Russia, for its products. Russia is buying because it must utilize INR reserves which it has accumulated over the past 12 months when India and Russia were trading crude oil in INR (to circumvent the US sanctions). As it is widely known that now Russia wants the Chinese yuan in lieu of oil, this trade has a limited shelf life (please see the 'Times of India' article on this aspect by clicking this link. MMA exports to the UAE were always there and as the new refinery has started, they have picked up. Apart from MMA, nothing else is doing great. Even for MMA, rising aniline prices will lead to a fall in gross spreads. The cyclical recovery in the company's overall business is still far away. At best, Aarti Industries is a tactical trade as of now, but sell the stock before the results.

#### Domestic business raises concern

Aarti Industries' exports rely on two key products, namely PDCB (para-dichlorobenzene) and MMA (mono methyl aniline). Currently, the increase in export volume is primarily driven by higher MMA exports. While we can witness a YoY increase in exports in 3QFY24F, there isn't a significant recovery expected in domestic demand, particularly for PDCB, the traditionally significant molecule for Aarti Industries. PDCB margins remain stable QoQ but have witnessed a considerable YoY decline. Given PDCB's significance, its margin decline is likely to result in lower gross margin YoY, ultimately leading to a reduction in EPS. The overall slowdown in agrochemicals is impacting various chemical companies, and Aarti Industries is no exception to this trend.

#### Headwinds in its broader portfolio; retain REDUCE rating

Across the broader product portfolio, including di methyl sulphate (DMS), ortho nitro aniline (ONA), di methyl phthalate, and di chloro aniline, we have observed the trend of lower realization, and we believe this trend will persist. The demand for these commodity-nature products has remained weak, Once the situation stabilizes, it is likely that the spreads of most products will decline as most products manufactured by Aarti Industries are commodity chemicals. Our REDUCE rating on the stock remains unchanged with a target price of Rs435. Upside risk: Recovery in the prices of products in its portfolio. Check our earlier report on its product portfolio Link.

Financial Summary	Mar-22A	Mar-23A	Mar-24F	Mar-25F	Mar-26F
Revenue (Rsm)	70,000	66,186	68,171	74,989	83,987
Operating EBITDA (Rsm)	19,288	10,890	11,324	13,215	14,826
Net Profit (Rsm)	13,074	5,452	4,381	5,250	6,298
Core EPS (Rs)	36.1	15.0	12.1	14.5	17.4
Core EPS Growth	149.8%	(58.3%)	(19.7%)	19.9%	20.0%
FD Core P/E (x)	15.73	37.72	46.95	39.17	32.66
DPS (Rs)	3.5	2.5	2.5	2.5	2.5
Dividend Yield	0.62%	0.44%	0.44%	0.44%	0.44%
EV/EBITDA (x)	11.68	21.34	21.36	18.88	16.58
P/FCFE (x)	(18.68)	(1,029.45)	55.41	34.71	99.42
Net Gearing	33.1%	54.3%	68.7%	76.8%	64.3%
P/BV (x)	3.48	4.18	3.90	3.61	3.30
ROE	27.8%	10.1%	8.6%	9.6%	10.5%
% Change In Core EPS Estimates					
InCred Research/Consensus EPS (x)					

SOURCE: INCRED RESEARCH, COMPANY REPORTS

### Russian INR reserves won't help for long

Rising MMA sales are fuelling the excitement among investors as many believe it's the China+1 strategy by customers and may be that we have touched the cyclical bottom. In a nutshell, MMA exports are rising because suddenly Aarti Industries has found a new buyer, Russia, for its products. Russia is buying because it must utilize INR reserves it has accumulated over the past 12 months when India and Russia were trading crude oil in INR (to circumvent the US sanctions). As it is widely known that now Russia wants the Chinese yuan in lieu of oil, so this trade has a limited shelf life (please see the 'Times of India' report on this aspect by clicking the link). Apart from MMA, nothing is doing great for the company. For MMA also, rising aniline prices are leading to a collapse in gross spreads.

## MMA exports are suddenly exploding to the highest- ever level since the last six years



The UAE has always been a key destination for Aarti Industries' MMA exports. Russia is the new addition to the list. Please note that Russia has been importing MMA by making the payments in INR. As MMA is a low-value product, it doesn't make sense for Russia to import it from India by incurring higher freight costs but because of unusable INR reserves, it is forced to do the same.

### MMA has wide usage in the industry >

Mono methyl aniline (MMA), also known as N-methylaniline or methyl aniline, is a chemical compound primarily used in various industrial applications due to its properties. Some common uses of mono methyl aniline include:

**Chemical intermediates:** MMA serves as an important intermediate chemical in the production of various compounds. It's used in the synthesis of dyes, pigments, pharmaceuticals, agrochemicals, and other organic chemicals.

**Polyurethane production:** It's used as a raw material in the production of polyurethane, a versatile polymer used in foams, coatings, adhesives, sealants, and elastomers in various industries, including construction, automotive, and furniture.

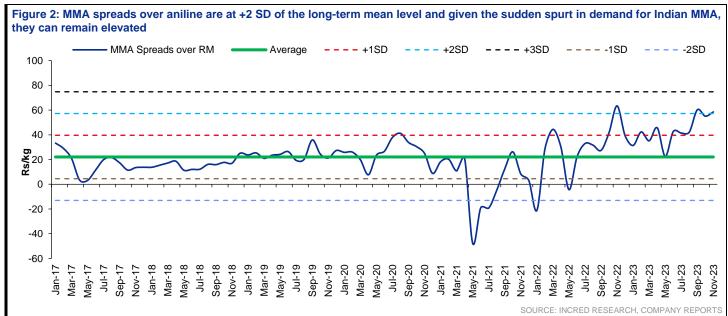
**Corrosion inhibitors**: MMA is employed in formulations for corrosion inhibitors to protect metals and alloys against corrosion in different industries, such as oil and gas, transportation, and manufacturing.

**Chemical reactions:** It's utilized as a reactant in several chemical reactions, particularly those involving aromatic compounds, in various synthesis processes across industries.

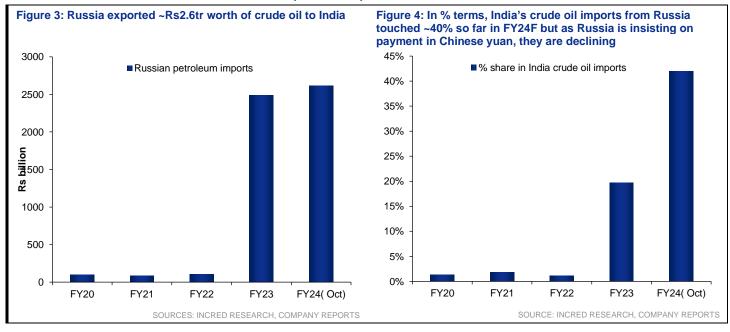
**Research and development:** MMA is also used in research and development endeavours for its chemical properties. It plays a role in the development of new compounds and materials.

## Aarti Industries buys aniline to make MMA and hence, MMA spreads fall when aniline prices rise $\blacktriangleright$

Normally 1 tonne (t) of MMA needs 0.89t of aniline. The MMA spreads over aniline are touching +2SD of the long-term mean. The sudden rise in demand for Indian aniline is fuelling this rise and we believe it will continue for some time.

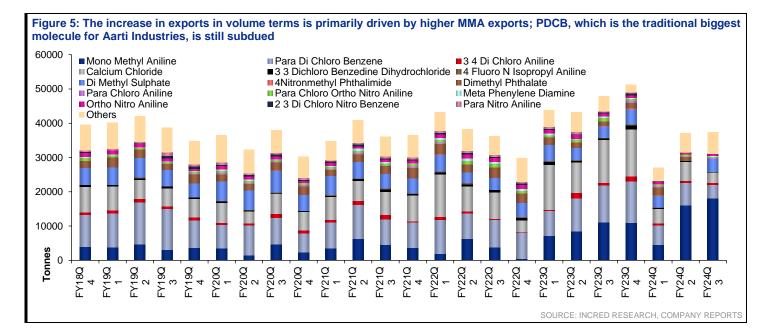


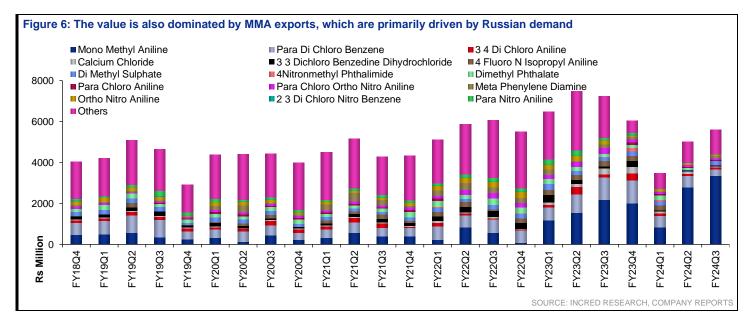
## Russia's exports of crude oil to India touched Rs2.6tr so far in FY24 (YTD Oct) ➤



# Led by MMA, the company's exports have recovered a bit in volume terms

Following the large growth in MMA exports, there has been a marked increase in overall exports in the Q3FY24. Sustainability of MMA exports is always a question mark and the slowdown in domestic chemical sales is also true. We also know that the huge capacity of Aarti Industries is lying unused.

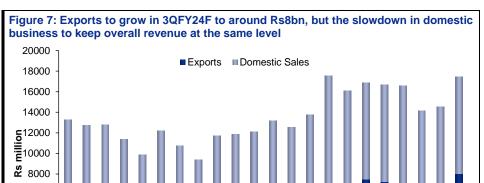


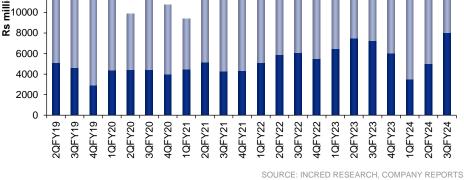


### While there will be a YoY increase in exports, we don't expect a big recovery in domestic demand**>**

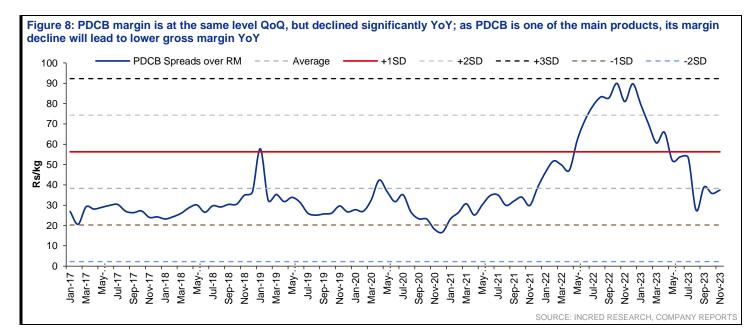
The slowdown in agrochemicals demand is hitting all chemical companies hard and Aarti Industries is no exception. We expect a YoY increase in exports in 3QFY24F, but we don't expect a big recovery in domestic sales.

Chemicals - Overall | India Aarti Industries | December 06, 2023





Decline in PDCB margin to sustain pressure on gross margin of the company>



### Usage of PDCB also indicate that's a near-term recovery is unlikely**>**

**Mothballs**: One of its most common uses is in mothballs, where it acts as a fumigant to repel moths and prevent damage to stored clothing and fabrics.

**Insecticides:** It's also used in insecticides to control pests like cockroaches, ants, and silverfish.

**Deodorizers**: PDCB is used in various deodorizing products, such as room deodorizers and toilet bowl fresheners, due to its ability to mask odours.

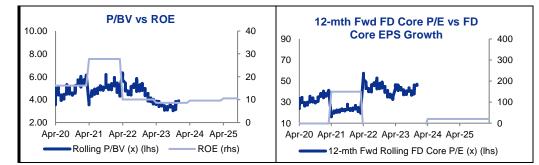
**Chemical intermediate:** It serves as a chemical intermediate in the production of other chemicals, including dyes, pharmaceuticals, and plastics.

# No big change in earnings trajectory- 3QFY24F can be good QoQ but flattish YoY

	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24F
Net Revenue	16,103	16,850	16,677	16,560	14,140	14,540	17,437
Expenses							
Total Cost of Goods Sold	9,262	9,781	9,757	9,620	8,530	8,540	10,462
Employee Benefit Expenses	910	928	927	1,090	1,010	990	990
Other Expenses	3,116	3,471	3,107	3,330	2,580	2,670	2,670
Total Expenses	13,288	14,180	13,790	14,040	12,120	12,200	14,122
EBITDA	2,815	2,670	2,887	2,520	2,020	2,340	3,315
Depreciation	718	729	821	840	890	930	930
EBIT	2,098	1,941	2,066	1,680	1,130	1,410	2,385
Other Income	4	0	3	0	0	0	
Interest Expenses	445	437	470	330	400	580	580
Exceptional Items							
Profit Before Tax	1,656	1,504	1,599	1,350	730	830	1,805
Current Tax	285	270	290	230	130	140	
Deferred Tax	75	40	44	-170	20	-90	
Other Tax Expenses	-60	-50	-100	-200	-110	-140	
Total Tax Expenses	301	259	234	-140	40	-90	451
Profit After Tax	1,355	1,245	1,365	1,490	690	920	1,354

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#### **BY THE NUMBERS**



Profit	0	1.000
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(Rs mn)	Mar-22A	Mar-23A	Mar-24F	Mar-25F	Mar-26F
Total Net Revenues	70,000	66,186	68,171	74,989	83,987
Gross Profit	37,061	27,769	29,314	32,995	36,954
Operating EBITDA	19,288	10,890	11,324	13,215	14,826
Depreciation And Amortisation	(2,885)	(3,105)	(4,097)	(4,397)	(4,607)
Operating EBIT	16,403	7,785	7,227	8,819	10,220
Financial Income/(Expense)	(1,143)	(1,683)	(2,025)	(2,581)	(2,736)
Pretax Income/(Loss) from Assoc.					
Non-Operating Income/(Expense)	8	9	9	9	9
Profit Before Tax (pre-El)	15,268	6,111	5,211	6,246	7,492
Exceptional Items					
Pre-tax Profit	15,268	6,111	5,211	6,246	7,492
Taxation	(2,194)	(659)	(830)	(995)	(1,194)
Exceptional Income - post-tax					
Profit After Tax	13,074	5,452	4,381	5,250	6,298
Minority Interests					
Preferred Dividends					
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	13,074	5,452	4,381	5,250	6,298
Recurring Net Profit	13,074	5,452	4,381	5,250	6,298
Fully Diluted Recurring Net Profit	13,074	5,452	4,381	5,250	6,298

Cash Flow					
(Rs mn)	Mar-22A	Mar-23A	Mar-24F	Mar-25F	Mar-26F
EBITDA	19,288	10,890	11,324	13,215	14,826
Cash Flow from Invt. & Assoc.					
Change In Working Capital	(11,858)	3,118	210	(1,949)	(2,572)
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense	(61)	(9)		646	
Other Operating Cashflow	(4,189)	(126)	372	599	357
Net Interest (Paid)/Received	(1,143)	(1,683)	(2,025)	(2,581)	(2,736)
Tax Paid	2,670	909	830	995	1,194
Cashflow From Operations	4,708	13,098	10,713	10,926	11,069
Сарех	(13,050)	(13,263)	(15,000)	(15,000)	(4,000)
Disposals Of FAs/subsidiaries					
Acq. Of Subsidiaries/investments					
Other Investing Cashflow	(5)	(35)			
Cash Flow From Investing	(13,055)	(13,298)	(15,000)	(15,000)	(4,000)
Debt Raised/(repaid)	(2,663)		8,000	10,000	(5,000)
Proceeds From Issue Of Shares	11,867	3,061			
Shares Repurchased					
Dividends Paid	(1,269)	(906)	(906)	(906)	(906)
Preferred Dividends					
Other Financing Cashflow	(1,143)	(1,683)	(2,025)	(2,581)	(2,736)
Cash Flow From Financing	6,792	472	5,069	6,512	(8,642)
Total Cash Generated	(1,555)	272	781	2,438	(1,573)
Free Cashflow To Equity	(11,010)	(200)	3,712	5,926	2,069
Free Cashflow To Firm	(7,204)	1,483	(2,263)	(1,493)	9,805

SOURCE: INCRED RESEARCH, COMPANY REPORTS

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### BY THE NUMBERS...cont'd

Total Debtors     13,905     9,405     13,074     14,381       Inventories     14,113     10,311     11,206     12,327       Total Other Current Assets     2,150     2,870     2,147     2,158       Total Current Assets     32,737     24,593     26,949     31,826       Fixed Assets     58,182     72,333     82,937       Total Investments     731     172     172     172       Intangible Assets     731     172     172     172       Total Other Non-Current Assets     4,177     2,863     1,861     1,215       Total Other Non-Current Assets     61,216     74,366     84,324       Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     12,872     23,370     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-term Debt     9,304     6,347     14,347 <td< th=""><th>1,62<sup>-</sup> 16,107</th><th>Mar-25F</th><th>Mar-24F</th><th>Mar-23A</th><th>Mar-22A</th><th>(Rs mn)</th></td<>	1,62 <sup>-</sup> 16,107	Mar-25F	Mar-24F	Mar-23A	Mar-22A	(Rs mn)
Inventories     14,113     10,311     11,206     12,327       Total Other Current Assets     2,150     2,870     2,147     2,158       Total Current Assets     32,737     24,593     26,949     31,826       Fixed Assets     58,182     72,333     82,937       Total Investments     731     172     172     172       Intangible Assets	16,107	2,960	521	2,007	2,568	Total Cash And Equivalents
Total Other Current Assets     2,150     2,870     2,147     2,158       Total Current Assets     32,737     24,593     26,949     31,826       Fixed Assets     58,182     72,333     82,937       Total Investments     731     172     172     172       Intangible Assets     61,216     74,366     84,324       Short-current Assets     4,177     2,863     1,861     1,215       Total Other Non-Current Assets     4,177     2,863     1,861     1,215       Total Other Current Assets     4,177     2,863     1,861     1,215       Current Portion of Long-Term Debt     12,872     22,393     22,393     22,393       Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Other Non-Current Liabilities     2,400     2,400     2,400     2,400       Total Other Non-Current Liabilities     2,400     2,420     2,674     2,674       Total Provisions     2,502     7		14,381	13,074	9,405	13,905	Total Debtors
Total Current Assets     32,737     24,593     26,949     31,826       Fixed Assets     58,182     72,333     82,937       Total Investments     731     172     172     172       Intangible Assets     731     172     172     172       Total Other Non-Current Assets     4,177     2,863     1,861     1,215       Total Non-current Assets     61,216     74,366     84,324       Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     7     7     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     2,400     2,400     2,400     2,400       Other Current Liabilities     2,370     27,833     31,886     32,376       Total Current Liabilities     2,400     2,400     2,400     2,400       Total Current Liabilities     2,400     2,400     2,400     2,400       Total Current Liabilities     17,74     8,768     16,747	13,806	12,327	11,206	10,311	14,113	Inventories
Fixed Assets     58,182     72,333     82,937       Total Investments     731     172     172     172       Intangible Assets     731     172     172     172       Total Other Non-Current Assets     4,177     2,863     1,861     1,215       Total Other Non-Current Assets     61,216     74,366     84,324       Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     12,872     22,393     22,393     22,393       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Current Liabilities     2,400     2,400     2,400     2,400       Total Non-current Liabilities     2,400     2,400     2,400     2,400     2,400       Total Non-current Liabilities     11,704     8,768     16,747     26,747       Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,152	2,173	2,158	2,147	2,870	2,150	Total Other Current Assets
Total Investments     731     172     172     172       Intangible Assets     731     172     172     172       Intangible Assets     731     172     172     172       Intangible Assets     61,216     74,366     84,324       Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     3,075     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Cong-term Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component     7     7     7     7       Total Non-current Liabilities     11,704     8,768     16,747     26,747       Total Provisions     2,502     7     7     7     7       Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,145     49,201     52,675     57,019 <td>33,707</td> <td>31,826</td> <td>26,949</td> <td>24,593</td> <td>32,737</td> <td>Total Current Assets</td>	33,707	31,826	26,949	24,593	32,737	Total Current Assets
Intangible Assets       Total Other Non-Current Assets     4,177     2,863     1,861     1,215       Total Non-current Assets     61,216     74,366     84,324       Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     Total Creditors     4,901     3,075     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Cong-term Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component	82,330	82,937	72,333	58,182		Fixed Assets
Total Other Non-Current Assets     4,177     2,863     1,861     1,215       Total Non-current Assets     61,216     74,366     84,324       Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     701     3,075     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-term Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component     7     7     788     16,747     26,747       Total Non-current Liabilities     11,704     8,768     16,747     26,747       Total Provisions     2,502     7     7     7     7       Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,152     49,208     52,682     57,026       Key Rat	172	172	172	172	731	Total Investments
Total Non-current Assets     61,216     74,366     84,324       Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     Total Creditors     4,901     3,075     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-term Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component     Total Other Non-Current Liabilities     2,400     2,420     2,400     2,400       Total Provisions     2,502     Total Provisions     2,502     Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,145     49,201     52,675     57,019       Minority Interests     7     7     7     7     7       Total Equity     59,152     49,208     52,682     57,026       Key Ratios       Key Ratios       Key Ratios <tr< td=""><td></td><td></td><td></td><td></td><td></td><td>Intangible Assets</td></tr<>						Intangible Assets
Short-term Debt     12,872     22,393     22,393     22,393       Current Portion of Long-Term Debt     Total Creditors     4,901     3,075     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-term Debt     9,304     6,347     14,347     24,404       Hybrid Debt - Debt Component     Total Non-current Liabilities     2,400     2,421     2,400     2,400       Total Provisions     2,502     Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,145     49,201     52,675     57,019       Minority Interests     7     7     7     7       Total Equity     59,152     49,208     52,682     57,026       Key Ratios       Key Ratios       Key Ratios       Key Ratios       List for the state sta	980	1,215	1,861	2,863	4,177	Total Other Non-Current Assets
Current Portion of Long-Term Debt     August 1       Total Creditors     4,901     3,075     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-term Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component     7     7     2,668     16,747     26,747       Total Other Non-Current Liabilities     11,704     8,768     16,747     26,747       Total Liabilities     2,502     7     7     7     7       Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,145     49,201     52,675     57,019       Minority Interests     7     7     7     7       Total Equity     59,152     49,208     52,682     57,026       Key Ratios	83,482	84,324	74,366	61,216		Total Non-current Assets
Total Creditors     4,901     3,075     3,922     4,314       Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-tern Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component	22,393	22,393	22,393	22,393	12,872	Short-term Debt
Other Current Liabilities     5,597     2,365     5,570     5,668       Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-term Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component     7     7     26,747     26,740       Total Non-current Liabilities     11,704     8,768     16,747     26,747       Total Provisions     2,502     7     7     7     7       Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,145     49,201     52,675     57,019       Minority Interests     7     7     7     7       Total Equity     59,152     49,208     52,682     57,026       Key Ratios       Mar-22A     Mar-23A     Mar-24F     Mar-25F       Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     16.6%     17.6%       Operating EBITDA Margin     27.6%						Current Portion of Long-Term Debt
Total Current Liabilities     23,370     27,833     31,886     32,376       Total Long-term Debt     9,304     6,347     14,347     24,347       Hybrid Debt - Debt Component     7     7     26,400     2,421     2,400     2,400       Total Other Non-Current Liabilities     11,704     8,768     16,747     26,747       Total Provisions     2,502     7     7     7     7       Total Liabilities     37,576     36,601     48,633     59,123       Shareholders Equity     59,145     49,201     52,675     57,019       Minority Interests     7     7     7     7       Total Equity     59,152     49,208     52,682     57,026       Key Ratios       Key Ratios       Mar-22A     Mar-23A     Mar-24F     Mar-25F       Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%       Operating EBITDA Margin     27.6%     16.5%	4,832	4,314	3,922	3,075	4,901	Total Creditors
Mar-22A     Mar-23A     Mar-24F     Mar-25F       Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     10.0%     10.0%       Operating EBITDA Growth     96.5%     16.5%     10.6%     17.75%     16.5%     10.0%       Operating EBITDA Growth     10.0%     10.0%     10.0%     10.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%     10.0%       Operating EBITDA Growth     10.5%     16.5%     16.5%     10.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     199.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	5,798	5,668	5,570	2,365	5,597	Other Current Liabilities
Hybrid Debt - Debt Component     International System       Total Other Non-Current Liabilities     2,400     2,421     2,400     2,400       Total Non-current Liabilities     11,704     8,768     16,747     26,747       Total Provisions     2,502	33,023	32,376	31,886	27,833	23,370	Total Current Liabilities
Total Other Non-Current Liabilities     2,400     2,421     2,400     2,400       Total Non-current Liabilities     11,704     8,768     16,747     26,747       Total Provisions     2,502     7     7     26,775     57,019       Minority Interests     7     7     7     7     7     7       Total Equity     59,152     49,201     52,675     57,019     Minority Interests     7	19,347	24,347	14,347	6,347	9,304	Total Long-term Debt
Total Non-current Liabilities     11,704     8,768     16,747     26,747       Total Provisions     2,502						Hybrid Debt - Debt Component
Mar-22A     Mar-23A     Mar-24F     Mar-25F       Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%       Operating EBITDA Margin     27.6%     16.5%     16.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	2,400	2,400	2,400	2,421	2,400	Total Other Non-Current Liabilities
Main of the second se	21,747	26,747	16,747	8,768	11,704	Total Non-current Liabilities
Marendamination     May 100					2,502	Total Provisions
Minority Interests     7     7     7     7     7       Total Equity     59,152     49,208     52,682     57,026       Key Ratios     Mar-22A     Mar-23A     Mar-24F     Mar-25F       Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%       Operating EBITDA Margin     27.6%     16.5%     16.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	54,771	59,123	48,633	36,601	37,576	Total Liabilities
Total Equity     59,152     49,208     52,682     57,026       Key Ratios     Mar-22A     Mar-23A     Mar-24F     Mar-25F       Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%       Operating EBITDA Margin     27.6%     16.5%     16.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	62,411	57,019	52,675	49,201	59,145	Shareholders Equity
Mar-22A     Mar-23A     Mar-24F     Mar-25F       Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%       Operating EBITDA Margin     27.6%     16.5%     16.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	-	7	7	7	7	Minority Interests
Mar-22AMar-23AMar-24FMar-25FRevenue Growth39.4%(5.4%)3.0%10.0%Operating EBITDA Growth96.5%(43.5%)4.0%16.7%Operating EBITDA Margin27.6%16.5%16.6%17.6%Net Cash Per Share (Rs)(54.09)(73.75)(99.91)(120.77)BVPS (Rs)163.16135.72145.31157.29Gross Interest Cover14.354.633.573.42Effective Tax Rate14.4%10.8%15.9%15.9%Net Dividend Payout Ratio9.7%16.6%20.7%17.3%	62,418	57,026	52,682	49,208	59,152	Total Equity
Revenue Growth     39.4%     (5.4%)     3.0%     10.0%       Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%       Operating EBITDA Margin     27.6%     16.5%     16.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%						Key Ratios
Operating EBITDA Growth     96.5%     (43.5%)     4.0%     16.7%       Operating EBITDA Margin     27.6%     16.5%     16.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	Mar-26F					Deve avec Operath
Operating EBITDA Margin     27.6%     16.5%     16.6%     17.6%       Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	12.0%			. ,		
Net Cash Per Share (Rs)     (54.09)     (73.75)     (99.91)     (120.77)       BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	12.2%			. ,		
BVPS (Rs)     163.16     135.72     145.31     157.29       Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%						
Gross Interest Cover     14.35     4.63     3.57     3.42       Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	(110.67	· · · ·	. ,	. ,	. ,	
Effective Tax Rate     14.4%     10.8%     15.9%     15.9%       Net Dividend Payout Ratio     9.7%     16.6%     20.7%     17.3%	172.17					
Net Dividend Payout Ratio 9.7% 16.6% 20.7% 17.3%	3.74					
	15.9%					
LACCOUDIS RECEIVADIES DAVS 56 95 64 27 60 18 66 82	14.4%					,
	66.25			-		
Inventory Days 130.04 116.03 101.06 102.27	101.40					
Accounts Payables Days (59.09) (37.89) (32.87) (35.80)	(35.49	. ,	. ,	. ,	(59.09)	
ROIC (%) 10.0% 7.9% 8.6%	9.8%					
ROCE (%)     22.4%     9.6%     8.6%     9.1%       Return On Average Assets     6.8%     7.2%	9.8%			9.6%	22.4%	( )

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