

India

ADD (no change)

Consensus ratings*: Buy 2	21 Hold 4 Sell 6
Current price:	Rs3,193
Target price:	Rs3,566
Previous target:	Rs2,505
Up/downside:	11.7%
InCred Research / Consens	us: 14.0%
Reuters:	PIIL.NS
Bloomberg:	PI IN
Market cap:	US\$6,575m
	Rs484,482m
Average daily turnover:	US\$15.9m
	Rs1171.6m
Current shares o/s:	138.0m
Free float: *Source: Bloomberg	53.3%

Key changes in this note

- FY22F EPS increase by 7.32%
- FY23F EPS increase by 9.84%



Chemicals - Overall | India | August 28, 2021

PI Industries Ltd

API Business Buyout – Key is Integration

- PI Industries has acquired two API plants from Ind-Swift Laboratories (ISLL) on a slump sale basis. The total enterprise value paid was Rs 15.3 bn.
- The product profile of ISLL is complementary to that of PI Industries. The latter can use existing business relations to find new customers for its ISLL portfolio.
- We increase FY22F/FY23F EPS to Rs 62.1/Rs 80.9, respectively, and introduce FY24F EPS of Rs 101. Maintain ADD with new TP of Rs 3,566/share.

PI Industries bought generic pharma manufacturing facilities of ISLL

ISLL is a generic pharmaceutical manufacturer. PI Industries has acquired its main plants on a slump sale basis at an enterprise value of Rs 15.3 bn. The revenues of ISLL in FY21 were Rs 8.9 bn and EBITDA stood at Rs 2 bn at a gross margin of ~49%. ISLL and PI Industries' products are complementary to each other. However, their client sets are different. PI Industries gains a foothold in the pharma market through the acquisition, and by its deep association with key customers like Bayer it may generate some CRAMS opportunity for ISLL facilities (however, at this point of time it is at best a conjecture). Integration of the acquired facilities with PI Industries remains key challenge, in our view. PI Industries will have to get attuned to greater regulatory supervision like FDA inspections etc. In the past, PI Industries has successfully integrated its Isagro India facility and thus has a track record in this regard.

ISLL makes anti-cholesterol, pulmonary and anti-allergic medicines

Erythromycin, Clarithromycin, Atorvastatin, and Fexofenadine Hydrochloride are some main products of ISLL. It also makes antidiabetic drugs like Tolbutamide and an anticoagulant like Clopidogrel Hydrogen Sulfate. ISLL specializes in anti-cholesterol generics. Apart from Atorvastatin, it also makes Ezetimibe. For treatment of gastronomical diseases, ISLL has a drug called Nitazoxanide. It also has Ropinirole Hydrochloride (for Parkinson's disease) and Ivabradine Oxalate (for cardiovascular diseases) and oncology products like Letrozole. Overall, while these products are generic in nature, they all are showing growth. One can expect a high single-digit growth in this category. We didn't find extreme price volatility in these products (as per export prices of all the above products).

We increase our EPS estimates and maintain ADD with TP of Rs 3,566

PI Industries has used the cash on its balance sheet for the acquisition where margins on an investment of Rs 15.3 bn will be 9% in FY22F and 14% in FY23F, against the earlier yields of 4-5%, and hence the transaction is EPS-accretive from Day-1. Consequently, we increase our EPS for FY22F and FY23F to Rs 62.1 and Rs 80.9, respectively, (from Rs 57.9 and Rs 73.7 earlier). We also introduce FY24F EPS at Rs 101. We value the stock at 40X August 23F EPS to arrive at our one-year forward TP of Rs 3,566/share. Maintain ADD.

Financial Summary	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Revenue (Rsm)	33,665	45,770	63,817	77,839	90,872
Operating EBITDA (Rsm)	7,178	10,122	15,752	20,352	24,503
Net Profit (Rsm)	4,566	7,383	9,435	12,293	15,293
Core EPS (Rs)	33.1	48.6	62.1	80.9	100.7
Core EPS Growth	11.3%	46.9%	27.8%	30.3%	24.4%
FD Core P/E (x)	96.51	61.20	50.24	39.46	31.72
DPS (Rs)	4.0	2.0	2.6	3.3	4.1
Dividend Yield	0.13%	0.07%	0.08%	0.10%	0.13%
EV/EBITDA (x)	61.76	41.50	27.36	20.87	16.90
P/FCFE (x)	298.36	(23.67)	(36.66)	73.25	43.03
Net Gearing	9.6%	(38.7%)	(15.2%)	(20.8%)	(29.1%)
P/BV (x)	16.83	8.67	7.47	6.32	5.31
ROE	18.6%	18.5%	15.9%	17.3%	18.2%
% Change In Core EPS Estimates			7.32%	9.84%	
InCred Research/Consensus EPS (x)			1.05	1.08	1.09

SOURCES: INCRED RESEARCH, COMPANY REPORTS

Analyst(s)



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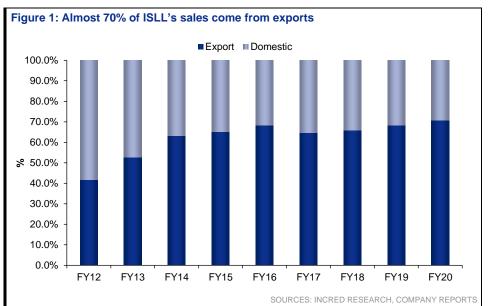


API Business Buyout – Key is Integration

PI Industries has bought two plants of ISLL

On 31 July 2021, PI Industries reported to stock exchanges that it has bought two plants of ISLL on a slump sale basis. The total enterprise value paid for the acquisition of ISLL plants was Rs 15.3 bn. PI Industries indicated that overall sales generated from these two plants were nearly Rs 8.6 bn, and EBITDA stood at Rs 2 bn.

On a consolidated basis, ISLL is an export-driven company >

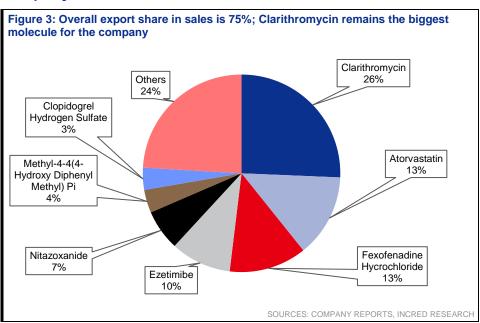


List of molecules manufactured by ISLL >

Figure 2: Seve	Figure 2: Seven key molecules drive a major portion of exports for ISLL						
All data in million Rs	FY17	FY18	FY19	FY20	FY21	FY22Q1	
Clarithromycin	2,417	2,312	2,269	2,171	1,908	Clarithromycin is an antibiotic. It is used to treat chest infections such as pneumonia, skin problems such 329 as cellulitis, and ear infections. It is also used to get rid of Helicobacter Pylori, a bacterium that can cause stomach ulcers.	
Atorvastatin	643	654	1,014	793	1,010	Atorvastatin belongs to a group of medicines called statins. It is used to lower cholesterol if one has been 408 diagnosed with high blood cholesterol. It is also taken to prevent heart disease, including heart attacks and strokes.	
Fexofenadine Hydrochloride	522	410	597	792	942	245 It is an anti-allergy drug.	
Ezetimibe	208	177	255	389	739	Ezetimibe is used along with a low cholesterol/low fat diet and exercise to help lower cholesterol in the 134 blood. Ezetimibe may be used alone or with other drugs (such as "statins" or fibrates). Ezetimibe works by reducing the amount of cholesterol one's body absorbs from the diet.	
Nitazoxanide	133	139	180	257	496	Nitazoxanide is used to treat diarrhoea in children and adults caused by protozoa Cryptosporidium or 140 Giardia. Protozoa is suspected as the cause when diarrhoea lasts more than 7 days. Nitazoxanide is in a class of medications called antiprotozoal agents.	
Methyl-4-4(4- Hydroxy Diphenyl Methyl) Pi	125	96		185	281	35 It is an intermediate product for making Fexofenadine Hydrochloride.	
Clopidogrel Hydrogen Sulphate	212	296	415	276	269	Clopidogrel Hydrogen Sulphate is an anti-platelet drug. It prevents platelets (a type of blood cell) from 84 sticking together and forming a dangerous blood clot. Taking the drug helps prevent blood clots if one has an increased risk of having them.	
Ropinirole Hydrochloride		71	73	179	252	Ropinirole Hydrochloride is used alone or with other medications to treat the symptoms of Parkinson's disease (a disorder of the nervous system that causes difficulties with movement, muscle control, and balance, including shaking of parts of the body, stiffness, slowed movements, and problems with balance).	
						SOURCES: INCRED RESEARCH, CORPINESS GLOBAL PRIVATE LIMITED	



Clarithromycin remains the biggest export molecule for the company **>**



Analysis of imports indicate that ISLL imports a large quantity of Erythromycin Thiocyanate ➤

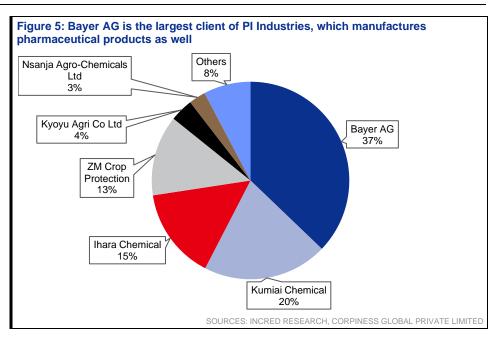
oonent used in dye
Clopidogrel.
used for treating high
rel Hydrogen Sulphate,
an be used to deplete oheral blood and bone

Customers of ISLL and PI Industries are totally different ➤

Analysis of export data (exports account for 75% of ISLL's overall sales) reveals that it sells products mostly to distributors. On the other hand, most of PI Industries' sales are to industrial houses. There is a possibility of customer transfer from one company to the other as some of PI Industries' clients are also big pharma players.

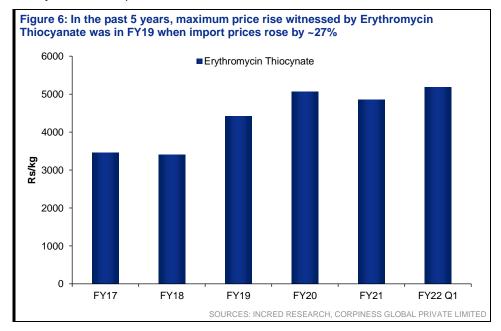


InCred Equities



Erythromycin Thiocyanate is a profitable generic for ISLL and currently, it is so for PI Industries ➤

Erythromycin Thiocyanate is a generic which comes under the price control regime set up by Government of India. The prices of this molecule can be increased by only 10% per annum. As PI Industries depends on imports of Erythromycin Thiocyanate, if there is more than a 10% rise in import costs it will lead to margin erosion. We have witnessed volatility in the price of Erythromycin Thiocyanate in the past.

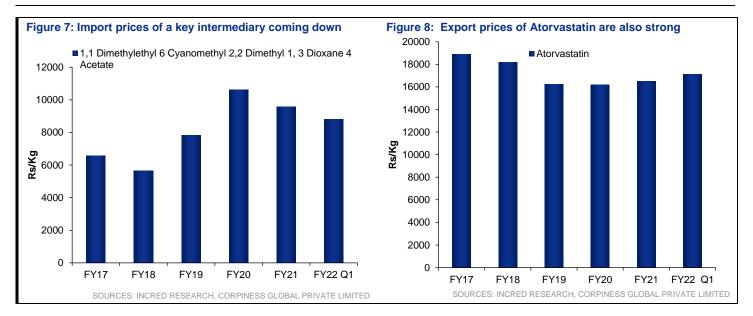


Similarly, margins of an other important product - Atrovastatin - seems to be on an upswing ➤

1,1 Dimethyl Ethyl 6 Cyanomethyl 2,2 Dimethyl 1, 3 Dioxane 4 Acetate is an important intermediary for Atorvastatin. Its import prices are coming down, and export prices of Atorvastatin are also strong, which should result in margin expansion in coming quarters.

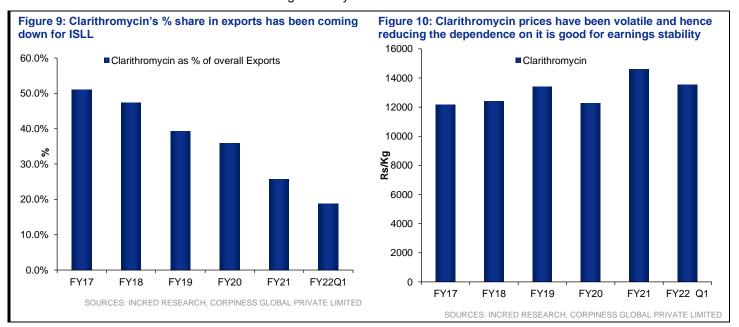


InCred Equities



Clarithromycin is another important molecule for ISLL which is doing well in margin terms as well **>**

Clarithromycin is an antibiotic. It is used to treat chest infections such as pneumonia, skin problems such as cellulitis, and ear infections. It is also used to get rid of Helicobacter Pylori, a bacteria that can cause stomach ulcers. It is an old antibiotic which came into prominence during the COVID-19 pandemic. However, its prices are volatile and hence lowering dependence on it is better for earnings stability.



Can the acquisition give PI Industries a foothold in the pharma Industry? Yes, we believe it can \blacktriangleright

This acquisition can give a foothold to PI Industries in the pharma industry. While we could not find any raw material or process similarity, PI Industries can use the customer base of ISLL and vice versa. Bayer is one of the biggest customers of PI Industries, and it is also a big innovator in the pharma industry. The relationship can go a long way in leveraging the newly acquired ISLL facilities.



Challenges are many in the integration of ISLL's plants with PI Industries ▶

- Pharma is a step up in the compliance perspective vis-a-vis agrochemical manufacturing.
- Regular FDA inspections and maintaining the quality of products will be a challenge for PI Industries.
- Till now, PI Industries has managed the regulators well, but only time can tell how easy or difficult it will be for it to manage them in the pharma domain.
- Going by the company's experience in commercializing new products, maintaining client relationships and integrating new acquisitions (ISAGRO), we believe that PI Industries has the capability to manage the diverse cultural background.

Needless to say the acquisition is value-accretive for PI Industries' shareholders **>**

PI Industries has invested its cash, which would have been earning 4-5% pre-tax yields, to acquire assets which will have a yield of 14% at the EBITDA level. While it is simple to know that it is an EPS-accretive transaction, what is key for long-term value generation remains the successful integration and use of the complementary capabilities and client base.

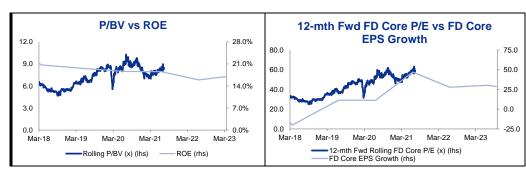
We value PI Industries at 40x August-2023F EPS to arrive at our TP of Rs 3,566/share ➤

Figure 11: We value PI Industries at 40x one 3,566/share	e-year forward EPS to arrive at a	TP of Rs
Target Price Methodology		
Item	Unit	Valuation
FY23F EPS	Rs/Share	80.9
FY24E EPS	Rs/Share	100.7
August-23F EPS		89.2
P/E Multiple	х	40.0
Target Price	Rs/Share	3,566
	SOURCES: COMPANY REPORTS, INC	RED RESEARCH





BY THE NUMBERS



Profit & Loss	
(Bomn)	

(Rs mn)	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Total Net Revenues	33,665	45,770	63,817	77,839	90,872
Gross Profit	33,665	45,770	63,817	77,839	90,872
Operating EBITDA	7,178	10,122	15,752	20,352	24,503
Depreciation And Amortisation	(1,367)	(1,748)	(3,444)	(4,417)	(4,657)
Operating EBIT	5,811	8,374	12,308	15,935	19,846
Financial Income/(Expense)	(170)	(282)	(94)		
Pretax Income/(Loss) from Assoc.	8	44			
Non-Operating Income/(Expense)	489	1,249	400	500	600
Profit Before Tax (pre-El)	6,138	9,385	12,614	16,435	20,446
Exceptional Items					
Pre-tax Profit	6,138	9,385	12,614	16,435	20,446
Taxation	(1,572)	(2,002)	(3,179)	(4,142)	(5,152)
Exceptional Income - post-tax					
Profit After Tax	4,566	7,383	9,435	12,293	15,293
Minority Interests					
Preferred Dividends					
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	4,566	7,383	9,435	12,293	15,293
Recurring Net Profit	4,566	7,383	9,435	12,293	15,293
Fully Diluted Recurring Net Profit	4,566	7,383	9,435	12,293	15,293

Cash Flow					
(Rs mn)	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
EBITDA	7,178	10,122	15,752	20,352	24,503
Cash Flow from Invt. & Assoc.					
Change In Working Capital	255	(1,303)	(2,151)	(4,119)	(2,720)
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense	99	(1,216)	(402)	32	43
Other Operating Cashflow	(1,429)	(1,719)	(5,864)	(7,783)	(9,705)
Net Interest (Paid)/Received	(170)	(282)	(94)		
Tax Paid	1,048	1,647	3,179	4,142	5,152
Cashflow From Operations	6,981	7,249	10,421	12,623	17,274
Capex	(6,695)	(4,375)	(20,805)	(6,000)	(6,000)
Disposals Of FAs/subsidiaries					
Acq. Of Subsidiaries/investments					
Other Investing Cashflow	(3,156)	(19,928)	28		
Cash Flow From Investing	(9,851)	(24,303)	(20,777)	(6,000)	(6,000)
Debt Raised/(repaid)	4,347	(2,034)	(2,574)		
Proceeds From Issue Of Shares	80	19,789			
Shares Repurchased					
Dividends Paid	(748)	(607)	(388)	(506)	(629)
Preferred Dividends					
Other Financing Cashflow	(179)	(244)	(94)		
Cash Flow From Financing	3,500	16,904	(3,056)	(506)	(629)
Total Cash Generated	630	(150)	(13,412)	6,117	10,645
Free Cashflow To Equity	1,477	(19,088)	(12,930)	6,623	11,274
Free Cashflow To Firm	(2,700)	(16,772)	(10,263)	6,623	11,274

SOURCES: INCRED RESEARCH, COMPANY REPORTS



BY THE NUMBERS...cont'd

Balance Sheet					
(Rs mn)	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Total Cash And Equivalents	2,667	23,274	9,862	15,978	26,623
Total Debtors	6,465	7,035	11,099	13,537	15,804
Inventories	7,989	10,528	14,687	17,914	20,913
Total Other Current Assets	3,112	4,831	3,177	3,323	3,460
Total Current Assets	20,233	45,668	38,824	50,753	66,800
Fixed Assets	20,454	25,201	42,562	44,145	45,488
Total Investments	179	207	179	179	179
Intangible Assets	828	828	828	828	828
Total Other Non-Current Assets	554	624	624	624	624
Total Non-current Assets	22,015	26,860	44,193	45,776	47,119
Short-term Debt	1,083				
Current Portion of Long-Term Debt					
Total Creditors	5,909	7,960	11,099	13,537	15,804
Other Current Liabilities	3,916	4,610	5,889	5,143	5,559
Total Current Liabilities	10,908	12,570	16,987	18,680	21,363
Total Long-term Debt	4,091	2,574			
Hybrid Debt - Debt Component					
Total Other Non-Current Liabilities	832	559	832	832	832
Total Non-current Liabilities	4,923	3,133	832	832	832
Total Provisions	226	892	217	249	292
Total Liabilities	16,057	16,595	18,036	19,761	22,487
Shareholders Equity	26,191	53,424	64,980	76,767	91,431
Minority Interests					
Total Equity	26,191	53,424	64,980	76,767	91,431
Key Ratios	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Revenue Growth	18.5%	36.0%	39.4%	22.0%	16.7%
Operating EBITDA Growth	24.5%	41.0%	55.6%	29.2%	20.4%
Operating EBITDA Margin	24.3%	22.1%	24.7%	26.1%	20.470
Net Cash Per Share (Rs)	(18.16)	142.79	64.92	105.18	175.25
BVPS (Rs)	189.75	368.51	427.74	505.34	601.86
Gross Interest Cover	34.18	29.70	131.37	000.04	001.00
Effective Tax Rate	25.6%	21.3%	25.2%	25.2%	25.2%
Net Dividend Payout Ratio	12.1%	4.1%	4.1%	4.1%	4.1%
Accounts Receivables Days	70.92	53.83	51.86	57.76	58.93
Inventory Days					00.90
Accounts Payables Days	nm	nm	nm	nm	nm
ROIC (%)	19.6%	23.0%	22.0%	25.8%	30.2%
ROCE (%)	21.2%	19.0%	20.2%	22.5%	23.6%

SOURCES: INCRED RESEARCH, COMPANY REPORTS



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The total expected return of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net dividend yields of the stock. Stock price targets have an investment horizon of 12 months.	
Sector Ratings	Definition:
Overweight	An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.
Neutral	A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.
Underweight	An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.
Country Ratings	Definition:
Overweight	An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.
Neutral	A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.
Underweight	An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.